

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday February 20 1984

EEC price controls
prove good news
for steel, Page 3

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NEWS SUMMARY

GENERAL

Thatcher considers new union curbs

British Premier Margaret Thatcher has been strongly advised to ban industrial action in essential services, and to make the preservation of trade union immunities from civil action during disputes dependent on their observation of procedures in agreements.

At present she is under increasing pressure from unions and from some Conservatives to drop the plan to ban union membership at the Government communications headquarters at Cheltenham.

Mrs Thatcher's policy advisers urge her to continue the present pace of industrial relations reform while the unions appear relatively powerless to impede it. Page 6

The EEC's Vredeling proposals on industrial democracy legislation will be considered, separately, by Britain's Labour Party, Trades Union Congress and the Confederation of British Industry this week. Only the CBI is expected to oppose them. Page 16

26 die in hijack bid

When an Ethiopian trying to hijack a military aircraft realised that it was landing at Debra Zeit, the country's main air base, he detonated a grenade, killing at least 26, it was revealed yesterday.

Dublin bugging probe

Irish Premier Dr Garret FitzGerald ordered an inquiry into the bugging of a Dublin house used regularly by Northern Ireland SDLP deputy leader Seamus Mallon.

Botha's mission

South African Foreign Minister P. W. Botha heads a delegation to Maputo today for talks on improving relations with Mozambique.

Dutch Labour vote

Dutch opposition Labour Party, largest single group in parliament, voted for abolition of East-West nuclear arsenals and greater EEC involvement in the Geneva arms talks.

Turkey blocks deal

Turkey, which does not want U.S. nuclear weapons to be removed from its soil, blocked an agreement after six days of talks with Greece, Bulgaria, Romania and Yugoslavia on the establishment of a nuclear-free zone in the Balkans. Page 3

Sikhs boycott talks

Sikh leader Sant Harchand Longowal has said his delegation will not attend a new round of Punjab peace talks this week in New Delhi.

Hungarian fraud case

Dr Ivan Kapusi, deputy general director of Hungary's game meat company, most of whose produce is sold to the West, has been charged with bribery, illegal foreign exchange dealings and customs evasion. Page 3

Twins win ski medals

U.S. twins Phil and Steve Mahre won the gold and silver medals in men's slalom skiing in the Winter Olympics at Sarajevo.

Beyond a joke

Frankfurt police has warned that two varieties of snoring powder sold at novelty shops are a health hazard, and could quickly make children unconscious.

Briefly...

Haydn Mass manuscript found in Northern Ireland attic is to be auctioned in London.

Page John Paul beatified 99 Roman Catholic victims of the French Revolution.

Liverpool port will be hit today by a protest strike against health service cuts.

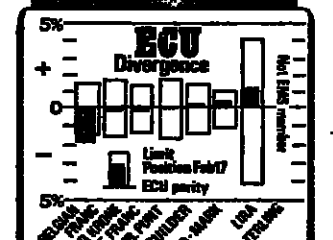
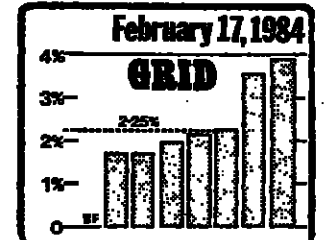
BUSINESS

Ariane satellite orders up to 27

EUROPE'S Ariane space rocket programme, given a boost by the failure of the U.S. space shuttle to put two satellites into orbit this month, now has orders worth FF9.6bn (\$738m) to launch 27 satellites. Page 16

THE BELGIAN franc failed to respond to a one-point increase in the Belgian bank rate last week and remained close to its lower intervention points within the European Monetary System.

Central banks were again active



in an attempt to keep the franc within its agreed limits.

Continued demand for the D-Mark as the dollar lost ground was seen as the primary factor behind the Belgian franc's weaker trend. The Italian lira also lost ground, as did the Danish krone and Irish punt.

The chart shows the two constraints on the European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2.5 per cent. The lower chart gives each currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

FRANCE's foreign trade, after several months close to balance, showed a January deficit of FF9.547bn (\$662m), the worst monthly figure since May, because of a sharp increase in imports, especially oil. Page 16

U.S. working group on reforming unitary taxation says it cannot produce a solution by its self-imposed deadline of next Friday. Page 6

TURKEY and the U.S. are to co-operate in building a \$1bn tunnel under the Bosphorus in Istanbul. Page 6

ISRAELI Premier Yitzhak Shamir has flown to Brussels to seek protection for his country's agricultural products, which might suffer severely when Spain and Portugal join the EEC. Page 3

SWISS unemployment reached 36.805 at end January, highest since World War II at 12.2 per cent of the workforce. Asuag/SSIT, largest watch group, formed after a recent merger, is considering cutting 880 jobs.

AUSTRIAN exports to the Soviet Union were 14.6 per cent up in 1983 at \$ch 10.8bn (\$588m), and Soviet imports were 11.9 per cent down at \$ch 14.5bn.

WEST GERMAN new vehicle registrations in January were 201,129, 12.5 per cent more than a year before and 20.8 per cent higher than December. Page 3

VENEZUELA will announce economic and austerity measures this week, including modifications in its multi-tiered exchange-rate system, said President Jaime Lusinchi. Page 2

SEARS WORLD TRADE of the U.S. is linking with Italian state industrial holding group IRI and Genoa-based Cofe and Clerici to form an Italian trading company. Page 6

Paris promises peace talks as lorry drivers step up blockades

BY DAVID MARSH IN PARIS

THE FRENCH Government yesterday faced an increasingly serious challenge to authority as large areas of the country fell to siege by irate lorry drivers mounting road blocks to hold up traffic.

The blockades, which started in southeast France at the end of last week, spread like a brushfire at the weekend in spite of strong denunciations by the Government and efforts by riot police and soldiers to clear roads.

Last night, however, peace efforts got under way as M. Charles Fiterman, the Transport Minister, promised to start talks with truck drivers on Tuesday on the grievances of the road haulage business.

He set as a condition for the negotiations which he said would take place in a "constructive spirit," the lifting of the lorry barricades.

M. Maurice Voiron, the leader of the organisation which claims to represent 80 per cent of French truckers, last night called on drivers to lift their blockade as of 8pm and return to their depots. It remained, to be seen whether the drivers would heed his call.

The action, mounted by France's two road haulage confederations, began as an effort to hold up tourist traffic around Alpine ski regions. This was in protest at a work-to-rule by French customs officers last week which caused day-long delays to lorries using the French-Italian Mont Blanc tunnel.

The Alpine protests, which created enormous weekend traffic jams among would-be skiers heading for the slopes during the national school holidays, quickly developed into country-wide action by truck drivers calling for government measures to alleviate difficulties in the trade.

After a special ministerial meeting yesterday to discuss the dispute M. Max Callo, spokesman for the Socialist-Communist coalition, warned yesterday that the French economy would suffer unless the blockades were ended.

But negotiations to open the roads were held up by lorry drivers' insistence that police and soldiers should first be withdrawn.

About half of France's 85 departments (administrative divisions) were yesterday hit by blockades. Lorry drivers' efforts to mount a "go slow" on the Paris ring road on

Saturday evening were foiled by police. Other large towns singled out for the drivers' weekend protests included Strasbourg, Nantes, Clermont Ferrand, Bordeaux and large parts of the Lyon region.

Alpine ski resorts, which had laid in extra food to cope with the holiday rush, were bulging with skiers who either could not leave to go home or had been stranded while en route to other centres.

Occasional skirmishes broke out between angry motorists and truck drivers holding them up in freezing weather. But in spite of an outbreak of violence with police near the ski town of Chamonix, lorry drivers and the forces of law and order generally restricted their clashes to verbal exchanges.

One lorry driver at the Cluses barricade set fire to his FF9.250.000 (\$30,400) vehicle in protest and claimed he would do the same to the other 80 in his company fleet.

Meanwhile, French railways, which itself was hit by sporadic blockades in the Alps, laid on additional express trains to ferry holidaymakers to and from the Alps.

The lorry drivers dispute coincides with a wave of unrest across France over effects of government policies.

Against the background of simmering discontent by Breton farmers, an estimated 300,000 people marched in peaceful demonstration in the Brittany capital of Rennes on Saturday to protest at planned restrictions against Catholic schools.

Last Thursday a day of protest marches by civil servants angry at wage restraint brought traffic to a standstill in large parts of Paris to a standstill. Today.

Underlining the increasingly political nature of the lorry drivers' dispute, M. Gerard Deuil, a small business leader whose SNFPM confederation has been mounting a shrill anti-government campaign, yesterday called for a one-hour protest stoppage in French industry today to support the truckers.

Road haulage in France is made up of about 30,000, mainly small, businesses. Their principal grievances centre on official restrictions on driving hours, value-added tax payments and allegations that the Government is favouring rail rather than road transport.

Heavy fighting breaks out around Beirut as peace talks falter

BY PATRICK COCKBURN IN BEIRUT AND REGINALD DALE IN WASHINGTON

Heavy fighting broke out last night between the Lebanese army and opposition Druze militia around the town of Souk al-Gharb, the last key Government-held position on the ridge overlooking Beirut.

The exchanges of fire, said to involve tanks, howitzers and artillery, erupted shortly after Israeli aircraft had attacked six positions around the Lebanese capital. The Israeli targets were all in Syrian or Druze-controlled territory and were made in an apparent bid to deter the Druze from launching an assault on Souk al-Gharb and to prevent Palestinian guerrillas from moving back into the areas.

Yesterday's renewed violence followed, as is invariably the case in Lebanon, the apparent faltering in attempts to negotiate a peaceful solution.

President Assad of Syria on Friday rejected an eight-point peace proposal put forward by President Gemayel of Lebanon which, while accepting the abrogation of the May 17 troops' withdrawal agreement with Israel, still contained elements disliked by the Syrians.

The Lebanese army said it had not been forced to give any ground in the fighting, but reported that several of its soldiers had been killed. Residents near the town said explosions could be heard at the rate of a dozen a minute.

A Druze attack on the town last autumn was only beaten off with the assistance of U.S. naval gunfire and Druze leaders insist that they intended to capture it. A resumption of fighting became more likely following the rejection by Syria on Friday of peace proposals put forward by President Amin Gemayel of Lebanon.

President Assad of Syria yesterday

held a further round of talks with key Lebanese opposition leaders, including Mr Nabih Berri of the Amal Shia Muslim militia and Mr Walid Jumblatt, who heads the Druze. Both opposition leaders have demanded President Gemayel's resignation.

Mr Robert McFarlane, President Reagan's National Security Adviser, said yesterday he thought it was likely that Mr Gemayel would survive as president. He believed President Assad and Lebanese opposition leaders would consider the possible alternatives to President Gemayel to be worse from their point of view.

Mr McFarlane said it would not be in Syria's interest to overthrow both Mr Gemayel and the Lebanese government at the same time.

Mr Moshe Arens, the Israeli Defence Minister, said yesterday that Israel would keep its army in Lebanon as long as there was no Lebanese Government that could make a "credible commitment" to stopping terrorist attacks on northern Israel from southern Lebanon. In the absence of such a commitment, the Israeli army would "have to stay put," he said on U.S. television.

Mr Arens said there were now perhaps 1,000 Palestinian terrorists in West Beirut, and that others were fighting alongside the Druze in the Chouf mountains.

Israel was putting pressure on the Druze not to allow the Palestinian fighters to come south to the Israeli lines.

A Druze spokesman in the town

Abadan 'shelled' by Iraqi forces

By Our Middle East Staff

IRAN last night accused Iraq of shelling the town of Abadan at the head of the Gulf, damaging hopes that the two sides had agreed to halt last week's attacks on major population centres.

Iran also claimed that Iraqi aircraft had attempted to attack Abadan and nearby Khorramshahr, but were driven off by ground fire.

The lack of recent military communique from Tehran on the progress of its major offensive launched in the central sector of the front last week suggests, however, that the battle of first world war proportions predicted by senior U.S. officials could be avoided.

Iraq announced a week ago that it would cease its missile and air attacks on Iranian cities for seven days, if Iran took similar action. Iran responded on Saturday by agreeing to stop its retaliatory attacks, but pledged to resume immediately if there were any Iraqi violations.

Both countries agreed at the weekend to accept a United Nations fact-finding mission aimed at assessing the damage suffered on either side of the border during the 40-month conflict.

Iran insisted that it would not have any political discussions with the UN team, apparently ruling out the possibility of a new mediation effort.

Iran's last military communique from the front on Saturday claimed further successes. It said that Iranian troops had captured another 60

Continued on Page 16

EEC ministers unable to agree on key reforms

BY JOHN WYLES IN ST CLOUD, PARIS

FOREIGN MINISTERS of the European Community ended an informal meeting near Paris last night unable to demonstrate any real confidence that the Community's growing political and financial crisis will be ended at next month's summit in Brussels.

None of the ministers would report in detail on their talks in a small chateau just outside Paris, and none was able to identify any significant narrowing of differences on the key issues of agricultural and budgetary reform. Nevertheless, M. Claude Cheysson, French External Affairs Minister and host of the meeting, underlined the "unanimous wish" of all to achieve an agreement on March 19-20.

Failure, he said, could lead to "a cycle of measures and counter-measures... which will lead quickly to catastrophe."

While professing himself "mildly encouraged," Sir Geoffrey Howe, Britain's Foreign Secretary, did not claim that other Governments were any closer to satisfying the UK's demands for long-term cuts in its payments to the EEC budget than they were before the abortive Athens summit last December.

Sir Geoffrey appears increasingly resigned to having to fight a solitary battle on the budget issue. One of his main problems is an attempt by France to impose a five-year limit on any budget agreement and to keep the reduction in Britain's payments to less than 1bn European Currency Units (\$817m). These pay-

ments totalled more than ECU 2bn in 1982.

Such a time limit would be totally unacceptable to the UK, as would the budget cuts hinted at by France and several other member governments.

An attempt to make a breakthrough on this critical issue in the next three weeks will be based on a revised proposal from the European Commission. M. Cheysson hopes that the one remaining formal meeting before the summit on March 12 and 13 could then hammer the proposal into some kind of shape for a settlement at the summit.

On other issues, the Commission has produced a revised plan for imposing stricter control over the growth of agricultural and other EEC spending which could be the basis for a summit agreement.

Less promising is the state of play in negotiations to achieve economies in farm spending and on the Commission's proposals for a virtual farm price freeze in 1983-84.

GM to repurchase Terex plant in UK

BY MARK MEREDITH IN EDINBURGH

GENERAL MOTORS of Detroit is to re-acquire its former Terex heavy earth-moving equipment business in Scotland, which went into receivership after the collapse last November of IBH Holding of West Germany.

GM remained a leading creditor of Terex after it sold its subsidiary to IBH in 1980. Terex has operations in the U.S., UK and Brazil. Terex of the U.S. is continuing to operate under Chapter 11 provisions of U.S. bankruptcy laws.

The purchase of the UK operations follows a \$3m agreement, backed by the U.S. courts, under which GM acquired from Terex U.S. the licence to manufacture Terex products in Scotland and sell them in Europe, Africa and the Middle East.

A statement from General Motors last night said the acquisition was expected to be completed this month.

Blackwood Hodge, the announcement, would continue to distribute Terex products.

UK funds see risk in \$ fall

By Philip Stephens in London

THE RECENT fall in the value of the dollar has sent jitters through the ranks of British investment institutions and brought moves by several funds to reduce their exposure to a sustained drop in the U.S. currency's value.

Fund managers are not yet predicting any massive slide for the dollar and there are no tangible signs of a large-scale disposal of U.S.-denominated assets.

Many institutions, however, are taking fresh steps to hedge their U.S. investments against a dollar fall and thus protect the large profits they have made on American assets over the past two years because of the U.S. currency's strength.

Among the techniques being used are forward dollar sales on foreign exchange markets, option contracts to sell dollars, and dollar borrowings to match at least part of dollar-denominated assets.

Continued on Page 16

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OVERSEAS NEWS

Pressure on Britain for early response to Argentine terms

BY ROBERT GRAHAM IN LONDON AND JIMMY BURNS IN BUENOS AIRES

BRITAIN will be under strong pressure to make an early response to Argentina's terms for resumption of normal diplomatic and commercial relations. The Argentine terms were conveyed to the British Government last Friday and were a reply to British conditions for normalising relations after the Falklands conflict. Argentina has made an important concession in agreeing to put on one side the sensitive issue of Falklands sovereignty. President Raul Alfonsín made it clear the concession was designed to underline his country's willingness to establish a dialogue.

But the risks of this concession within Argentina are substantial. In a statement apparently aimed at preparing opinion for the acceptance of a dialogue, Sr Dante Caputo, Foreign Minister, said yesterday that the latest Argentine message offered "the maximum concession possible" that his country could make "in a spirit of dialogue and goodwill."

"If—as a result of Argentina's latest initiative—there is a hardening of the British position, it will become clear to international opinion which of the two sides is unwilling to start a dialogue," he declared. The Argentine Government's refusal to spell out the contents of last Friday's message is in direct response to British diplomatic insistence that any conversations between the two sides should henceforth be

Hungarian official on corruption charges

By Leslie Collett in Berlin

DR IVAN KAPUSI, the deputy general director of Hungary's game meat company, has been arrested and charged with bribery, illegal foreign-exchange dealings and customs evasion.

The bulk of Hungarian game is sold to the West, and Dr Kapusi was said by the Hungarian news agency MTI to have missed trade contacts with West Germany for personal enrichment. The authorities are said to have found a large sum of hard currency in his flat.

Mr Peter Veress, the Hungarian Foreign Trade Minister, said the value of Hungary's hard-currency exports last year was 10 per cent less than target, while convertible-currency imports fell 6.4 per cent.

A loss of \$180m was incurred largely in food exports because of the serious drought in Hungary, which affected agricultural production.

Hungarian exports to Western industrial countries were up 11 per cent in 1983, while imports from these countries fell by 9 per cent. The largest increases in exports were to Austria, Switzerland and the U.S.

Mr Veress said trade with EEC countries, which makes up 60 per cent of Hungary's hard currency trade turnover, registered a deficit.

The share of agricultural sales to those countries is steadily decreasing, he said, because of prohibitive EEC quotas.

Exports to developing countries, which take 12 per cent of Hungary's exports, were negatively affected last year, according to the minister. He said sales to Iraq, Iran and Syria especially had fallen.

This year Hungary is aiming for a \$700m to \$800m surplus in its convertible currency trade, Mr Veress said.

Concordat link with Ambrosiano announcement

By Alan Friedman in Rome

ITALIAN DELEGATES at last week's Geneva talks on the financial settlement of the Banco Ambrosiano affair, pressed international creditor banks to announce an agreement in principle, despite unresolved technical issues, in order to coincide with the signing on Saturday in Rome of the new concordat between Italy and the Vatican.

Bankers at the talks said the Italians were eager for an early statement on the Ambrosiano settlement—which includes a \$250m payment by the Vatican bank—because of domestic political considerations.

Draft agreement was actually reached 12 days ago during a crucial Zurich meeting, they said. Technical and legal details, meanwhile, will delay for a week the dispatch by telex of the formal Ambrosiano settlement to 120 creditor banks worldwide.

The details include the procedure for liquidating Banco Ambrosiano Holding (BAH) Luxembourg, the main overseas arm of Ambrosiano, which is being managed under a court order by London accountants, Touche Ross.

More protests over transfer of priest by Glomp

By Christopher Bobinski in Warsaw

PROTESTS CONTINUED over the weekend at Ursus, just outside Warsaw, against a decision by Cardinal Józef Glemp to transfer Fr Mieczysław Nowak, who is an outspoken supporter of ideals of the banned Solidarity movement.

Since last Wednesday, when Fr Nowak was told to take over a bleak rural parish 75 miles west of Warsaw, people have stayed day and night in the Ursus church and on Friday two men and two women started a hunger strike there.

The protesters want the decision to transfer Fr Nowak suspended until Cardinal Glemp returns from a visit to Brazil and Argentina on March 12.

The minimum price regime's success has heartened producers, reports Ian Rodger

EEC sees light at end of steel tunnel

THE EARLY success of the European Commission's minimum price regime for steel, introduced at the beginning of the year, has restored some hope that the Community's severe steel industry problems are at long last on the way to being solved.

Last week, the Commission, after lengthy consultation with producers, concluded that trading conditions in the major steel markets had improved sufficiently since the autumn to warrant raising the mandatory minimum prices by about 2 per cent on April 1.

To anyone unfamiliar with the EEC steel industry, it may seem odd that the success of an administered price system should be heralded as a promising development.

But the EEC steel industry has not been subject to normal market forces for at least seven years. A surge of capacity expansion in the early 1970s in many Community countries was followed by a slump in demand in the wake of the first oil crisis.

But many Community governments have been reluctant to allow their steel producers to reduce capacity and output because of the consequent job losses, and so normal market forces have been undermined.

For example, even though demand has been improving for several months in Britain and West Germany—two of the Community's principal markets—prices deteriorated sharply last autumn as every EEC producer concentrated their efforts in selling in these markets.

The imposition of mandatory minimum prices at the beginning of this year was only the latest of a number of measures—production quotas, published price lists, import restrictions—imposed by the Commission in the past few years in an attempt to restore stability to the market until capacity was reduced to reasonable levels.

Given the failure of the previous measures, there was considerable scepticism both in Brussels and among EEC steel producers that the minimum prices would fare any better. But producers throughout the Community now acknowledge that the system has been a success.

Prices in the important West German market have risen from 7 to 14 per cent to reach the minimum levels. In France, they have come up 6.10 per cent, and in Britain, which is insulated to some extent from Continental price movements, about 2 per cent.

Producers cite a combination of favourable factors that has led to this recovery and provides them with hope of further progress:

● First, all the main producers

want to achieve higher prices. Even the most efficient among them have been suffering huge losses, and European prices are as much as 25 per cent lower than U.S. prices. Most of the big producers urged Brussels to raise the minimum by more than 2 per cent on April 1.

● For those producers tempted to sell under the minimum prices, the Commission's penalty system, although cumbersome, is proving to be a strong disincentive.

Each producer is required to deposit the equivalent of \$8.65 at a bank for every tonne of steel shipped, and forfeits the deposit if the minimum is not respected.

● Any temptation to break the rules has also been reduced by the improved balance achieved between supply and demand.

On the one hand, the Commission cut first quarter production quotas slightly, while on the other demand continued to rise in some countries.

A 5 per cent rise in West German steel production has been forecast for this year and in Britain, steel output in January was 10.9 per cent higher than a year earlier.

Another factor is the agreement by Kloeckner Werke of West Germany last month to begin respecting the quota system. It had maintained high production at its large hot-strip mill in Bremen despite quota restrictions and has been fined more than DM 160m (\$41m).

The Commission has also been developing a system for keeping import quotas in line with movements in demand within the Community, and a

few days ago signalled a tougher attitude to low price imports by imposing a provisional anti-dumping duty against imports of reinforcing bars from Spain.

● EEC industry Ministers last month approved the renewal of the steel crisis regime for a period of two years. Last July, they had renewed it for only six months, and producers believe that uncertainty about its continuation helped upset markets alter in the year.

● Moreover, the unusual calm of the last ministers' meeting suggests that some governments, especially that of Italy, have finally become more concerned about the soaring cost of steel subsidies than about obtaining special concessions for their national producers.

Finsider of Italy lost 12,100,000 (\$37.3m) last year, the two French state controlled producers together lost about FF9.9bn (£175m). Thyssen Stahl of West Germany lost DM 550m (\$142m) in the year to September 30 1983, and the British Steel Corporation expects to lose over £200m in the year to March 31 1984.

The Community is committed to eliminating subsidies for steel producers by the end of 1985, and everyone knows that the only way to achieve this is by further reductions in capacity.

The Commission has ordered cuts of 26.7m tonnes—16 per cent of 1980 capacity—by the end of next year, but the medium-term outlook for EEC steel demand continues to weaken. The Commission is now forecasting that producers will still be operating at only 70 per cent capacity in 1986.

Most producers remain sceptical that the industry will be back on its feet by the end of 1985, but the current improvement in prices is the best news they have had in a long time, and they are enjoying it.

Israel seeks exports protection

BY DAVID LENNON IN TEL AVIV

MR YITZHAK SHAMIR, the Israeli Prime Minister, flew to Brussels yesterday to ask for protection for his country's agricultural exports which could be severely hit when Spain and Portugal join the European Community.

He will also discuss the Lebanese situation with European foreign ministers who are meeting in Brussels this week. His meeting with M Claude Cheysson, the French Foreign Minister, is expected to be especially important in view of Paris initiatives to create a United Nations peacekeeping force for Lebanon.

His main concern in Brussels, however, will centre on trade, especially the dangers posed to Israel's \$500m annual agricultural exports to

the EEC by the Spanish and Portuguese accession. Some 95 per cent of Israel's agricultural exports go to Europe.

"It could be a catastrophe for us," commented an official, who claimed that Israel's citrus exports will face annihilation when the Community is opened up to citrus imports from the Iberian peninsula.

Mr Shamir will lead the Israeli team at the first meeting of the EEC-Israeli Council of Co-operation since 1980. The Israelis will seek aid in reducing the trade deficit which reached \$1.7bn last year. This represents more than 50 per cent of the nation's total trade deficit.

Israel believes that many of the advantages it gained from the 1975 agreement with the

EEC have been eroded by agreements the Community has since made with other countries.

One of the main Israeli demands will be that its agricultural exports should not have to compete from a disadvantaged position against other Mediterranean countries, such as Greece and Spain.

The Premier will also press the Community to insist that Spain establishes full diplomatic relations with Israel as one of the conditions of its entry to the EEC.

While in Europe, Mr Shamir will also visit the Netherlands where he is to meet Queen Beatrix as well as leaders of the government. In Brussels, he will also meet his Belgian counterpart.

W. German car sales and output increase

BY JOHN DAVIES IN FRANKFURT

CAR SALES in West Germany continued to be buoyant last month, with new registrations reaching nearly 184,000 or 15.8 per cent more than in January last year.

This is the highest January total for four years although still 15,000 down on the figure for January 1980.

Registrations of all types of vehicles—including trucks, buses and agricultural vehicles—reached 201,000 last month, up 12.5 per cent on a year ago. This is also the best January figure since 1980 although lagging 17,000 behind the figure for that year.

Motorcycle sales in West Germany are still weak, registrations last month running 37 per cent below those of a year ago at 5,000.

Car sales last year ended a four-year decline in West Germany as the economy began to recover. New registrations rose 12.6 per cent to 2.43m, with imports taking 27.2 per cent of the market.

As sales picked up on the domestic market and in some key export markets, West German car makers last year increased their output for the third successive year to 3.67m, up 3.1 per cent.

Swiss unemployment up 1.2% by end of January

BY ANTHONY McDERMOTT IN BERNE

UNEMPLOYMENT in Switzerland reached its highest level since the Second World War at the end of January.

According to figures released by the Government Office for Industry Business and Employment (Bige), there were 36,903 registered as fully and partially without work. The latter usually averages about 6 per cent, and the overall statistics do not reflect seasonal labour from abroad.

The percentage increase of the workforce unemployed rose by the end of January to 1.2 per cent compared with 0.9 per cent, last year. Over the year from January 1983 the numbers of those fully unemployed rose from 27,864 to 34,518—a jump of 23.9 per cent.

The sectors worst hit by Switzerland's slow recovery from recession were office workers (6,157), industry (especially watchmakers 4,884), and the hotel and restaurant trade (2,769).

Unemployment was highest in the cities of Jura (per cent), Neuchâtel (2.9 per cent), and Basle (2.63 per cent).

These figures are not alarming, however, by European standards. Seasonal factors, such as registration deadlines—especially under last year's new law—always produce a peak at the end of the year.

But Switzerland's small size, with a population of about 6.4m including foreigners, magnifies awareness of this problem.

Agreement blocked at Balkan nuclear talks

BY ANDRIANA IERODIACONOU IN ATHENS

SIX DAYS of talks between Greece, Turkey, Bulgaria, Romania and Yugoslavia on Balkan co-operation and the creation of a nuclear-free zone in the region have ended in Athens without agreement on the key de-nuclearisation issue.

Agreement was blocked by Turkey, which does not want to remove U.S. nuclear weapons from its soil. A final communiqué issued on Saturday left some doubt about the future of the Balkan conference, conceived by Dr Andreas Papandreu, the Greek Prime Minister.

The communiqué said Romania had proposed that a further round of talks in Bucharest be held this year, but said the Balkan governments would "make their views known" about holding the next round after studying the results of the sessions in Athens.

Romanian officials conceded that future talks would have to accommodate Turkey's opposition to de-nuclearisation, by concentrating mainly on the less thorny issues of general regional co-operation.

"Confidence-building measures should be the first priority. We all agree that relations in the Balkans should improve," said Mr Romulus Neagu, the head of the Romanian delegation.

The Athens communiqué skirted around the lack of agreement on de-nuclearisation by saying delegations had "presented their positions" on the issue.

The agenda included talks on the peaceful use of nuclear energy, the protection of populations in the Balkans from the use of nuclear arms in other regions, and co-operation in the field of the economy.

Inquiry ordered into Irish bugging

BY BRENDAN KEENAN IN DUBLIN

THE IRISH Prime Minister, Dr Garret FitzGerald, has ordered an investigation into the placing of bugging equipment at a Dublin house used by a leading Northern Irish politician.

Irish police have denied any responsibility for placing the equipment at the house where Mr Seamus Mallon, deputy leader of the

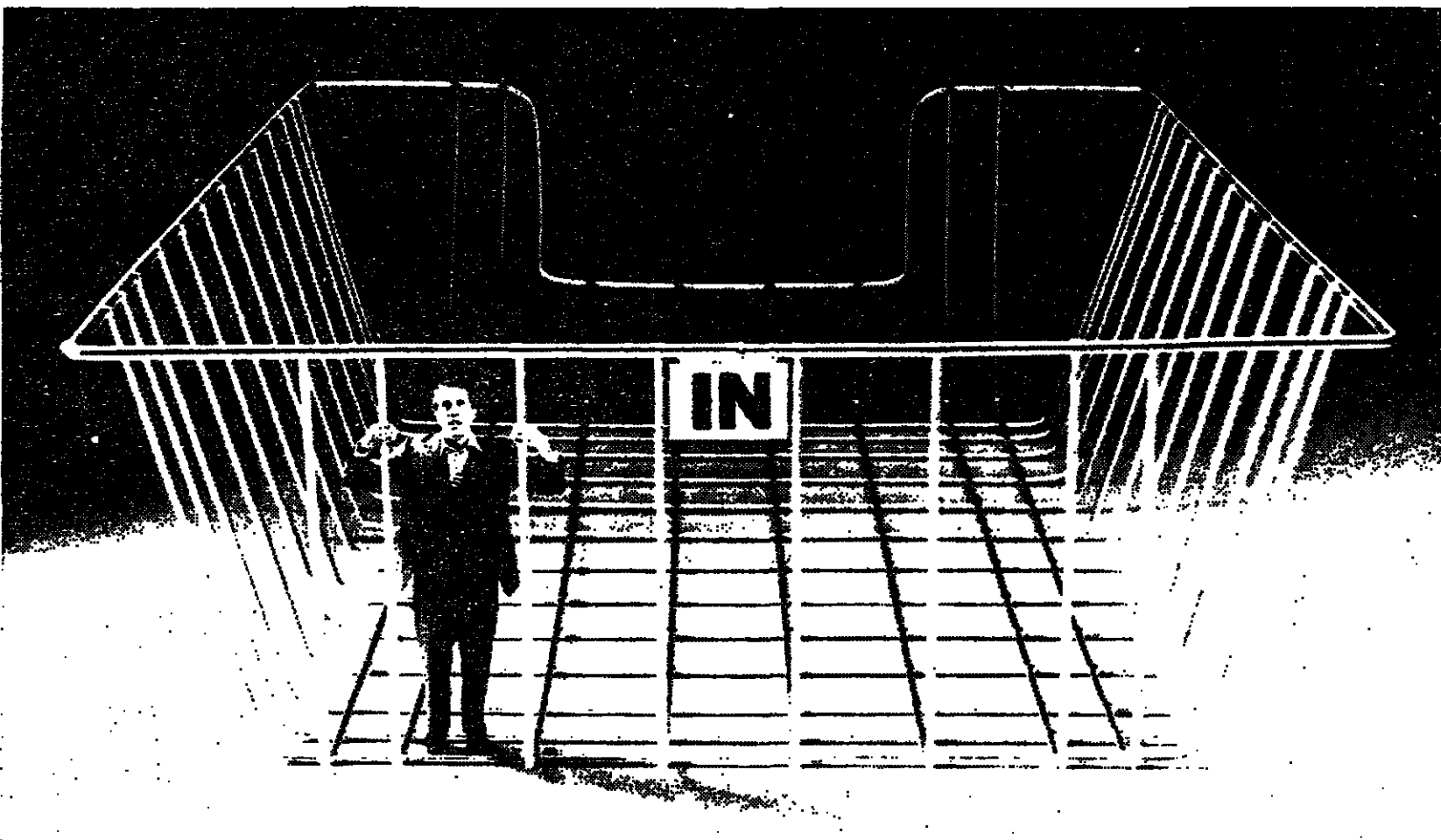
Social Democratic and Labour Party (SDLP), regularly stays. The theory being worked on is that the bugs may have been placed by the IRA in an effort to discredit the police.

Weight is given to that theory by the fact that the operation was clumsy and the equipment easily discovered.

Mr Charles Houghy, opposition leader, said he had an open mind as to who was responsible and whether it was internal or external agents.

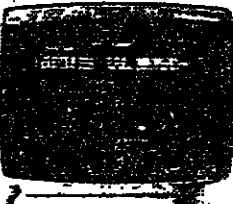
He thought it might be linked to attempts to influence the outcome of the New Ireland Forum, where proposals are being drawn up for constitutional changes in Ireland.

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WORLD TRADE NEWS

U.S. states force delay on unitary tax talks

BY NANCY DUNNE IN WASHINGTON

THE U.S. working group on unitary taxation has abandoned all hope of finding a solution to the dispute over the tax practices by its self-imposed deadline of February 24 following the insistence by officials from the U.S. states that more time is needed to assess the implications of dropping the tax.

Mr Donald Regan, the Treasury Secretary, had hoped to have a set of recommendations ready for the U.S. Governors' conference meeting in Washington at the end of the month.

He had asked the working group to search for solutions which could be implemented by the states, rather than a Federal law which would simply abolish unitary taxation.

The growing practice of taxing corporations on the basis of their worldwide earnings has drawn threats of retaliation from the U.S.'s trading partners.

Fiscally starved states, searching for a means to replace federal funding lost under the Reagan Administration, have

turned increasingly to unitary taxation.

But the states led by Governor George Deukmejian of California have insisted that they need at least a month to assess the economic implications of the various options submitted to them by the working group.

Corporate interests in the working group are said to have worked principally on trying to convince state officials that multi-national corporations are not all "evil" companies, trying to avoid paying their taxes.

The solutions recommended are only small changes, one official said, designed to assure the states that the information they feel they need to assess the revenues obtainable from other forms of taxes will be made available from the federal Government.

The combination of these changes, plus the threat that corporations will stop doing business in states using the unitary tax system may convince states to abolish unitary taxation themselves, the working group hopes.

U.S. secures role in \$1bn tunnel under Bosphorus

BY DAVID BARCHARD IN ANKARA

TURKEY AND the U.S. are to co-operate in building a new \$1bn tunnel under the Bosphorus in Istanbul, U.S. officials have announced.

A feasibility plan for the 12km railway crossing is to be prepared by the U.S. Agency for International Development and a Turkish-American joint venture company will be set up.

The metro line will run from Yenikapi on the European side of the Bosphorus to the new railway station at Sogutlusme on the Asian side. A spur from Yenikapi to the Golden Horn is expected to be built later.

The crossing will consist of over 9,000 metres of tube, of which 7,200 metres will be underground and 2,000 metres submerged. The railway line eastwards from Sogutlusme is

expected eventually to link up with the line to Ankara and Eastern Turkey.

The tunnel is expected to cost about \$550m and the metro \$450m, most of which will be covered by U.S. credits.

Turkey's first Bosphorus crossing, a road bridge designed by Freeman Fox of the UK and built by an Anglo-German consortium, Cleveland Hochtief, was opened in 1973. It already suffers severe congestion at peak hours.

The outgoing Uluysu Government last year signed a \$6m contract with Freeman Fox for the design of a second bridge. The award was strongly criticised in private by U.S. officials in Ankara who had expected it to be awarded to an American contender.

Boost for ITT's international strategy

By Paul Taylor in New York

ITT, the U.S.-based diversified multinational conglomerate, has signed its first U.S. production order for its advanced System 1240 digital telephone switching exchange with United Telephone of Florida. The equipment is expected to be supplied by ITT's European manufacturing operations.

The contract, which calls for a local central office exchange equipped with 12,000 lines to be installed by the end of 1986, marks System 12's entry into the lucrative, fast expanding and recently deregulated U.S. telecommunications market—a market which Wall Street believes provides the major test for both ITT's digital switching technology and for its strategy to remain a major player in the world telecommunications equipment market.

ITT is hoping that the System 12 digital switch will enable it to win a sizeable share of the market for advanced switching equipment created by the recently divested Bell operating companies.

Although United Telephone of Florida is not one of the Bell operating companies, it is the largest unit in the United Telecom group.

The system to be installed in Florida will provide United Telephone's customers with touch-tone dialling, provide customer-calling features and give the telephone company the ability to move towards a full charging system based more closely on cost.

Spanish steel imports finding

The U.S. International Trade Commission has determined in a preliminary finding that U.S. stainless steel producers are being harmed by imports of stainless steel sheet and strip from Spain. Reuters reports from Washington.

The U.S. specialty steel industry and the United Steelworkers of America trade union have complained the Spanish steel is being dumped in U.S. markets, or being sold at prices below the cost of production.

Ivory Coast dam project postponed

BY PETER BLACKBURN IN ABIDJAN

THE IVORY COAST Government is expected shortly to announce the indefinite postponement of the troubled \$650m (\$445m) Soubre hydroelectric power scheme, the country's largest development project.

The project, located on the Sassandra River in the West of the country is already running nearly two years late and aid donors, including the World Bank, the African Development Bank, European Investment Bank and Commonwealth Development Corporation, have expressed concern about the management of the project.

Construction tenders were postponed indefinitely last August. Several other factors have affected the project, officials say.

A substantial financing gap caused by the Government's rejection of Arab aid due to the

political conditions attached. The Ivory Coast's serious financial problems—last December it requested a rescheduling of its public sector external debt.

Concern about the country's heavy reliance on Hydroelectric power.

For the past two years some 90 per cent of Ivory Coast's power has been hydro generated. A prolonged drought has caused the closure of the country's five hydroelectric power stations and power cuts have averaged more than 12 hours a day this year.

Industrial output has dropped by an estimated 30 per cent and many companies have been forced to buy their own generators.

The World Bank has been reviewing the country's energy policy and examining alternative means of power generation. The exploitation of offshore gas

reserves is seen as one potential solution. Phillips Petroleum has made several gas discoveries, suggesting that the country may be a better gas than oil prospect but the absence of a local market has so far blocked development.

Some officials say that a scaled-down Soubre development is still a possibility, given that the Sassandra River offers the best hydro-electric potential in the country and that the project is important for the development of the underprivileged Western region.

As a partial emergency solution to the energy crisis, a 100 Mw gas turbine power station is being constructed in the Vridi industrial zone in Abidjan. The turbines, supplied and installed by Alsthom Atlantique of France, are due to be fully operational by mid-March. They will initially run

on fuel distillate until offshore gas is eventually piped ashore. Electricity officials warn however that there will still be an energy deficit of nearly 20 per cent even with good rains this year, shortages could persist to mid-1985 at least.

The recent completion of a link between the Ivorian and Ghanaian grids has brought no relief because Ghana has been even worse affected by drought.

EAGLE STAR, a subsidiary of the UK Eagle Star Group, has opened an office in the Ivory Coast and aims to become the life insurance market leader over the next few years, according to Mr Duncan Ferguson, the managing director.

The move, the first by a British life insurance company in the Ivory Coast, is a sign of growing Anglo-Ivorian financial links.

Sears World Trade in Italian link-up

By William Hall in New York

SEARS WORLD TRADE, the fast-growing international trading arm of the U.S. retailing giant, has joined forces with Istituto per la Ricostruzione Industriale (IRI), the Italian state holding company, and the Genoa-based Cofe and Clerici, to form a new Italian trading company.

Mr Roderick Hills, former chairman of the U.S. Securities and Exchange Commission (SEC), who now heads Sears World Trade, says the new joint venture will "focus on Italian trade opportunities, and help fulfil IRI's desire to increase both exports and the development of overseas industrial projects."

Sears' other Italian partner, Cofe and Clerici, was started in 1895 as the Genoa representative office for British coal mining companies.

Since then, it has grown into a world-wide trading operation, specialising in ship chartering and management, steel and rolling coal trading, crude oil and finished petroleum products trading.

Sears World Trade was formed in 1982 and its long-term ambition is to grow into a major trading company which will match the Japanese trading giants.

With its headquarters in Washington, several of its senior staff are former U.S. Government officials. Mr Frank Carlucci, the president, is a former Deputy Secretary of Defence. Mr Curtis Hessler, senior vice-president, was a former Assistant Secretary of the U.S. Treasury.

Sears World Trade lost \$12.1m (\$8.5m) on revenues of \$79.1m in its first full year of operation, reflecting start-up costs.

The new Italian trading company is the latest in a series of joint ventures established by Sears World Trade.

Alan Friedman adds from Milan: Italcable, the overseas telephone subsidiary of Italy's IRI-State holding group, has won a \$14m contract to complete an international telephone cable system for 19 European, Arab and Asian countries.

The project, to be finished by July 1986, is designed to improve telephone services through an integrated cable network spanning Europe, South-East Asia and the Indian Ocean.

Pakistan plans \$41m fish harbour on Arabian Sea

BY MOHAMMED AFTAB IN ISLAMABAD

PAKISTAN IS to build a \$41m (\$28m) fish harbour on its Arabian Sea Coast at Pasni to increase fish production and exports. The Asian Development Bank will provide a \$35.4m loan for the harbour—Pakistan's first. Higher production is expected.

Good markets exist in the nearby Gulf and Middle East markets, and Pakistan is already supplying sea food, including fish, shrimps and lobsters to Japan, Europe and the U.S. as well.

The fisheries plans include the provision of mechanised boats, improved fishing gear, and marketing and transportation facilities. Some Japanese and South Korean companies are already collaborating with

Pakistani fishermen in seafood production, and the country hopes that more investors will be attracted from Europe.

Pakistan's fish exports were worth \$76m in 1982-83. Fish production has been rising gradually over the past several years.

AP-DJ adds from Washington: The U.S. International Trade Commission has ruled that penalty payments are required on imports of cotton shop towels from Pakistan under the Countervailing Duty Act. The Commerce Department had determined earlier that Pakistan has been subsidising towel exports totalling about \$1.7m in the first nine months of 1983. The countervailing duties would average about 3 per cent, officials said.

World Economic Indicators

RETAIL PRICES
(1975=100)

	Dec. '83	Nov. '83	Oct. '83	Dec. '82	% change over prev. year
W. Germany	141.8	141.5	138.2	138.2	2.6
France	125.9	125.2	124.2	124.0	9.2
Italy	342.2	340.4	336.5	321.5	12.7
Netherlands	159.2	159.2	158.9	154.7	2.9
Belgium	174.1	175.8	174.9	164.4	7.2
UK	254.3	251.6	252.7	241.4	5.3
U.S.	168.3	168.0	167.7	161.4	3.8
Japan	151.0	151.6	152.6	148.7	1.5

Source: Eurostat

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*SOURCE: MANUFACTURER. OFFICIAL D.O.T. FIGURES CX25 DTR SALOON, URBAN CYCLE 32.9MPG (6.5 LITRES/100KM), CONSTANT 56MPH 49.6MPG (5.7 LITRES/100KM), CONSTANT 75MPH 38.7MPG (7.3 LITRES/100KM), FORD ESCORT 13 (1.4 SPEED), URBAN CYCLE 30.4MPG (6.3 LITRES/100KM), CONSTANT 56MPH 47.1MPG (6.0 LITRES/100KM), CONSTANT 75MPH 36.7MPG (7.7 LITRES/100KM). CX25 DTR SALOON 2000CC 44 CV RANGE STARTS FROM £20497.5. PRICES CORRECT AT TIME OF GOING TO PRESS AND INCLUDE CAR TAX, VAT AND FRONT SEAT BELTS. DELIVERY AND NUMBER PLATES EXTRA. CITROËN CARS LTD, MILL STREET, SLOUGH SL2 3SD. SEE YELLOW PAGES FOR YOUR NEAREST DEALER.

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UK NEWS

Kinnock urges radical change in EEC's aims

BY JOHN HUNT

A CALL for an EEC conference to revise fundamentally the principles of the Community is to be made tomorrow by Mr Neil Kinnock, the British Labour party leader, when he launches a new initiative in the party's European policy.

Mr Kinnock envisages the setting up of an Assembly of Europe which would be attended by all the parties of Western Europe, including those of the Scandinavian countries outside the Community.

In addition, he wants the EEC to develop closer economic links with the Eastern European block and to see a developing political dialogue between the Community and the Iron Curtain countries.

Mr Kinnock will also call for a new "Bretton Woods" style conference for the Community members to develop a joint strategy for economic recovery.

His proposals, which will be outlined tomorrow in New Socialist, the Labour Party discussion magazine, come as the political parties begin their campaign for June's elections to the European Parliament.

Over the weekend Mr Norman

Tebbit, Trade and Industry Secretary, launched a strong attack on Mr Kinnock and Labour's record on Europe. Mr Roy Jenkins, for the SDP, also made a speech on the subject yesterday at his party's Scottish assembly in Troon.

Under Mr Kinnock's plan, a new conference - like the one at Messina which saw the birth of the EEC - would consider revising the Rome Treaty so that it could be more closely related to EFTA and the UN Economic Commission.

He will emphasise the need for a European Community with wider interests which will make Europe, East and West, more independent of the United States and the Soviet Union.

Mr Tebbit said that the Conservative Party had a proven record of success on the market, unlike the "muddled xenophobia" of the Labour Party.

Mr Jenkins said that the Liberal/SDP Alliance was the only political force with a committed and constructive European policy. The Labour Party was profoundly anti-European in spite of Mr Kinnock's attempts to blur its policy.

A UK bank joins the rush to take stakes in share traders. John Moore reports

NatWest links with jobber

A DRAMATIC phase in the restructuring of London's securities business began late last Friday as National Westminster Bank, one of the big four clearing banks, announced that it was to forge a link with Bisgood, Bishop, the fifth largest stockjobber in the UK, on the Stock Exchange.

Both sides were reluctant to discuss the details of the deal because, depending on the attitude of the stock exchange, whose approval is needed, the final form of the link may need amendment. In whatever structure emerges, National Westminster is expected to hold a 29.9 per cent stake - the maximum permitted under stock exchange rules - in the jobbing firm.

So far the rush to form links with jobbing firms has been led by the merchant banks. Since there are no more than about five jobbing firms of any size - Wedd, Durlacher Mordaunt, Akroyd & Smithers, Pinchin Denny, Smith Bros, and Bisgood, Bishop - the links have been formed by those that have moved fastest.

Akroyd & Smithers has formed a link with Mercury Securities, the parent company of G. Warburg, the merchant bank, while Smith Bros has formed a link with N. M. Rothschild. British Merchant banks are seeking to turn themselves into U.S. style investment banking operations to compete with groups such as Morgan Stanley, Goldman

Sachs, First Boston and Salomon Brothers. The merchant banks shied away from forming links with stockbrokers because of the adverse commercial effects which might be created. A broker linked to a merchant bank might lose the large volumes of investment business generated by the investment departments of other merchant banking rivals.

National Westminster, the first of the clearing banks to form a link with a securities firm in the latest upheaval, was coy about its own reasons for making a link. The group said that "development of its existing market-making strengths is consistent with the planned expansion of its services to the corporate sector, both in the UK and worldwide." Close liaison with a jobbing concern "will bring added expertise to the group and will also put the strength of the NatWest group behind a traditional City expertise."

If the acquisition of a stake in

Bisgood will add another leg to the bank's market-making capabilities in foreign exchange, and cash instruments in London, it also provides the possibility for the wide ranging developments already foreshadowed in North American markets.

For instance, as minimum commission scales are dismantled on the London Stock Exchange, and if the stock exchange accepts that there should be a fusion of the functions of broking and jobbing, National Westminster may offer a discount brokerage service which many commercial banks in the U.S. are now providing. There are no discount broking operations in the UK.

Discount brokers operate almost entirely in the retail business, providing institutional clients with a service to carry out deals in securities at cut-price commission rates. Discount brokers usually rely in the U.S. to a large extent on mass media advertising and the execution of unsolicited orders. With its large re-

tail network and extensive corporate client list National Westminster is well placed to establish such an operation.

Under a recent ruling in Canada banks and other financial institutions are to be allowed to offer discount brokerage services and to channel their client's orders through brokers at discount commission rates. The banks would charge the clients for the service although they will not be able to establish their own discount brokerage companies.

In addition to the more medium-term attractions of establishing a base in the London securities markets, there are immediate benefits for National Westminster in forging a link with a jobber. Trading in securities is enjoying a boom period. In the U.S. the investment bank's willingness to put vast sums at risk in the capital markets had made trading the biggest single source of revenue.

At the end of its last financial year to May 1983 Bisgood, Bishop reported the most successful year so far in its history.

Pre-tax profits of £2.46m, on turnover of £2.18bn, were more than double the previous best figures, which were achieved when expenses were running at a third of present levels. And the current year looks as though it will be another good year.

Retailers confident that spending boom is being sustained

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE CONSUMER spending boom shows every sign of continuing this month, according to the latest survey by the Confederation of British Industry (CBI) and the Financial Times, published today.

The survey suggests that sales in January were lower than retailers had been expecting, but were still well up on the levels of a year ago.

For February, the survey shows that 78 per cent of retailers are expecting the volume of sales to be higher than a year ago.

As the Department of Trade and Industry has not produced provisional estimates for retail sales in January, the CBI/FT survey is the first indication of the level of business.

Mr John Salisse, chairman of the CBI's distributive trades survey panel, said: "One of the reasons which may have contributed to the slightly disappointing rise in retail sales (in January) may have been the bad weather, particularly in the north. Certainly, retailers are predicting stronger sales in February."

Wholesalers reported an increase in January sales which is more in line with what they had been expecting in December. The motor trade, however, appears to have had a much worse month than it

was expecting. It predicts that February trade will be little changed from its level of a year ago, the survey suggests.

The survey this month was based on replies from 712 firms, the largest response since it was launched in July.

Indications that consumer spending continues to hold up will be welcome news to the Government, because this has been the main engine for economic recovery since 1981. Last year, the volume of retail sales was 5.7 per cent higher than in 1982.

In the course of this year, government economists expect that the base of recovery will be broadened as exports and investment begin to pick up. Until this broader base is established, it is important that consumer spending should maintain its momentum of growth.

Net receipts for the Government's National Savings rose sharply in January, after the Christmas spending period, to reach £351.6m. This inflow of money has made it virtually certain that in the fiscal year to April, the contribution of National Savings to government funding will exceed the Treasury's target of £3bn.

Inquiry into 'mandarins' taking industry jobs

BY OUR POLITICAL STAFF

THE ALL-PARTY Commons Select Committee on the Treasury and the Civil Service has ordered an investigation into the rules which allow senior civil servants to take boardroom posts in industry and commerce soon after they retire.

A sub-committee has been set up to carry out the inquiry under the chairmanship of Mr Austin Mitchell, Labour MP for Grimsby.

Its report could recommend a tightening up in the regulations to ensure that sufficient time elapses after retirement to prevent civil servants using sensitive information which they have gained in public employment.

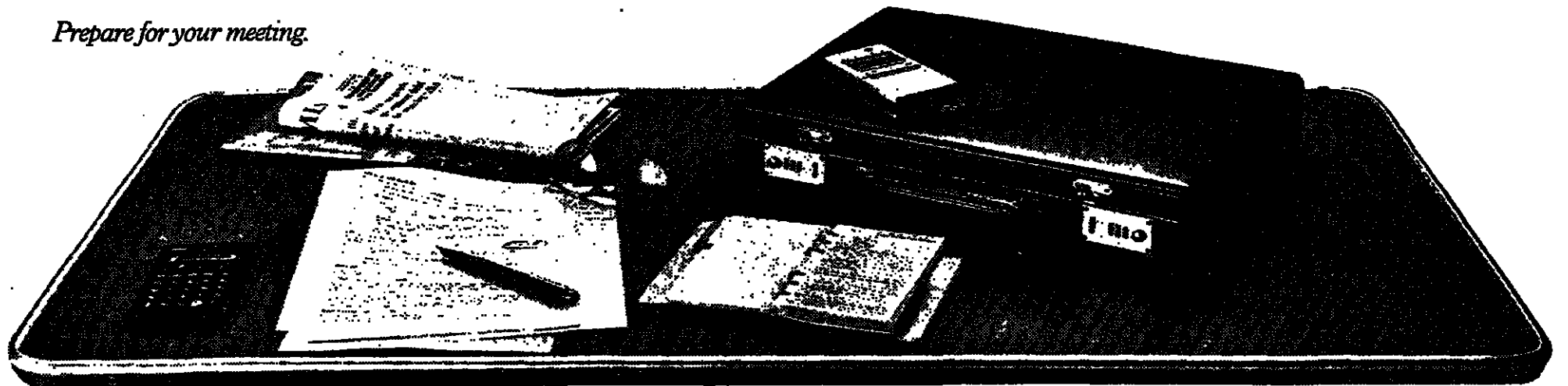
The sub-committee will examine

the American system which has legal sanctions against civil servants who breach the rules and take up important private jobs immediately after retirement. In the U.S. a civil servant faces the possibility of a \$10,000 fine for breaking the law.

Mr Mitchell said yesterday that a previous select committee had examined the matter about four years ago but its recommendations for stricter controls had not been implemented.

Concern has continually been expressed by MPs, particularly those on the Labour benches, about the growing number of Whitehall "mandarins" who take up important private posts at high salaries.

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UK NEWS

Rail plans 'put at threat by unions'

By Hazel Duffy, Transport Correspondent
BRITISH RAIL says its planned big increase in investment over the next three years could be threatened by lack of co-operation by the rail unions on key productivity issues.

At a meeting of the Railway Staff National Council on Thursday, the BR board will emphasise to the unions the importance of agreement to accelerate the introduction of driver-only freight trains and suburban passenger trains.

Together with the easing of restrictions on single-manning of trains and promotion of the cross-union "trainman" concept, this would reduce the rail workforce by 4,485 between now and the end of 1988. There would be a saving of roughly £43m.

BR's corporate plan is for a total reduction in the workforce of 17,000 by the end of the period.

The BR board views the resistance of the National Union of Railwaymen to the one-man operation of trains as potentially a major hurdle.

Most of its investment programme will have to be funded from internal sources and is dependent on the achievement of planned savings. The 1983-84 investment target of £295m is expected to slip by about £20m by the end of the financial year. In 1984-85, it is planned to jump to £406m, and to £489m in the next year and the same sum in the following year.

The main part of the investment is to replace all the diesel multiple units which contain asbestos - about 1,200 units - by 1987. New suburban rolling stock on routes in London and the south-east is being introduced and refurbishment of existing rolling stock will be increased.

The plan also includes a big re-signalling programme at York, Newcastle and at Waterloo in London.

Electrification of the east coast main line is not included in the programme. BR's decision on whether or not to ask the Government for approval of the scheme will depend on the outcome of a major internal review of business prospects.

Call to ban strikes in essential services

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE PRIME Minister, Mrs Margaret Thatcher, has been strongly advised by the Centre for Policy Studies, the influential Conservative Party think-tank to ban industrial action in essential services; and to make the preservation of union immunities from civil action during disputes dependent on their observance of procedure agreements.

The advice, which formed part of a high-level private seminar on future policy directions for Mrs Thatcher three weeks ago, comes at a time when she is under increasing pressure to compromise on her determination to ban unions at the Government Communications Headquarters in Cheltenham. She is expected to meet the civil service unions on the issue this week.

She has been told that the present steady pace of industrial relations reform should continue while the unions remain relatively powerless to impede it - on the grounds that an upturn in employment will see a reassertion of some former union strength and attempts to claw back some lost control.

Sir Leonard Neale, the industrial relations expert and former board member of British Rail and Pilkington, and chairman of the Heath Government's Commission on Industrial Relations, has recommended to Mrs Thatcher that these two major proposals form the next pieces of industrial relations legislation after the Trade Union Bill becomes law, probably towards the middle of this year.

Sir Leonard chairs the trade union reform group at the Centre for Policy Studies, the private policy advice unit founded by Sir Keith Joseph and Mrs Thatcher in 1974 as a focus for the new Conservatism. The group will shortly publish the plans for essential services and procedure agreements.

The main proposal for a ban on strikes takes head-on the difficulties of defining which services are essential. Sir Leonard believes that it will be commonly accepted that the "Energy" services (gas and electricity), water and sewage and health services should operate such a ban, and that workers not directly employed by these services but whose industrial action would damage them would also be covered.

He rejects any trade-off between Government or employers and unions to achieve a strike ban and pay for it in higher wages of inflation-proof settlements. He argues that "It ought not to be necessary to reward people for not taking industrial action."

He recommends that the 'union' be held liable for all strikes in essential services, even if they are said to be unofficial - unless it could show unambiguously that it had made every effort to end the industrial action. It would be up to employers to take action against unions if such efforts could not be proved - though Sir Leonard admits that some employers, especially in the public sector, might be reluctant to do so.

Business fear of higher tax bill

By Our Industrial Editor

BUSINESS leaders fear that the Government will announce a change in the method of collecting Value-Added Tax (Vat), which would add, they believe, some £1.5bn (£2.17bn) to their tax bills in a year.

"They think the Government has been preparing the change for some time and that it was discussed in detail at the last meeting of the National Economic Development Council. It would end the 11-week grace period in paying Vat enjoyed by importers of overseas goods. That would put the importers into the position of those buying (UK) goods, who must make their Vat payments immediately."

The Confederation of British Industry (CBI) has taken no corporate view on the possible change, although it has made sure that representatives of such large corporations as BP, Unilever, ICI, Shell, Bessham, Ford, IBM, British Steel, GKN and Bowater all attend Wednesday's CBI - council meeting, where it will be discussed.

One solution for the business leaders would be for importers and domestic buyers to attain equality by both enjoying the 11-week grace period.

Move to create software forum

BY ANDREW TAYLOR

LARGE public-sector purchasers of complex computer systems are to create a forum to discuss means of harmonising their software requirements.

That is part of a joint industry and government initiative to evolve standard procedures and management systems for the design and development of computer programmes.

The establishment of industry standards, acceptable to suppliers and customers, is seen as an effective way of supporting British-based software companies. That may be difficult to achieve, however, given the fragmented nature of the industry.

Any move by public-sector bodies to bring some harmony to their

software purchasing would represent an important breakthrough. It might also be seen as a threat to some small companies which have developed their own procedures and systems.

The decision to establish this forum was announced last week at the launch of a new industry guide to systems available to software suppliers.

Members of the new committee will include: The Ministry of Defence, British Telecom, British Steel, British Gas, the Central Electricity Generating Board and the Civil Aviation Authority.

The industry guide, "Software Tools for Application to large real-time systems," published by the Trade and Industry Department, is

an attempt to assess the merits of software tools and methods.

It represents the work of "42 industry experts from 17 companies and organisations" including leading software suppliers like Plessey, Marconi, Logica, Ferranti and Systems Designers.

The research began after a critical report two years ago by the electronic capital equipment working party of the National Economic Development Council highlighted the mounting cost of preparing and maintaining software by comparison with the investment in computer hardware.

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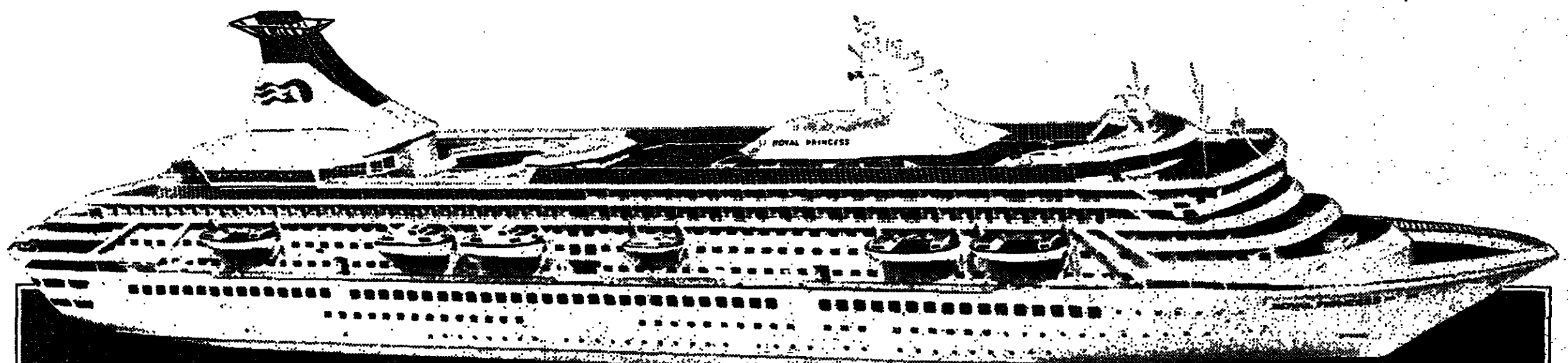
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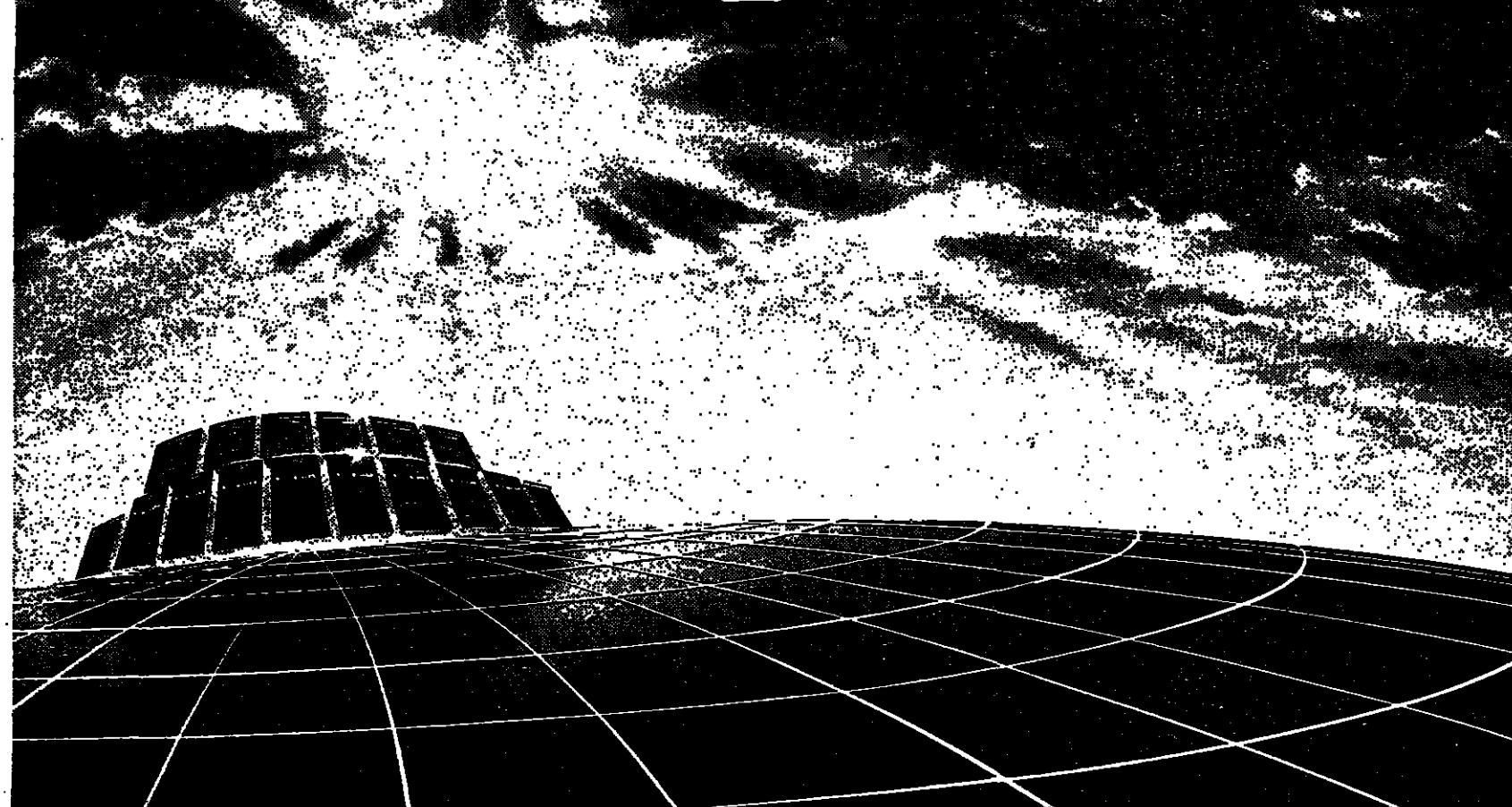
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UK NEWS

BRITAIN BEFORE EUROPEAN COURT OF HUMAN RIGHTS

Getting a legal line on telephone tapping

WHEN THE Attorney-General appears before the European Court of Human Rights at Strasbourg today in the telephone tapping case, he must surely be resigned to the fact that Britain is once again going to be held in violation of the European Convention on Human Rights.

Thus time it will not be so much that this country has behaved badly towards its citizens, but that it operates limitations upon its peoples' civil liberties by administrative practice and not—as required by the Convention—in accordance with laws that declare the boundary lines of permissible governmental interference with individual rights.

During the criminal trial of Mr James Malone in the summer of 1978 on charges of handling stolen goods it emerged that the police had intercepted his telephone conversations.

After his acquittal, Mr Malone brought civil proceedings to challenge the legality of the interception measures. These proceedings failed, because under English law such telephone tapping can be carried out without the commission of any breach of the law; it can be lawfully done simply because there is nothing to make it unlawful.

Mr Malone would not content himself with a negative answer

from the English courts, and he applied to the European Commission of Human Rights.

Just before Christmas, 1982, the commission resoundingly declared the Government had violated the Convention.

The commissioners held there was a breach of Article 8 by reason of the admitted interception of Mr Malone's telephone conversation and the law and practice governing postal and telephonic interception for the police.

Article 8 (2) allows a government to escape a finding against it if the interference with the guaranteed rights to privacy are in accordance with the law and are necessary for preventing disorder or crime.

The commission was of the opinion that it could not be said with any certainty that English law laid down even the principal conditions or procedures for issuing warrants authorising interceptions for the police.

The commission concluded further there had been a breach of Mr Malone's rights under Article 13, in that English law did not provide an effective remedy before the courts in respect of interceptions carried out under a warrant.

After the English court proceedings it was generally recognised that there was a need for legislation. But in April 1980 a

White Paper was published, and the Home Secretary announced the Government had decided not to legislate.

The Government concluded that the procedure, conditions and safeguards described in the White Paper did in fact ensure strict control of interception by ministers, and would not be made significantly more effective by being embodied in legislation.

The commission profoundly disagreed, and thought the practice did not reach the safeguards required in the European Convention.

The police, Customs, and Excise and the security services may request authority for interception for "detection of serious crime and the safeguarding of the security of the state."

Interception may take place only with the authority of the Secretary of State.

In England and Wales this is exercised by the Home Secretary or occasionally, if he is ill or absent, by another Secretary of State on his behalf.

The current practice where police apply for warrants to help in crime detection includes the following features.

The offence must be "really serious," which corresponds only roughly to the definition of "serious arrestable offence" in clause 105 of the Police and

Criminal Evidence Bill—now going through the Commons committee stage.

Another feature of the exercise of the power to grant a warrant is that several methods of investigation have failed; there must also be good reason to suppose that an interception would be likely to lead to an arrest and conviction.

Applications for warrants are written and state the purpose of the interception requested and the facts supporting the request.

If the Home Office is satisfied the required criteria are met, then it goes to the Home Secretary for approval and signature. In exceptionally urgent cases the authorisation may be given to the police over the telephone.

It is almost inevitable that these procedures will have to be put into legislative form. But the Government will wait and see how many (if not all) of the provisions fall foul of the court's ruling. That will not come before the spring.

Meanwhile parliamentary business will be maintained to anticipate the inevitable, by parliament seeking to amend the Police and Criminal Evidence Bill.

*Malone v United Kingdom (1983) 5 EHRR 385

Justinian

THE NUMBER OF INDEPENDENT BEER MAKERS IS FALLING

Small brewers watch their market go flat

BY LISA WOOD

NEARLY ONE fifth of Britain's small breweries, whose numbers blossomed in the 1970s with the interest in real ales, have gone out of business in the last year.

Some 14 of the 80-odd small independent brewers in existence in early 1983, when their numbers peaked, have now disappeared from the stagnant beer market.

In terms of total consumption of beer in Britain, the production of the small independents, many of which employ a handful of people, is tiny. Total production by this segment of brewers, which do, however, contain many healthy small businesses, is estimated at about 0.5 per cent of the 37m barrels of beer brewed annually in the UK.

Reasons for the demise of many of these businesses are often the same as experienced by other entrepreneurs. Penrhos Court, Herefordshire, closed its brewing activities in December after a petition for £8,000 unpaid VAT. The brewery, attached to the Penrhos Court restaurant had been supplying about 30 free houses in the area and had just secured a contract to supply beer to Italy. Cash flow, however, was a major problem.

In other instances real ale enthusiasts fulfilled a life's ambition in setting up a brewery but had little experience in quality control or marketing their products. "Some did not realise there was a difference between home-brewing and supplying a market that demands consistency of quality," said one brewer.

The case of each company which has gone out of business is different, said Camra, the real ale enthusiasts' organisation. "A lot of people who set up businesses were experienced commercial brewers and they produced good quality beers."

However, they had problems in marketing and outlets. In recent years, because of a declining market a lot of major brewers have tied-up free trade outlets by giving loans which can in effect preclude the sale of other beers. This may be because of a barterage agreement. That is, a publican may have to sell a certain volume of the loan-giving brewer's beer in order to keep low interest rates on the loan.

The small independent brewers, unlike established regional independents such as Adam and Shipway, Nease, rarely have their own tied pubs. So they are heavily dependent on the 28,000 "free houses" in Britain.

However, many free house publicans find it difficult to raise cash for renovation. Purchase of a free house in the South East for example costs a minimum of £100,000. Mr James Lynch, a former secretary of the Small Independent

Brewers' Association, a keen Camra member and owner of the Bournevalley Brewery, Andover, said: "In 1983 we lost four good accounts when four free houses changed hands and publicans took loans from a major brewer and committed themselves to taking 75 per cent of their barterage from that brewer."

The Brewers' Society, whose members include only one small independent brewer, hotly disputes any suggestion that major brewers prevent free houses taking other beers if there is a loan arrangement. Only in "very rare" circumstances, said the Society, was a free house tied to one brewer.

"The reasons many are failing," said the Society, "is that many did not get their cash flows correct and did inadequate market research. Many did not appreciate how capital intensive the brewing business is. A brewer has to produce a large volume at a fairly low unit price in order to be competitive."

Typical of many of the small breweries was Red Kite of Dyfed, Wales. Opened in 1982 it produced, at its peak, about 40 barrels a week.

The company is currently going into voluntary liquidation. Mr Kieran Healy, joint owner of Red Kite said: "We could not meet our projected sales figures. Most of the pubs around here are tied to a

brewer and would not take our beers. Many of the free houses had loans from major brewers who had tied them on their pumps."

It would be wrong, however, to ignore the fact that good working relations do exist between the major brewers and some small independents.

Mr Patrick Fitzpatrick, aged 29, who set up his own brewery, Godson, Freeman and Wilcock, in London in 1977, sells some of his 100 barrels a week production in Watney and Whitbread-owned pubs.

In regard to the free trade he pointed out that about 80 breweries were competing for the business in London. Competition was intense, with the bigger breweries, he said, able to give heavy discounts because of their positive cash flows.

Cash flow, he said, was a major problem for small brewers who often had a large range of customers with no fortnightly income, as the major brewers have, from tied pubs.

However, despite Mr Fitzpatrick's obvious enthusiasm over real ale and small independent brewers he added: "There are too many small brewers in this declining market. Some people did drift into it, borrowed too much, lacked quality control and suffered like many other small businesses."

Britannia calls for restriction on BA charter

By Michael Donne, Aerospace Correspondent

BRITANNIA AIRWAYS, the UK's biggest charter holiday airline, is urging that state-owned British Airways should withdraw from "whole-plane charter" flying, which it conducts through its holiday flying subsidiary, British Air Tours.

In a long memorandum on future civil aviation policy, submitted to the Civil Aviation Authority as part of the latter's overall civil aviation policy review, Britannia says that the holiday charter flying market is an important segment of overall UK air transport effort.

A "privatised" British Airways could damage severely the chances of independent airlines, operating in this highly competitive arena.

Britannia, which is part of the Thomson Travel group of companies, points out that scheduled air services made up 95.8 per cent of British Airways' £2bn-plus (\$2.9bn) total operating revenues in 1982-83. The rest came from charter activities.

"Clearly, scheduled services are the critical category of airlines business for British Airways, not whole-plane charters. Britannia's proposal is that British Airways withdraws from whole-plane charters," the memorandum says.

Reuters launches software package

By Raymond Snoddy

REUTERS, the international news agency, has launched its first software package to help foreign exchange dealers trade more profitably.

The software is designed to help to spot anomalies between fluctuating exchange and interest rates and between cash and futures markets. The software was developed by Investment Intelligence Systems. Reuters will market it in Europe and later in other parts of the world.

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UK NEWS

David Fishlock reports on new inquiries into the Sellafield mishap

Police investigate nuclear plant

THE TWO government reports published last week into the radioactive discharge last autumn from the nuclear plant at Sellafield, in North-west England, were merely an interim. The final submission will be drafted this week - by the police.

The reports were critical of management at the processing plant, which is run by the state-owned British Nuclear Fuels (BNFL). During maintenance operations, radioactive waste was discharged into the Irish Sea, contaminating local beaches.

One of the reports said: "It is the opinion of the Department of the Environment inspectors that the requirement to keep doses as low as is reasonably achievable may not have been met, and there is concern about the adequacy of records of discharges over the period."

The police report will decide whether or not BNFL as a company, or employees as individuals, will be prosecuted for the events that led to last autumn's accident.

The first intimation the company received that the Government had called in the police was a public statement by the Director of Public Prosecutions, says Mr Harold Bolter, BNFL's company secretary. Detective Chief Superintendent Huddart then called Mr Roy Pilling, the BNFL director responsible for the Sellafield site, to arrange for his detectives to question staff.

The Sellafield site, employing nearly 6,000 BNFL staff, is divided administratively into two opera-

tions of roughly equal size. The one being investigated by the Director of Public Prosecutions is the Windscale Works, which reprocesses spent nuclear fuel from power stations, under Mr John Doran, general manager.

Early this month, in rooms set aside for the interviews, the police began to question BNFL employees. They are retracing events from the annual maintenance operations on the reprocessing plant starting on October 30 to the discovery of radioactive fission on the nearby beaches on November 19.

Government security authorities have been consulted by the Central Electricity Generating Board over measures to protect its proposed Sizewell B pressurised water reactor from acts of terrorism and sabotage. The board said recommendations would be included in detailed design proposals.

So far, the police have indicated that they will want to question about 40 people, from the lowest ranks of supervisory staff to the general manager. Each interview is conducted by a police inspector, accompanied by a government nuclear inspector, seconded either by the Environment Department or the Health and Safety Executive.

A trades union representative is also present and the Institution of Professional Civil Servants makes a solicitor available if required.

As Mr Bolter - whose responsibilities as company secretary include the legal aspects of corporate busi-

ness - sees BNFL's situation, there is no suggestion of a deliberate breach of the law. Neither is he himself expecting to be interviewed. But he will be involved in producing the defence should any prosecutions result. On legal advice, the company is making no attempt to find out what is discussed at the interviews. But it knows that the nuclear inspectors present are both putting questions themselves and guiding police questions, not just interpreting answers for the police.

The questions relate to three Acts

under which the chemical operation of reprocessing spent nuclear fuel is conducted: the Radioactive Substances Act, the Nuclear Installation Act and the Health and Safety at Work Act.

At the heart of the inquiry lies a test of a novel principle known as Alara - the undertaking to keep radioactive discharges "as low as is reasonably achievable." It is defined by the Environment Department as "the process whereby an appropriate balance is struck between costs and benefits."

This is a form of gentleman's agreement between industry and

government inspectors in which both sides attempt to take a realistic view of the problem of reducing emissions to the environment. The reports this week show that heavy investment in effluent treatment by BNFL has achieved a dramatic improvement in its levels of radioactive emissions over the past 10 years.

Alara has never been tested in the courts, Mr Bolter says. BNFL adopted it five years ago, following a recommendation from the International Commission on Radiological Protection, the scientific committee whose standards for public protection are accepted virtually worldwide. Alara was added to the authorisations of the Environment Department and the Ministry of Agriculture, Food and Fisheries for activities at Sellafield just a year ago.

"The company has always seen Alara as a balance between the effect on the workforce and the effect on the environment," Mr Bolter says. The reports last week make it plain that in their efforts to reduce unexpectedly high levels of radiation in the tanks and pipework of the low-activity effluent treatment system, and the risks to employees, they flushed highly radioactive particles - "crud" - out to sea.

One crucial question the police are helping the nuclear inspectors to resolve is whether, during the crisis at Sellafield last November, BNFL management got the balance wrong between concern for employees and concern for the public.

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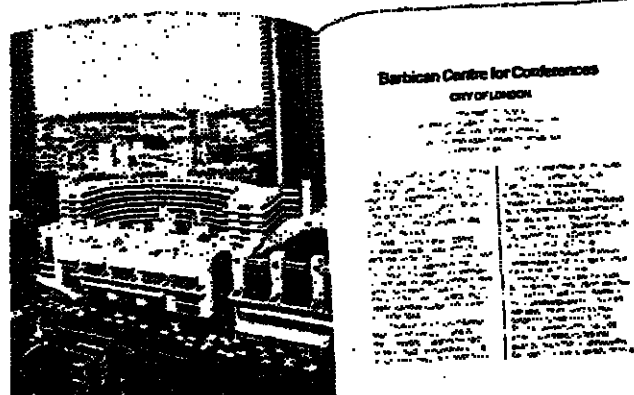
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Barbican Centre for Conferences

Blue Circle develops through reclamation

IF ALL the cement works, quarries, claypits and holes in the ground owned by Blue Circle, Britain's biggest cement manufacturer, were joined together they would cover almost 60 square miles, roughly the size of the city of Bristol.

Just under half this space, about 18,000 acres, is no longer required by Blue Circle, which is trying to decide what to do with its unwanted property.

The group has already spent almost £10m reclaiming an 80-acre site and has several developments under way. These include a 50-acre industrial park in Sittingbourne Kent; a 50,000-sq ft shopping centre in Perry Barr, West Midlands; and a housing development in partnership with Wimpey in Grays, Essex.

It is only recently that Blue Circle, like other industrial companies,

Britain's largest cement manufacturer has begun realising the commercial potential of former quarries. Andrew Taylor reports.

has started to think seriously about how to get the best value from surplus land and buildings.

Some of the holes in the ground owned by Blue Circle have hardly been touched since the group was formed in 1900. They have been wasting away in the company's land bank awaiting the day when their reserves of chalk or clay might be needed again.

It is also costly to keep sites safe and secure. This did not seem to matter so much when industry was expanding rapidly in the post-war years and was more concerned about opening new works than with

thinking about what to do with ageing properties.

"Companies can no longer afford to regard property departments as simple rent collectors and fence menders. Industry is under pressure to get the best return possible from its assets and that includes empty buildings and vacant land," says Mr Peter Holden, Blue Circle's commercial development director.

In Blue Circle's case, an industry decline in cement sales has coincided with a costly investment programme to improve manufacturing efficiency. A number of smaller cement works have been closed and

the group can no longer justify sitting on land it is never likely to use.

Pressure on the group to find new uses for derelict and redundant sites has come from another source. Public demands on industry to restrict its impact on the environment have grown.

"Even if there is no legal obligation to reclaim some of these sites, it is in our best interests to forge good relations with communities in which we operate," says Mr Holden.

Blue Circle, for example, has paid almost £10m to reclaim and prepare 80 acres of land at its former cement works at the south east end of the Dartford Tunnel, which runs under the Thames in London. The company proposes a roll-on roll-off ferry terminal in partnership with Inchcape, the international traders,

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TECHNOLOGY

EDITED BY ALAN CANE

COMPLAINTS OVER LACK OF PRIVATE PAGING FACILITIES

Telecom keeps its lines engaged

BY PETER MARSH

BRITISH TELECOM is blocking competition by its slowness in releasing to private companies "spare" telephone numbers with which rival services can be set up.

That is the complaint of the Federation of Communication Services, which represents about 100 companies. Mr Jonathan Clark, the federation's chairman, says: "Almost all our members have experienced problems in getting spare numbers from British Telecom."

"Discussions on this issue started two years ago and it seems surprising that a way forward has not been found."

"The feeling is widespread among our members that British Telecom is deliberately stalling."

According to estimates, the UK's public telephone exchanges could be connected to between 20m and 100m extra numbers without disrupting British Telecom's plans for increasing the national network.

British Telecom refuses to give what it regards as the number of "spare" digits. It says this information is "commercially valuable."

The spare sets of digits could be handed to private companies which would use them in new services.

For example, a paging or radio-telephone organisation could give each of its customers a unique number. By dialling this, a person would set up automatically a radio link to the customer with the paging terminal.

Companies could also ensure that people make calls on these numbers without being charged. This would be similar to the arrangement in the U.S. by which people do not pay for calls that begin with the digits 800.

What riles the critics of the corporation is that British Telecom's own paging and radio-telephone subsidiaries have access to blocks of spare numbers.

The denial to commercial rivals of the same facilities makes a nonsense of the Government's desire to stimulate new communications services, say the critics.

At the heart of the dispute is what British Telecom calls its derived services network. This will split up some of the "spare" numbers into groups and distribute them to organisations that want to run new telecommunications services.



The corporation announced the new network last June. It will be implemented in stages, beginning this summer. But British Telecom has not said what the tariffs for the network will be.

As an interim measure, British Telecom says it will distribute to customers private numbers centred on local exchanges.

Private companies that want to start paging services, or extend existing ones, are particularly affected by the row over the spare numbers.

In paging, people carry terminals that receive a variety of messages sent by radio—a simple "bleep," a couple of lines written or a spoken instruction.

Paging services can function reasonably well without a set of private numbers. A person who wants to activate a pager calls a switchboard and instructs an operator to send a specific message.

But if each person with a pager is allocated a set number, the calls can proceed automatically. This dispenses with the operator and speeds up the service.

Last summer, the Department of Trade and Industry gave licences to three companies to run national paging networks. They are Air Call, Digital Paging Systems and Inter-City Paging.

All three are competing with British Telecom's own paging subsidiary, which is by far the leader in this business area. It sends signals to 180,000 paging terminals around Britain.

By contrast, Air Call has 20,000 pagers and Digital Paging Systems 5,000. Inter-City Paging hopes to start a service later this year.

Mr Daniel Nabarro, a director of Inter-City Paging, says his company would have started sooner if British Telecom had been quicker providing him with numbers for his service at a reasonable cost.

"British Telecom has put up a credible case for allocating the numbers. But while the tariffs remain unpublished, a company like ours cannot go ahead in its planning."

The situation is grossly unfair and makes it very difficult for the little guy to get off the ground."

Mr Nabarro is an electronics engineer previously with GEC and STC who started his company 18 months ago.

As an interim solution, British Telecom has offered Mr Nabarro blocks of numbers that can be reached via existing public telephone exchanges. He can have groups of either 10,000 or 1,000 numbers for an annual rental of about £10 per number.

But Mr Nabarro says this would cost too much and does not offer enough flexibility.

Digital Paging Systems wanted its own set of numbers that it could offer customers. But Mr Godfrey Wilson, the company's general manager, says British Telecom set the price too high and the plan was dropped.

Mr Wilson's company, a

subsidiary of Graphic Scanning of the U.S., has spent nearly £2m over three years on setting up a service in London.

The company has earmarked another £5m on extending the service over other areas of the country.

Of the three organisations with national licences, Air Call has had the most success in obtaining numbers from British Telecom. It reached a deal after two years of negotiations.

Air Call now has a complete exchange in London. It rents this from the state corporation for about £100,000 annually.

This gives the company 10,000 numbers which it is distributing to customers. Any one dialling a London number 01-933 XXXX is automatically connected with a paging terminal that belongs to an Air Call customer.

"This is a major move towards liberalisation," says Air Call.

"It is a big step by British Telecom in giving the market place what it wants."

Meanwhile, British Telecom's own radio-paging subsidiary is not standing still. It will announce later this year a new service called Voicebank, which will store voice messages for people with pagers.

Under the system a person dials a number and speaks to a computer. The number is unique to each man or woman with a pager.

The computer stores the message and then sends a signal to the relevant pager, which instructs its owner to dial into the computer to listen to what-

ELECTRONIC BANKING

ATM network costs cut

BY ALAN CANE

ROBOT bank tellers are getting cheaper to the point where it becomes economically sensible for a medium sized or small financial institution (a building society, for example) to think about installing its own automated teller machine (atm) network.

For less than £125m, such an organisation can now instal a network comprising 50 or so cash dispensers complete with a computer to control the network and all the necessary software to run it.

It sounds a lot of money, but it is only about half what a similar system implemented in yesterday's technology would cost.

An atm network comprises four separate parts—the automated teller machine itself, the telephone lines connecting the machine to the bank's central computer system, the computer and the software which holds it all together.

Cost reductions are chiefly being seen in the hardware, the atm and the controlling computer.

A conventional through-the-wall atm can cost up to £300,000 including the cost of installation. A large hole has to be cut in the wall of the bank and space has to be cleared to accommodate the large and heavy cash safe.

Now Interinnovation, a Swedish-based firm which manufactures note dispensing equipment (its rapid cash dispensers are in use in 300 National Westminster branches in and around London) is developing an atm which installed, should cost no more than £18,000.

It is based, in fact, on the high-speed cash dispenser, but it requires only a very small hole to be cut in the wall—only



Cheaper atms mean more services. This IBM-built machine in Japan is used to dispense executive daily expenses.

six inches in diameter, in fact.

Some building societies are already saving money by installing their conventional atms through armoured glass.

Another significant step towards bringing the price of atm networks down is an announcement by Applied Communications Inc (ACI), a Omaha Nebraska based electronic banking software company, that it is now offering its well regarded atm processing and switching software on much cheaper computer hardware.

ACI specialises in Tandem computers, a highly priced—£200,000 and more—but highly thought of machine much prized by the banks because of its reputation for tolerating faults.

Every part of the system is duplicated and it is always possible to retrieve the situation no matter what goes wrong.

This is critical in electronic funds transfer systems. Mr

Malcolm Neill, managing director of ACI in the UK says that the company's Base/24 atm software is written to match the fault tolerance of the Tandem computers: "If a telephone line goes down we can always tell if it failed before or after the machine dispensed cash."

Now ACI is offering Base/24 on Stratus computers, which cost only about half as much as the Tandem machines but offer the same fault tolerant virtues—although not, of course, the same capacity.

Base/24 software is compatible across both the Tandem and Stratus range so that a company with a Tandem based network in London could, for example, establish a smaller network at a lower cost in Birmingham or Manchester.

It has just completed a 100-160 terminal system for the Scottish Trustee Savings Bank based on Tandem.

MEDICAL TECHNOLOGY

Lasers in heart treatment

MEDICINE and technology have come together to provide what may be an advance in the treatment of coronary heart disease.

For the past year a team at Glasgow's Western Infirmary, led by Dr Henry Dargie, consultant cardiologist, and Dr Alex Elliott, chief physician, have been working on a project to determine whether a laser beam could be used to clear fatty deposits in artery walls.

Barr and Stroud has lent the hospital team a specially-

modified laser and is to manufacture other specialised equipment to the team's specification. It will also provide technical assistance.

A Greater Glasgow health board spokesman said: "Experiments have been done on tissue sections, isolated coronary arteries and cadaver hearts."

Results have been so encouraging that it is hoped to introduce the procedure, which is known as laser angioplasty, in the Western Infirmary before the

end of the year."

In essence, a special catheter carrying a fibre optic lightguide will be inserted under local anaesthetic into an artery in the patient's thigh and fed to the affected area. Laser energy will then be passed along the lightguide to destroy the fatty deposits clogging the artery.

The procedure will entail only a three-day hospital stay and little time of work. More importantly, stress the board, it can be repeated if necessary.

Directory

Fax facts

AT LONG last British Telecom has published an up-to-date directory of facsimile numbers. The directory lists only 7,000 out of about 30,000 machines in the UK. Today there are more than 1m facsimile machines in the world.

British users are able to contact 75 countries directly. The directory costs £4.50 including VAT. More information is available on 01-257 3737.

Database

Industry report

THE EUROPEAN database market is forecast to grow at a rate of 25 per cent a year to a value of US\$1.5bn in 1987. This is according to a report by market consultants, Frost & Sullivan.

In 1982 the market was worth nearly \$500m. The UK accounts for a third of the European market, West Germany one quarter followed by France. More details in the UK on 01-233 1880.

Computing

Olivetti's package

OLIVETTI is to distribute Peachpak, Peachtree's office productivity software. This comprises word processing, spelling checker, mailing list program and the PeachCalc spreadsheets programs.

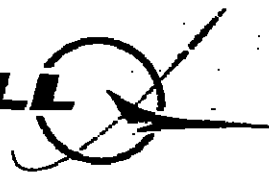
These will be supplied with Olivetti's M20 micro sold with the MS-DOS operating system. More details on 01-785 6666.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

BLUE CIRCLE'S management training expert, Robin Garstone, remembers the incidents well.

One of his colleagues in the west Country was trying to persuade a supervisor to attend a special in-house training course. The company trainer asked the question: "What happens to Blue Circle's profits?" The unhesitating reply was: "Well, they're shared out among the directors, aren't they?"

On another occasion, at one of Garstone's training sessions, a senior shop steward from the cement company informed his audience that he saw no reason why the £12m cash shown in the previous year's balance sheet should not be distributed among the company's employees. "I want it for the lads" he said.

By the end of the training course, says Garstone, it had been made abundantly clear why it was not available for the lads—or for the directors.

The two stories illustrate precisely why Blue Circle started a training programme to teach employees the facts of business life. The programme, which was launched five years ago and centres on the intensive use of a computer game, is a far-reaching attempt to change the age-old misconceptions about management which are rooted in the UK's class structure.

While the use of management games is not unusual in the training of particular groups of executives, it is rarely standard practice throughout an organisation—at least in the UK.

In Blue Circle's case, it is company policy to encourage all 7,000 employees to play the game, which is similar—albeit less complicated—to the popular UK National Management Game, its Scottish equivalent or the nationally-organised schools games.

In management games, teams of players take over the roles of top managers to make a number of strategic decisions in a fictitious trading situation. These decisions are fed into a computer, which translates them into either profits or losses.

Playing the game inevitably encourages intense competition between the teams but Blue Circle says that its educational value is the more important feature of the exercise.

So far about 1,000 Blue Circle employees have taken part—from executives to lorry drivers, sales representatives and clerks.

The computer game is part of a comprehensive training course incorporating the ordinary training techniques such as lectures, group discussions and

Training at Blue Circle

A Board game for the workers

BY ARNOLD KRANSDORFF



delegate presentations. This, in turn, is part of a wider group strategy to strengthen employee involvement following the recommendations of the 1977 Bullock Report on Industrial Democracy.

Blue Circle's argument is that merely telling employees about business concepts such as profit does not necessarily mean that they understand them. Hence the "live simulation exercise."

The Blue Circle course—lasting a week and called "How business works"—was adapted from a similar course and software package used by one of its competitors, the Swiss cement company, Holderbank, which also uses it on a company-wide basis. Holderbank estimates that around 10,000 people worldwide have used its game as a training tool.

The game is played by three syndicates of six people, each representing the board of a small manufacturer of electric toothbrushes battling against Japanese competition and rising oil prices.

The toothbrush maker has just published its fourth annual report, profit and loss account and balance sheet. Although the company is financially sound, its trading performance is bad, making only a 1.4 per cent margin on revenues.

The syndicates take their company through five years of operation. In between each period they have to make 10 strategic decisions from setting a selling price and an output level to calculating an advertising budget and deciding on staff numbers in production and the level of dividend to be paid to shareholders.

Garstone says that the syndicates are generally left to set their own objectives and decide how to achieve them. However, through the supporting lectures and discussions, they are "encouraged" to think in terms of making a profit, improving quality, achieving an increased market share and maintaining a sound financial base and personnel policy.

Having decided on strategy,

each syndicate passes its decisions into a computer, which calculates the effects and produces the results in the form of a new profit and loss account and balance sheet.

Although the computer game and associated course material is described as giving no more than elementary instruction in the workings of business, Garstone claims that by the end participants can "more fully understand the relationship between the national economy, the enterprise and the individual and be able to explain the structure and purpose of a business."

They can also, he says, "describe the roles of various departments, the relationship between product costs, volume sales and market price, and explain the balance sheet and profit and loss account as measures of business performance."

Garstone believes that there is a widespread lack of comprehension about the fundamentals of business life throughout British industry. He describes the majority of

workers as being "economically illiterate and by and large innumerate."

This lack of comprehension can create "all sorts of misplaced beliefs which, if allowed

So far the course has been to persist, could damage the interests of the organisation." Generally well received on the shopfloor, Blue Circle has had no trade union opposition and only one employee has pulled out of the course. "He did not see the point and wanted to get back to his lorry," recalls Garstone. "One individual objected on the grounds that it was capitalist propaganda but he revised his view at the end of the week."

Keith Court, group director of personnel and management services, believes that the computer game is an important element of the company's package of measures to increase employee involvement.

"It has certainly helped us to undertake change," he says. "Our workforce has been reduced by a third over the past few years and we've been able to make these changes without the place falling apart."

"The pressures of our own environment have obviously given the game a greater reality. In turn, the game has got people to think outside their own cocoon."

From the shopfloor, Ron Smith, a chief stores controller at the company's Westbury, Wilts, works, where about half the 330 employees have played the computer game, said the course had probably given the participants "a greater insight into the weird and wonderful decisions that are taken by the company."

He recalls an occasion on the course he attended when a shop steward's company was not doing very well. "It was fascinating to see him taking decisive action to lay people off," Smith says. It has certainly helped to close the gap between management and workers, but "with the passing of time, we are slowly falling back into the 'them and us' attitude at the works."

Valerie Davies, a dispatch clerk at a small distribution depot at Theale, near Reading, says that although she had an accountancy background, the computer game has still given her a greater insight into how the company worked, and particularly an appreciation of the competition of the marketplace.

She estimated that about half those attending her course probably realised afterward that they would not make good managers themselves.

Involvement is the key

THERE IS no shortage of computer management games available in the UK. While their quality may well be the best in the world, fewer British companies use them as a training tool compared with their U.S. cousins.

Most are designed by computer whizz-kids who either set up their own consultancies or sell the packages to the larger software houses, computer manufacturers or universities. The National Management Game originated by the Financial Times, for example, was designed by ICL while the Scottish equivalent was drawn up by Strathclyde University.

But by far the majority come from small suppliers dotted around the country. An index of them appears in *The Handbook of Management Games* by Chris Esgood.

He believes that computer games are an important element of the training process.

A good game, he says, will create greater involvement than might otherwise occur, which means that people will be more motivated to learn. "A game gets people interested because of the natural competitive spirit that exists in the majority of human beings and because of its dynamic nature, it is always creating new problems to solve and new opportunities for success."

"It allows trainees to 'own' the training situation in a way that is not possible with other methods."

One of the largest suppliers of "simulation" packages is Management Games, which is based in Ampthill, Bedfordshire, and run by Philip Sykes. Over the past three to four years he has sold or run specialised computer games to around two dozen British companies, such as Barclays and the TSB, Coates Brothers, GKN, W. E. Smith and Bechams.

Generally, the games cost between £50 for a simple package where as few as two decisions have to be made, up to £2,000 where up to 40 separate decisions are possible.

* *The Handbook of Management Games*, available from Croom Helm, 100, Strand, London WC2R 0AL. Price £17.50.

Out to grass... what next?

Michael Dixon reports on the scope for voluntary work after retirement

"MAKE WAY for the young" is a corporate slogan characteristically preached by top-rank executives even though they rarely if ever practise it personally.

For their colleagues who have got stuck on the levels below, the ceremony that traditionally marked long-serving managers' departure on full pension is now highly liable to be forestalled. Long before they get old, let alone unproductive, more and more of them are being called into some post-facto personnel pundit's office and told they are organisationally inconvenient.

The pressure on middle managers to retire early may perhaps be blamed directly on company chiefs' complacency enough to go on pulling in young recruits but not clever enough to pull in the extra business to stretch their talents. But the added social pressure arising from high unemployment among people under 25 has taken almost of a moral obligation.

It is a daft development. While some of us in our rising 50s are no doubt due for enforced leisure, a lot have found creativity left in us. For example, Sir Henry Royce did not start designing engines until he was 55 and produced those which won the land and sea speed records when he was a decade or more older.

Sadly, whatever the productive steam remaining, many of the managers reaching later middle age today have spent most of their life serving some organisation which, deliberately or not, has encouraged them to be dependent on it for initiative. When it says they are fit only to be put out to grass they often believe it. They are unable to move, about and moulder unless they can find a comparable post in a similar organisation, which hardly any can these days.

Meanwhile, numerous organisations of various kinds are unable to fulfil their various important aims for lack of the same prematurely pensioned talents. Anyone wanting examples of superannuated executives going in and giving new life to the 200,000 charitable and other voluntary organisations,

need only glance through a short book published today with the backing of the Retired Executives Action Clearing House. REACH is probably Britain's leading agency in matching otherwise wasting managerial skills with the needs of voluntary groups and so on.

They make up a big sector of the economy, says Judy Kirby, the author. Their combined annual income is estimated at roughly £5bn, rather more than half of it from donations. To improve their use of it and of the 15m man-hours put in weekly by their full and part-time workers, some of them are always seeking the types of skill possessed by many retired business people.

Government grant-giving and other fund raising on a systematic basis—"it is not begging... it is more like stalking the corridors of power"—is a constant concern. But is it far from the only one.

Most groups need help with budgeting, the sort of accountant who can think about goals and translate them into financial terms. As another instance, besides skills in the rougher kinds of technical management such as maintenance of vehicles and buildings, the voluntary sector is short of expertise in the use of information technology.

Expenses

Naturally there are snags. Few if any groups pay their ex-executive helpers more than out-of-pocket expenses. Existing staff who have worked all their life in voluntary organisations often clash with newcomers with commercial-type reflexes. There is also the odd sublime mismatch, like the lifelong manager from the brewing industry who was allocated to the Band of Hope.

With the skill of adaptability as well as their professional techniques, there is usually something wrong doing that some handsily placed group will allow them to do part-time. And on occasion it turns out to be "more interesting than anything they've done in their whole careers."

Work after work, by Judy Kirby. Quillier Press, £2.95.

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A FINANCIAL TIMES SURVEY
LANCASHIRE

Publication date:

Thursday, 26th April, 1984

INTRODUCTION

Modern Lancashire sits atop the conurbations of Greater Manchester and Merseyside and stretches in a triangle northwards between the Pennines and the sea. With nearly 1.4m people it is bigger than the Metropolitan Counties of South Yorkshire and Tyne & Wear and only slightly smaller than Merseyside.

OLD INDUSTRIES

A look at the industries through which Lancashire towns have prospered in the past and at what is being done to help their revival or, indeed, survival. Main subject areas:—

- (a) vehicles
- (b) docks and shipping
- (c) textiles
- (d) tourism
- (e) agriculture
- (f) fish and fishing
- (g) footwear
- (h) aerospace

NEW INDUSTRIES

Technology holds few fears for the general workforce, which has a reputation for good craftsmanship and adaptability. There is evidence that new high technology industry is emerging in the county and succeeding, in such fields as ultra-precision engineering, nuclear waste management and robotics.

GAS AND OIL

What the gas find in Morecambe Bay will do for Lancashire in terms of spin-off benefits ashore. What will the development be worth? The views of the gas industry and the hopes of the county's industrial and political leaders.

NEW TOWNS

The county has a new town at Skelmersdale and another based on Leyland and Chorley, both minutes away from the M6. Has the new towns policy worked? Where do they go from here?

REGENERATION: PIONEERING NEW APPROACHES

Lancashire is showing the way on industrial regeneration to other parts of the country, albeit controversially in some cases. A look at such new initiatives as:

- (a) Lancashire Enterprises Limited, the controversial service company set up by the Labour-controlled county council to run industrial development.
- (b) Start-up schemes for small enterprises, where unemployed people are paid by the Government to do workshop-type activity that should lead to their eventual self-employment, were pioneered as an alternative to the dole in the hard-pressed towns of North East Lancashire. The scheme is now being tried elsewhere in Britain. How has it worked in Lancashire?
- (c) Valleys of Enterprise is a new type of enterprise investment scheme designed to encourage individuals to invest sums up to £40,000 by taking equity in new, small companies. The scheme was launched recently by local MP and Industry Minister David Trippier and the experiment will take place in the Rossendale Valley.

EDUCATIONAL INFRASTRUCTURE

A network of reputable technical colleges provides Lancashire industry and commerce with tailor-made supporting courses, particularly in practical management. At the top of the educational pyramid, however, are the University of Lancaster and Preston Polytechnic, soon to be renamed Lancashire Polytechnic. The University, one of the "new" ones, has outstanding expertise in offshore development and also has a famous course in marketing. The Polytechnic, the last to be established in Britain, works hard at local links and relevance to the community.

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The Provisional Military Government of Socialist Ethiopia, Ethiopian Transport Construction Authority announces the release of an international tender for the purchase of Road Construction and Maintenance Equipment.

A loan is available from the African Development Fund (A.D.F.) and interested bidders from member countries and participating states of the A.D.F. are requested to collect bid documents and specifications during office hours from the Procurement Office, Room 106, of Ethiopian Transport Construction Authority against payment of Birr 20.00 for each set of documents.

Bids will be opened in public in the Conference Room of the Ethiopian Transport Construction Authority headquarters building on March 27, 1984 at 10.00 hours Addis Ababa time.

The Authority reserves the right to reject any or all bids that are not in conformity with all conditions and specifications mentioned in the tender.

PUBLIC NOTICES

SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY

NOTICE IS HEREBY GIVEN that the ANNUAL GENERAL MEETING of the SOCIETY will be held at the SOCIETY'S HEAD OFFICE, 21, ABERDEEN SQUARE, GLASGOW, G2 7JL, on Thursday, 15th March 1984 at 2.30 p.m. to consider the Accounts and Balance Sheet and the Reports of the Directors and the Auditors, to elect Directors, to determine the remuneration to be paid to the Directors and to reappoint the Auditors. The Society entitled to attend and vote at the meeting is limited to members of the Society who are entitled to vote at the meeting. The meeting will be held in the afternoon and will last for approximately two hours. The meeting will be held in the afternoon and will last for approximately two hours. The meeting will be held in the afternoon and will last for approximately two hours.

By Order of the Board,
D. A. BRIDGEMAN, General Manager

21, ABERDEEN SQUARE, GLASGOW.

ART GALLERIES

BROWNE & DAREY, 19, CUP ST., W1.
01-734 7984, ROBERT ORGAN, Recd.

COMPANY NOTICE

CANADIAN PACIFIC ENTERPRISES LIMITED

NOTICE OF RECORD DATE FOR 1984 ANNUAL MEETING. Pursuant to the requirements of the Canada Business Corporations Act, the Directors have fixed the date of the 1984 Annual Meeting of the Shareholders of the Corporation to be held on Friday, March 30, 1984, at 10.00 a.m. (Central Standard Time) at the General Meeting of Shareholders to be held in Calgary, Alberta, at 10.00 a.m. (Central Standard Time) on Friday, April 27, 1984.

Vice-President and Secretary
Calgary, February 15, 1984.

CLUBS

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THE ARTS

Architecture/Colin Amery

Domestic design

Jeremy Dixon is a member of a select band. As an architect he has not built a great deal but his most recent work has about it the touch of real quality and radical thinking. In 1980 his houses in St Mark's Road, London provided an opportunity for him to demonstrate that it is possible to enrich the language of simple domestic architecture. Those houses in the more remote purlieus of North Kensington absorbed the influences of the great tradition of the Edwardian and Victorian London suburban house. The row of houses has pitched roofs, steep Dutch gables, precipitous flights of front steps and an electric adaptation of the local bay-windowed vernacular. But it is more fundamental way these houses banished some of the tired precepts of modernism. They returned to the idea of a row of houses on a street and gave them some qualities of simple individuality. Not for Dixon the scooping up of a group of tenants into one anonymous block.

His simple house designs acquire an importance beyond their worth because they represent the light at the end of the tunnel? Would we even bother to look at them if we had not endured the visual disasters that the majority of the practitioners of modernism have inflicted upon our lives? The revival of the common sense precepts of domestic design may in itself be unremarkable but it is a necessary stage on the road to the revival of good everyday architecture.

Jeremy Dixon's latest scheme is a group of five villas in Lanark Road in Maida Vale. Each villa contains seven flats. The story of the development of these flats is an unusual one. The narrow site was owned by Westminster City Council and they sold it to a developer, Michael Taylor of R. P. Taylor Ltd, but fixed the selling price of each flat (£17,000 to £18,000). The need in the borough is for cheaply priced flats for tenants on the housing lists who want to buy starter homes. An official at the City Hall, Sheila Tribe, brought together the architect and the developer and managed the complex business of securing cheap, flexible designs for a waiting list of applicants.

The site is in an area of London that was developed in Victorian times with streets and streets of semi-detached villas. Many of these speculations adopted the simple elements of classicism into a simple and workable architecture. Nash had already led the way. His schemes succeeded at the picturesque level as scenery, but sometimes their detail is crude and the construction weak. His influence is universal to this day, however, and it is possible that, given the chance, younger architects today could add the element of the picturesque to their modern, simplified classical designs.

Dixon would argue that his scheme is not so much an exercise in the extension of the classical language but much more an exercise in pragmatism. His belief that you should try to find the right solution for each individual site also moves him away from the Modern Movement approach that tried to impose a universal system upon a variety of architectural

problems. This decision not to apply purist theories is what places him in a very select group.

The five villas look like a prominent formal architectural statement. Five load bearing brick boxes, the front facades are relieved by pairs of double height windows, arches and terminated by overhanging generous roofs. As a composition the five houses lack a central focus. Nash would have emphasised the pediment of the middle villa or added a storey. Entrance doors are tucked around the sides of each pair and the only visual emphasis is a skeletal entrance arch at the top of each flight of steps. This is weak post-modern gesture, uncertain whether to be scenery or amusing hints of formality.

Are these simple classical facades examples of a new architectural trend—a concern for facial appearances rather than practical substance? In fact the individual floor plans are designed to allow for a flexibility that is belied by the

facades. A considerable amount of do-it-yourself activity was envisaged to keep the price of the flats as low as possible. The first stage plan has an open plan kitchen and a bed recess—a layout intended for a young couple with few possessions. As families grow or the budget improves it is perfectly possible to build a series of partitions.

Simple construction, the ability to adapt and change the interiors and a simplified but decorative building vocabulary make this development infinitely interesting as a model for inexpensive housing. It is worth comparing the Dixon scheme with a similar row of flats developed in the London Borough of Hackney by architects Colquhoun and Miller. There the pairs of houses have flat pediments and a recessed entry porch divided by a single column. The sense of a classical typology has a decidedly modern ring in its primitivism. Like the houses in Maida Vale it is the external sympathy with the neighbourhood, a feeling that the 20th century is merely an up-dating of the 19th, that marks out this new architecture and gives it distinction. London housing, indeed the housing of most towns developed in the 19th century, is distinguished by its diversity in uniformity.

Jeremy Dixon's London housing is complemented by a small screen of his thinking to be seen in the Tate Gallery basement coffee shop. In a space of incredible awkwardness he has inserted a Soanesque room using the circle in the square as a geometric device to enlarge the space. Mirrors, too, both flat and convex, expand the narrow vistas.

Both the work at the Tate Gallery and the houses reveal a fascinating concern with the reinforcement of the elements of historicism. The past 20 years in this country have shown that the need for links to the past in our architecture is a strongly felt and universal one. It is encouraging to know that there are some architects who have not forgotten that we need our memories and that our built surroundings must reflect more than just utility.



Regency revival in Maida Vale

The Valkyrie/Welsh National Opera

Max Loppert

Reginald Goodall, prevented by ill-health from conducting last year's first instalment of the Welsh National Opera Ring, had recovered sufficiently to take charge of the second, at the New Theatre on Saturday. Musically, it was an evening of miracles. Goodall may be the greatest living Wagner conductor—after Saturday can there be any shred of doubt remaining?—but that does not mean his Wagner performances are fixed in form, content, and dimension; incredible to witness and to relate, he is still a developing Wagnerian.

Returning to the pit at an age (just short of 70) when he might have been feared lost to it forever, he gave a display of powers not just undiminished but positively and palpably increased, of new resources of energy, command, and control. For while the reading of the opera had all the qualities admired in past Goodall *Valkyries*—the inexorable drawing of each act on an unbroken thread of musical and dramatic logic, the ability to move the action towards climaxes of overwhelming grandeur without ever appearing to strain up to them, the suffusion of every strand of sound with a glow of lyricism—they were here matched by an urgency of momentum that has seldom been counted one of them.

By the clock, I am informed,

this was a notably "fast" Goodall *Valkyrie*. It did not feel fast; what the whole performance communicated was a sense of Wagnerian power, unfettered and unconstrained, beyond all previous experience. The introduction to Act 2 and its final half-hour achieved indescribable grandeur; in the rapturous outpourings earlier and at the finale, one could almost feel the small auditorium swelling (but never splitting) in the effort of accommodating such a flow of glorious sound. The playing of the WNO orchestra had, if one cared to notice, its patches of tiredness and imprecision; for myself, I was in no mood to do so, but listeners to the live Radio 3 broadcast may have been able to judge such things more temperately.

Beyond mentioning that the singing of a largely untried *Valkyrie* cast was uniformly more accomplished than advanced perusal of the cast-list might have promised, one could be forgiven for leaving the review at that point: the production by Göran Jirvefelt in the scenery of Carl Friedrich Oberle would have had to be a disaster of scandalous proportions to spoil the Goodall majesty it was. For the record, though, because he is not down to conduct the complete WNO *Valkyrie* schedule, and in his absence such aspects

may well assume greater significance—the visual and dramatic side of the performance proved far from worthy of the musical.

Like Last October's *Rheingold*, though to a rather less embarrassing degree, the production team evinces no really cogent grasp of the opera beyond the creation of stage pictures—and stage pictures, at that, of only middling effectiveness. Act 1 is played in a wood-panelled but (with more than a touch of MFI do-it-yourself about it); the naturalistic snowscape of the second is followed by the Stonehenge-type burial ground of the third. Late-19th-century features shared with *The Rheingold* protrude less predictably than the Vorpal; the best one can say is that, beyond keeping Fricka on stage and then returning her thereto well beyond the call of Wagnerian good sense, the producer did not actually get in the way of the music. Most of the discernible production seems in fact to have been used up in Act 1 (the suggestion that between Sieglide and Hunding there was no warmth but some physical response is interesting). After that, the performers give every appearance of having been left more or less to their own devices; and the longer their Wagner experience, the greater their effectiveness.

On this reckoning, it is Anne Evans and Patricia Payne who carry greatest weight. Miss Evans' soprano, properly a Sieglide voice, sounded at times fresh and brilliant in the New, a theatre in which she can acquire, or at least suggest, Brünnhilde's heroic dimension. Miss Payne's Fricka, though prey to shyness and unsteadiness, is also strong and dignified; the contrast with the Wotan of Philip Joll, no less towering of stature but small of scale and authority, was telling. (Mr Joll may still mature in the monumental part, though he appears to lack its low notes for the narration.) Sieglide is Kathryn Harries, at once warmly emotional and neurotically pent—a portrayal of wonderful potential marred, at present, by uneven vocal control. Warren Ellsworth (Siegmund) has developed impressively since his Parsifal for the company, and under Goodall will develop still further. (He stresses Andrew Porter's English language, which were the "evil four tones" he so disliked?) The final tribute to be paid the conductor is that, with such a cast, he was able to create a feeling of magnificence unbroken.

Saint Joan/Olivier

Michael Coveney

Bernard Shaw's large and tentative play has been called both a charming masterpiece and the playwright's one single serious achievement. Either way, its reputation has always far outstripped anything I have actually derived from it in the theatre, and Ronald Eyre's revival for the National on the Olivier stage, while full of admirable things, nonetheless leaves me absolutely stoned.

Desmond MacCarthy once said that in order to appreciate *Saint Joan*, you have to have experienced religious emotions yourself. The maid of Lorraine embodies the individual rebellious conscience and is confronted by the unyielding establishment of the secular church in both France and England. Her voice, her bells, her simple passionate faith that God is communicating to her through revelations all add up to the dangerous possibility that her faith is genuine.

For this reason, she must be done away with. The last thing the Church could contemplate is proof positive of God's existence. It would run counter to the whole system of control by fear and superstition. Arriving at the castle of de Baudricourt looking like a cross between a Dutch milkmaid and Helene Weigel, Frances de la Tour is from the start a direct, plain-talking customer uncomplicated by shows of pious zeal or serene benevolence. She has come, simply, to raise the siege at Orleans, crown the Dauphin as King, and remove the English from French soil.

The comedy of Baudricourt and the eggs, if you can call it that (I had better declare here and now that I find Shaw's heavy-handed jokes and mocking quips, usually at the expense of the English, a trial almost as demanding and unfunny as that endured by Joan herself), is enlivened by a Glover using a wrestler's head-lock on the beleaguered steward. When Joan leaves and the full basket of eggs is produced, Mr Eyre and his lighting designer, Chris Ellis, produce the first of three memorably signified tableaux.

Rightly, the production takes

the possibility of miraculous manifestations seriously. There is a similar effect when the wind changes on the banks of the Loire, where Mark Wing-Davey salvages the West Wind incantation by treating it lightly, with a smile on his lips, as an unusually deft and self-possessed Dunois. The white radiance that descends on Joan in the epilogue when, after her adversaries have owned up to their deficiencies and abandoned her once more—this time because she is too good for them rather than too evil—is the final, clinching image.

Apart from these moments and a most irregular use of Vatican newswire to announce Joan's canonisation, swiftly

followed by her apparent ascension through another slide of a baroque cupola—all of which I found rather kitsch—there are no great surprises about the evening. It all looks exactly as you would expect in John Guter's design: stock medieval costumes, banners and flags with the fleur de lys, leaping flames arousing sad memories of Jean Seberg and hordes of stage hands shunting around three wooden Castilian fortresses.

The best moment comes when the blue and white banners that are background to the coronation procession fly up and reveal Dunois and Joan in the echoing cathedral. The quiet of Miss de la Tour's absolutely

unstudied: "I will go back to the farm after I've taken Paris," is in sharp contrast to the crashing dissonance of Iona Sekacz's music for trumpets, percussion and organ.

This Joan establishes well defined relationships with the various members of the Dauphin's court, where Ian Price is an impressively saturnine Gilles de Rais. The Dauphin is played by Timothy Spall, rather like a young Charles Laughton with a pudding basin haircut. He has a nice way of switching his gestures from hand to hand while half way through them, and his nervous, blubbery laugh and sudden response to Joan's encouragement to cross the stage in absolute silence before snapping his fingers at the general and giving the army to Joan—rescues the role from the usual run of limp-wristed pathos.

It is going along reasonably well until the inquisition scene. Cyril Cusack has been one of the outstanding actors of his day. But what on earth he is doing here as he casually leads the witch hunt is beyond me. Those lilting Irish tones form some bizarre cadences and one feels he is less than secure with his lines, judging by the peculiar, unemphatic caesuras he inflicts on them. This potentially exciting, even intellectually invigorating scene is completely destroyed.

All the actors dressed up as priests sit around wondering not whether Joan will go to the stake but whether Mr Cusack will get through his lines. The recitation just about works, and the hideous below-the-belt sentence delivered by the deputy sends a few shivers down the spine. It could hardly do otherwise. Miss de la Tour, by now resembling a manacled punk and looking curiously much more the age of Joan (who is about 18), tears up the recitation in an impetuous, limb-jangling fit.

In the final moments there is a sprightly English soldier from Alfred Lynch, while Michael Bryant and, more notably, Philip Locke, paint a haunted dimension on to their respective pictures of Cauchon and de Stogumber.



Frances de la Tour as Saint Joan

Festival Ballet/Elizabeth Hall

Clement Crisp

A commendable development in Festival Ballet's quest for a fresh audience is a concert group of 10 dancers and two pianists seen on the South Bank for a single performance on Friday night. The intention is to bring ballet to locales where the full forces of the company cannot be accommodated. I doubt if anything should be accommodated within the hideous functionalism of the Queen Elizabeth Hall and Festival's artists had an unenviable task to try and surmount the inadequacies of stage, inconsequential lighting and airport ambience. Yet surmount them they did, though the opening group of solos from Les Sylphides will, I hope, seem truer to the ballet's spirit in better surroundings. The dances need room to breathe (the "little waltz" looked as if ground by fog), but Andria Hall and Mark Silver contrived to suggest something of the choreography's romantic dreams.

More suited to this sort of evening were Ben Stevenson's *Three Preludes*, with Janette Mulligan and Alexander Sombart impassioned reneaders of dancers whose romance starts

with an imaginative if improbable use of the barre at which they are working. Miss Mulligan was also the heroine of Emily, a melodrama by Kate Simmons, a former member of Festival Ballet, which boasted an accompanying score precisely attuned to its naïvetés. It was an unintentionally farcical incident about madness in Victorian times. I found it hugely funny, but do not suppose that to be the desired effect.

A welcome novelty was André Prokofyev's *The Aquarium*, a sunny sequence of dances to a dozen irresistible Gershwin tunes. Mr Prokofyev has no need to provide the social cat-tailing about the two Disraelian worlds of America during the Depression, which only gets in the way of happy, well-crafted and well danced numbers that use the entire ensemble. Mark Silver was most noteworthy as, too, David Elwin and Kevin Darvas who played Gershwin with springy rhythms and plenty of pianistic glitter. I hope that Festival Ballet will take this entertaining piece (relieved of its "Give us work" placards and conscience) into their permanent repertory. It should look good on any stage.

London Symphony/Barbican

David Murray

Rudolf Serkin is indisposed; he was to have played two Mozart concertos in Friday's concert. The London Symphony was lucky to find Alicia Larrocha to replace him—but she played only one (though superbly) which meant altered timing for the interval, which meant that the concert crowd had to fight an RSC audience for coffee. The queues might have been calculated to drive one to drink (the concert was sponsored by Whitebread). Why, amid so many gleaming bars, are the Barbican coffee-arrangements so miny and ad hoc?

There was nothing ad hoc about Miss de Larrocha's performance of the C minor Concerto K 491. The integration of soloist and orchestra, with Claudio Abbado conducting, was seamless, which isn't to say bland; but Abbado's intimations of something dark and harried in the orchestral introduction, which set off the quiet intensity of the piano's entry perfectly—were achieved without any jagged gestures. The suave manner proved to accommodate the full tragic gravity of the *Allegro*, and in the *Larghetto* Miss de Larrocha's

lucid paragraphs and the wind-serenading alternated in marvellous balance. Her touch had the brilliance proper for the *Finale*, but that whole variation-sequence was so tautly argued as to forbid any sense of "light relief."

If the mature authority of that performance wasn't equalled by the other works in the programme, the fault was the composers'. Beethoven's *Meeresstille und Glückliche Fahrt*, op. 112—a welcome rarity, excellently sung by the London Symphony Chorus—begins with a fine evocation of becalmed anxiety at sea (with 10 double-basses, Abbado suggested great still depths), but celebrates the rising wind rather tamely. It is impossible to love Mendelssohn's "Reformation" Symphony, even with quadruple winds for the "ceremonial" outer movements (an increase in mass doesn't help music of no intrinsic weight); the little movements in the middle were gracefully shaped, but as always sounded like self-contained bits of a loose suite. Between the *Octet* and the "Italian" Symphony, how could Mendelssohn have produced something so unconsciously routine?

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Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Music

LONDON

London Philharmonic Orchestra conducted by James Loughran with Cecilia Ousset, piano, Berlin, Saint-Saëns, Franck and Mussorgsky/Ravel, Royal Festival Hall (Mon), (0241019)

London Symphony Orchestra conducted by Claudio Abbado with Rudolf Serkin, piano, Beethoven, Mozart and Mendelssohn, Barbican Hall (Mon), (558880)

Bach Choir and London Symphony Orchestra conducted by Sir David Willcocks with Felicity Lott, soprano, Penelope Walker and Margaret Cable, contraltos, and John Scott, organ, Poole, Debussy and Mahler, Royal Festival Hall (Tue)

Royal Philharmonic Society: City of Birmingham Symphony Orchestra conducted by Simon Rattle with Ida Haendel, violin, Britten, Elgar and Nielsen, Royal Festival Hall (Wed)

Lucia Popp accompanied by Geoffrey Parsons, Schumann, Barbican Hall (Wed)

London Philharmonic Orchestra conducted by Vernon Handley with Janet Baker, mezzo-soprano, Elgar, Royal Festival Hall (Thurs)

PARIS

Chamber Music - Pupitre 14 conducted by Edmond Rostkowski, Savoy, Champs, 14th (Tue), Radio France, Grand Auditorium (5241518)

Marie Tjeb, piano: Scarlatti, Beethoven

en, Chopin (Tue), Theatre des Champs Elysees (7234777)

Maria Farandouri: Greek and Turkish folk songs and music (6.30pm Tue, Wed, Thur), Theatre de la Ville (2742277)

NEW YORK

New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducting, Radu Lupu piano, New York Choral Artists directed by Joseph Flummerfelt, Webern, Mozart, Holst (Tue); Zubin Mehta conducting, Patricia Wise soprano, Thomas Moertr, Simon Estes bass baritone, New York Choral Artists conducted by Joseph Flummerfelt, All Haydn programme (Thurs), Lincoln Center (8742424)

Carnegie Hall: Philharmonic Orchestra, Vladimir Ashkenazy conducting, solo piano, Beethoven, Sibelius (Mon); Henry Seery violin, Cecilia Brahm, Bach, Bartok, Paderewski, Sarasate, Halffter (Thurs), (2477459)

WASHINGTON

Concert Hall: National Symphony, Rafael Fruehbeck de Burgos conducting, William Steek violin, Copland, Dvorak, Bartok (Tue, Thurs), Kennedy Center (2343776)

CHICAGO

Ensemble (Orchestra Hall): Bartok, Berkeley, Rochberg (Wed), (4358122)

February 17-23

Chicago Symphony (Orchestra Hall): Leonard Slatkin conducting, Lyadov, Shostakovich (Thurs) (4358122)

WEST GERMANY

Berlin, Philharmonic: Pianist Ivo Pogorelich, Bach, Beethoven, Brahms and Chopin (Mon); Daniel Barenboim piano, Beethoven and Liszt (Tue); Marc Nelken and Fluchas Zakermann, Bach, Tchaikovsky and Saint-Saens (Thurs)

Frankfurt, Alte Oper: Royal Philharmonic Orchestra under Antal Dorati, Debussy, Michael Tippett and Beethoven (Tue)

BRUSSELS

Eugene Istomin, piano, Bach, Stravinsky, Beethoven, Schubert and Chopin, Palais des Beaux Arts (Tue)

Jorma Hynninen, baritone, accompanied by Ralph Gothum, Schubert, Theatre Royale de la Monnaie (Tue)

Liege Philharmonic Orchestra conducted by Pierre Bartholomae, Palais des Beaux Arts (Thurs)

ZURICH

Tonhalle: Tonhalle Orchestra conducted by Raffi Welter with Adeline Operean, violin, Mendel, Prokofiev and Dvorak (Wed); Louise Michael, soprano, accompanied by Wily Hausman, Beethoven, Foulkes and Strauss (Thurs)

CONSTRUCTION CONTRACTS

£13m Tesco store in Neasden

KYLE STEWART has won contracts worth £30m. The largest, valued at just over £13m, is for construction of a superstore at Neasden for Tesco Stores which will be one of Tesco's biggest in the UK with 9,300 sq metres gross area. A contract, value £6.3m, for the Department of the Environment is for a wardroom and accommodation at HMS Warrior, Northwood. The wardroom will consist of a steel-framed two-storey block, total area 3,450 sq metres, with a single-storey linking to 11 two- and three-storey accommodation blocks, total area 3,300 sq metres, encircling landscaped gardens. Work starts on March 12. Work has just commenced on a £500,000 two-storey reinforced concrete-framed brick-clad office and welfare block for the London Borough of Hackney.

BALFOUR BEATTY POWER CONSTRUCTION (AUSTRALIA) PTY has been awarded a contract for a 220 kv overhead transmission line from Moorabool to Ballarat in the State of Victoria. Value is A\$3.8m (£2.25m). The client is the State Electricity Commission of Victoria which will supply the insulators and the conductor with steelwork from a local fabricator. Work is scheduled to be completed by December.

Balfour Beatty Power Construction has signed a contract with the Government of Belize for four Callender-Hamilton

bridges, on the Southern Highway in Belize to replace existing timber bridges. The contract includes foundations, substructure works and road approaches to be completed in 12 months. The project, valued at £2.3m, is being financed by Government funds, administered by the Crown Agents for Overseas Governments and Administrations. The Callender-Hamilton bridge steelwork will be fabricated by Painter Bros, Hereford, fabrication division of Balfour Beatty Power Construction. Balfour Beatty is a member of the BICC Group.

WILCON CONSTRUCTION has won contracts worth £1m: four retail units in Hitchin at £224,000 for Wilson (Connolly) Properties; conversion of Feilden Hall at £171,000 for Warwick University; an industrial unit with offices at £260,000 for Patrina Investments at Newbury; a mosque for the Vedic Society in Southampton for £137,000; and an extension to the Routecore warehouse and offices, Milton Keynes, at £76,000.

£12m batch of work for Espley-Tyas

Contracts totalling £12m have been secured by companies in the construction division of the ESLEY-TYAS PROPERTY GROUP. Manston (Contractors) has begun work on "Roaring Meg South," a 62,000 sq ft retail development at Stevenage, where retail warehouses costing £1.5m will be occupied by MFI and W. H. Smith "Do It All." Espley-Tyas Construction is to build a 50,000 sq ft superstore at Walsall for J. Sainsbury under a £3.5m contract.

Espley-Tyas Construction is shortly to begin work in the new headquarters and warehouse for Unibond at Camberley and have already started on an office development at the "Axtex West 400" Industrial Park in Bristol for North Yorkshire Securities. The two combined add a further £2m to the overall total. Other contracts included in this £12m package are for a factory and offices for J. T. Ellis and Co, Huddersfield, and 33 flats, church and site works at Bradford for the Headrow Housing Association.

Building and civil engineering contracts worth nearly £2m have been won by ERNEST IRELAND CONSTRUCTION, Bath, part of the Mowlem Group. The company has been awarded a £1.2m contract for work at Roddis House, Christchurch Road, Bournemouth, involving conversion of the top four floors of a six-storey department store to form offices above the retail

area. It is for The Pension Fund Property Unit Trust, managed by Morgan Grenfell Property Services.

The company has won a £750,000 contract from British Telecom International for a repair laboratory at Southampton for submersible repeaters which are used on transatlantic telephone cables.

Ernest Ireland has an £861,000 contract for construction of two car showrooms for Dick Lever (Specialist Cars), agents for Mercedes-Benz and BMW, at Bruton, in Somerset, which is subject to periodic flooding. Ernest Ireland is undertaking a flood alleviation scheme on the River Brue. Main feature is construction of an earth detention dam with an ungated culvert to control the flood discharges through the town. The contract, valued at £58,000 is for the Wessex Water Authority. Near Malmesbury in Wiltshire the company is constructing Whychurch Water Tower under a £500,000 sub-contract from Mowlem Industrial Project Division, who have a design-and-construct contract for the project from the Wessex Water Authority. The work comprises demolition of the existing tower and construction of a 100 feet-high tower, and provision of a covered, reinforced concrete reservoir at ground level.

Biggest contract, worth £1.48m, is for construction of a pump-house and reinforced concrete water storage reservoirs at Cheddar in Somerset for the Bristol Waterworks Company. The reservoirs will hold a total of 12.5m litres of water for supply to north Somerset. Work includes 20,000 cu metres of excavation.

Isaac Jones Construction, Ernest Ireland's subsidiary, has won a £1.23m contract from the Welsh Development Agency for construction of four advance factory units at Dafen Industrial Estate on the outskirts of Llanelli. The four units, of different sizes, will total 65,000 sq ft of floor area.

A joint venture contract worth around £13m to build the Peterborough Second District Central Hospital has been won by SHEPHERD HADEN YOUNG. The contract covers construction of a district hospital with 180 acute beds; 72 mental illness beds; 24 psycho-geriatric beds; operating theatres; intensive therapy; outpatients department; day hospital for psychiatric and psycho-geriatric care; and supporting services. Project management will be controlled by a joint venture board with building undertaken by Shepherd Construction. Haden Young will be responsible for the mechanical and electrical engineering services. Work on site commences on February 27 and completion is scheduled for June 1987.

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SOLIHULL-BRACKNELL

£17m orders for Tarmac Construction

Two road projects at opposite ends of Britain are included in contracts, together worth more than £17m, awarded to TARMAC CONSTRUCTION. The largest, at £11.2m, is for building stage two of the A9 improvement through the pass at Killiecrankie, Perthshire. It involves the construction of about one and a half miles of dual and single carriageway. Work, for the Scottish Development Department, has started and is scheduled for completion in two years. The other, worth £2.4m, is for advance roadworks on mudflats at Holes Bay, Poole, Dorset. The contract, for Dorset County Council, has started for completion in a year.

Other contracts awarded to Tarmac Construction include building the shell of a supermarket at Lichfield, Staffordshire, for Glowforest (£1.2m); demolition of existing premises and construction of offices at Maidenhead, for Macwall Estates (£285,000); a factory with offices and car parking at Scunthorpe, for English Industrial Estates (£260,000); work at a water treatment plant at East Ruston, Norfolk, for the Anglian Water Authority (£281,000); and industrial units at Sunderland, for English Industrial Estates (£228,000).

Tarmac-Cubitts contracts include replacement and refurbishment work in London for the Bank of Mellat (£583,000).

Contracts in central Scotland, totalling nearly £4.5m, have been awarded to TARMAC CUBITTs SCOTLAND. The largest, at £2.35m, is for refurbishment of the Bank of Scotland head office in Edinburgh. Work includes ornate plasterwork and painting and is for completion towards the end of 1985. Another contract, worth about £740,000, is for a pharmaceutical manufacturing unit at Western Infirmary, Glasgow, for the Greater Glasgow Health Board. Other projects include a series of relay rooms for British Rail, for the electrification of the Ayrshire line from Glasgow (£800,000); extensions for John McGarvan and Co, Kirkintilloch (£495,000); and re-roofing houses at Livingston, for Livingston Development Corp (£189,000).

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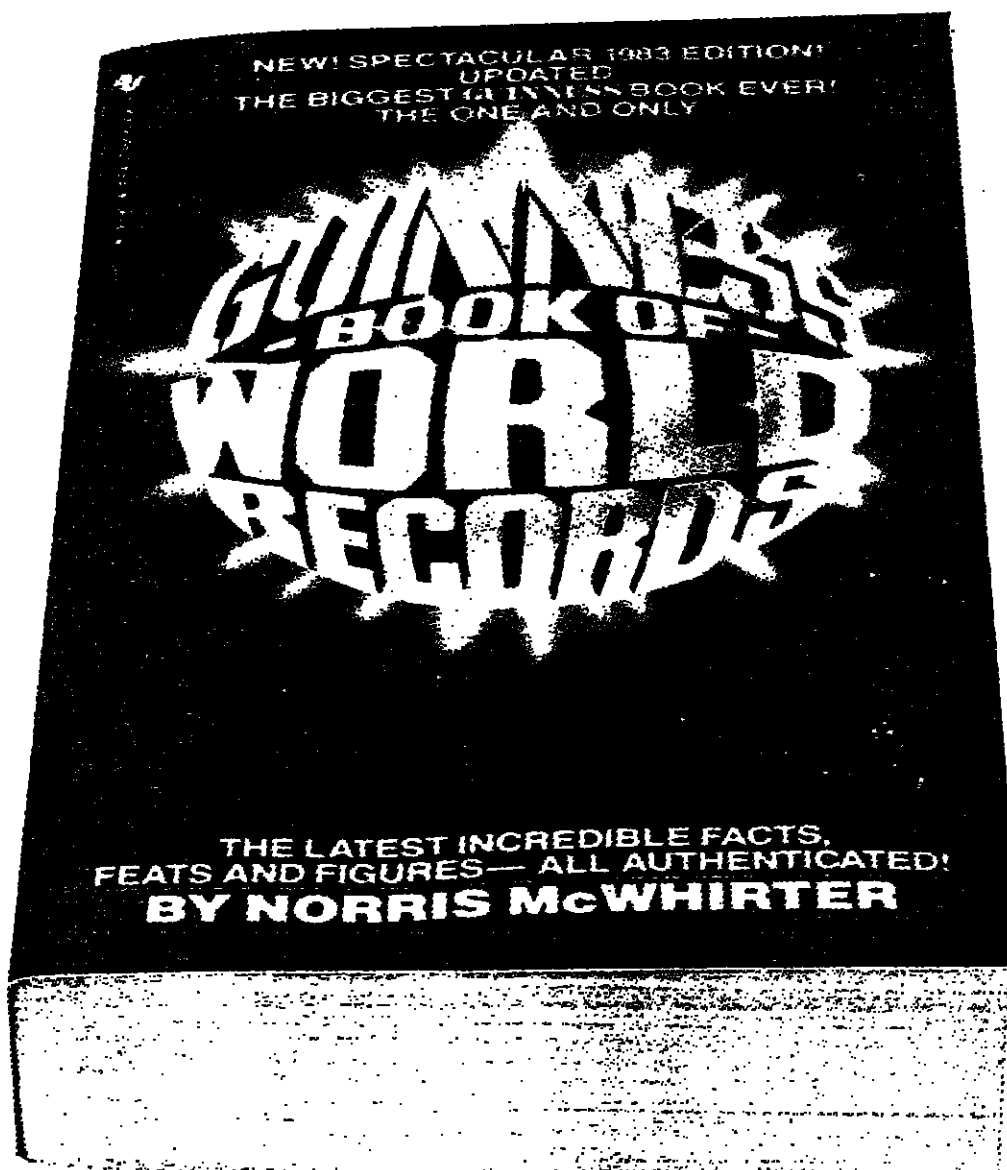
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Monday February 20 1984

Syrian armlock on Lebanon

THE REJECTION by Syria of President Amin Gemayel's latest peace proposals for Lebanon underlines yet again that there is unlikely to be any progress towards a negotiated settlement without a frank assessment of the military realities in that tragic country.

President Assad of Syria, together with his Lebanese allies, Mr Nabih Berri of the Shia and Mr Walid Jumblatt who heads the Druze, has made that assessment and rightly concludes that they hold the upper hand.

Historic dominance

First Israel, and then the U.S., have abandoned the belief that their considerable armed strength can impose a political solution in Lebanon based on the historic dominance of the Christian Maronites. Israel has withdrawn its forces to the Awali river, and would like to pull back still further, while President Reagan has now announced a withdrawal of the "re-deployment" of the marines stationed around Beirut airport. Britain and Italy have also decided that their troops can no longer play a useful role in Beirut, leaving only the French undecided about their future in Lebanon.

President Gemayel thus finds himself in a position not dissimilar to that of his predecessor in 1976 during the civil war when the army disintegrated and the Christian militias faced probable defeat at the hands of the Muslim and Palestinian forces. The response then to this military reality was to appeal to the Syrians for help which President Assad reluctantly granted.

The price the Maronites paid was a continuing Syrian armed presence in their country and increased political involvement in the decisions of the Lebanese government. In part to escape that fate, the Maronites drew ever closer to the Israelis which culminated in the co-operation which marked the invasion of June 1982 and the May 17 troop withdrawal agreement last year.

It is the provisions of this agreement which lie at the heart of the conflict between Syria and the Maronites. President Assad believes that it is tantamount to a peace treaty, provides substantial political and military benefits for Israel, and would eventually bring

Lebanon firmly under the influence of Washington and Jerusalem. Although President Gemayel is unwilling to abandon the form of May 17 agreement his latest peace proposals drew on some of its elements including the mutual and simultaneous withdrawal of Syrian and Israeli troops from Lebanon.

It can be said with some assurance that President Assad will never accept any proposals which appear to equate Syria's military presence in Lebanon with that of Israel, or which appear to threaten or dilute the Arab character of the country. This Syrian view has been strongly reinforced by the emergence in Lebanon of the Shia community as a powerful political and military force. Mr Nabih Berri has been struggling to maintain control of the more radical members of his militia who are strongly influenced by their Iranian co-religionists and by Israel's continued occupation of the south of Lebanon which is predominantly Shia.

Encouraged by their military successes of the past fortnight, the Shia community could prove a longer-term threat to the Maronites than the Syrians, who have always wished to maintain a confessional balance in Lebanon.

Further fighting

President Gemayel is thus faced with the unpalatable choice of either coming to an agreement with the Syrians on conditions largely imposed by Damascus, or a further round of fighting which the Christian militias and the rump of the army seem bound to lose. Neither outcome is acceptable to Israel, but short of resuming its northward advance and the risk of full scale war with Syria, it is very difficult to see how it can exercise a decisive influence.

Rule of law in labour relations

THE PRIME MINISTER'S stated desire to see a major piece of industrial relations legislation go through the House of Commons every two years seems likely to be met. Certainly, there is no let up in the proposals being put to the Government for reform in this area.

Last week, just as Mr Tom King, Employment Secretary, was concluding a pact with the TUC which specifies that the unions must make it clear to their members that they do not have to pay the political levy, Sir John Donaldson, Master of the Rolls, was telling the House of Lords that the courts should be "in the conduct of industrial relations."

Militancy

Within the next few weeks, Sir Leonard Neal, who advises the Prime Minister on industrial relations, will publish a new pamphlet calling for a ban on strikes in essential services, and for procedure agreements in all industries to be binding in the sense that unions which do not observe them lose their immunities while employers open themselves to suit from unions.

The law does now play a more central role in industrial relations than it has at any time since the 1970-74 Heath Government, when the Industrial Relations Act and the Court it established to which Sir John was president failed to hold back the tide of industrial militancy the unions were able to unleash. Today, with a slack labour market and a weakened labour movement, the Employment Acts have stuck and the Trade Union Bill will probably be (unwillingly) observed.

The time is ripe for continued legislative reform: the unions which remain officially wedded to the doctrine that the law has no place in industrial relations, are no shape to stop it — so long as the Government can bring forth proposals which are widely regarded as being fair. (Its attempts to ban the Cheltenham unions shows how easily public disquiet can be roused when they are seen as unfair or apparently unjustified.)

Sir John held out the prospect of a more equitable approach to industrial relations through the courts than many

unions now acknowledge could be possible. His case rests partly on the observation that since the unions are generally the active party in a dispute, it is they who are "tempted to overstep the permitted limits," thus forcing court action against them and giving rise to the widespread belief that the courts are the tools of the bosses.

If he argues, the courts could be allowed to fulfil "their natural role as investigators of grievances and settlers of disputes" in the industrial relations field (as they are able to do in other areas) they might emerge in their rightful garb of objective adjudicators of the facts of given cases. This would, he says, mean that collective agreements would have to be legally binding. It would also mean the granting of new rights to unions.

That would be fair enough. A debate on the balance of rights to be enjoyed by management and workers would not go on after four years which legislation in this field has been aimed at "redressing the balance" and where, perhaps, the balance has more nearly been struck.

Constraints

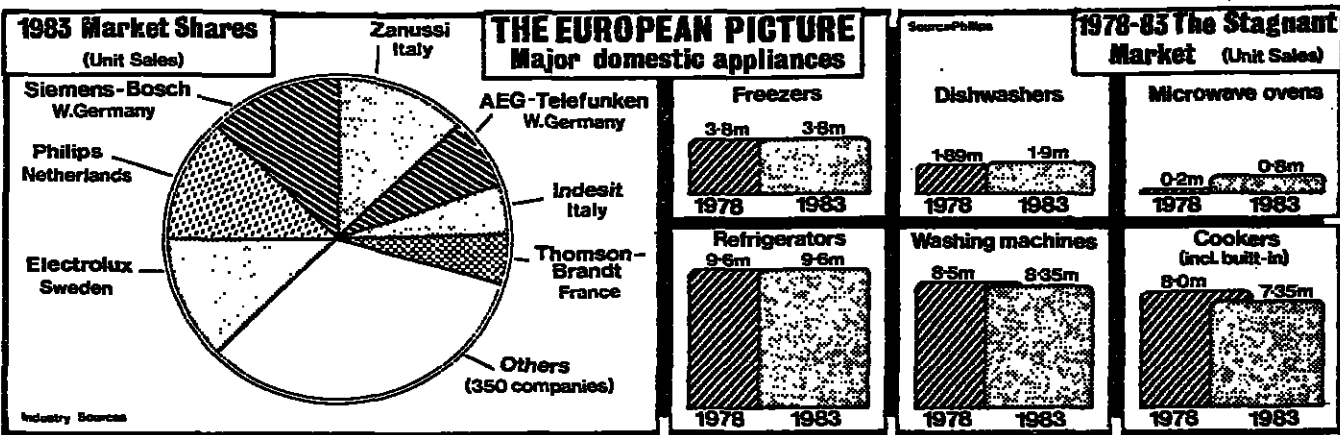
For such a debate to have a fruitful outcome, it would have to propose a structure of law in which the balancing of rights neither inhibits managerial initiative and leadership nor leaves the workers open to arbitrary and exploitative treatment. It would, by its very nature, have to deal with such sensitive issues as the banning of industrial action in essential services.

The arguments would have to be very convincing indeed to overcome the suspicion which exists in the UK over the place of law in industrial relations, among employers as much as among unions. But the climate for such an attempt is more favourable than it has been for many years. Most of the employment legislation introduced so far by the Thatcher Government has been designed to impose constraints on trade union behaviour. It has not, except indirectly, been aimed at securing the more orderly conduct of industrial relations at the workplace. That is unlikely to be achieved without a legal framework in which both sides have a powerful incentive to stick to agreements.

EUROPE'S DOMESTIC APPLIANCE INDUSTRY

Suddenly, things look even worse

By Carla Rapoport



THE EXPORT manager for a major European appliance manufacturer ran his hands through his thinning hair and said: "You should see the prices the Romanians, the East Germans and the Poles are selling their fridges for. We've had to stop selling top-of-the-range fridges altogether because we just can't afford such low prices."

A Swede from Electrolux? An Italian from Zanussi? No, the export manager is Mr Mihail Vukovic, who works for Gorenje, one of Yugoslavia's largest companies.

Things have become so bloody in the Western European domestic appliance (or white goods) market that even low-priced producers like the Yugoslavs are complaining. Over-capacity, weak demand and poor profitability have been the industry's sorry lot for at least five years. Suddenly, however, things are beginning to look even worse.

Europe's comfortable hold on its own \$100n-a-year white goods market appears to be headed for trouble. West European producers have long consoled themselves that despite the dismal rewards from selling washing machines, cookers and fridges in recent years, at least they were masters of their home market. Problems of over-capacity, they reckoned, would be sorted out in time, either by the dictates of the marketplace or by amiable bilateral agreement.

But their time has just about run out for a variety of reasons: ● Over-capacity, still running at between 15 and 30 per cent in a number of product lines, is causing continued fierce price wars between manufacturers. ● Eastern European imports, considered merely a minor inconvenience only a few years ago, have captured a significant share of the low-price end of the fridge and standing cooker markets in many parts of Europe. They now have up to 10 per cent of some product lines in Britain, France and West Germany.

● The problems which befell major manufacturers like AEG-Telefunken of West Germany and Indesit of Italy a few years ago have yet to be fully overcome. Both Thomson-Brandt of France and Zanussi of Italy fell deeply into the red over the past two years, and even Electrolux of Sweden could eke out only 7 per cent of its profits in the European domestic appliance market on 47 per cent of its sales. Yet no major manufacturer has quit the market. ● The market for microwave ovens, the one sector now expanding, has been largely missed by most European manufacturers. More than 50 per cent of the European microwave oven market (worth around \$300m this year) is supplied by Japanese producers. In Britain, the largest market, Japanese penetration is over 70 per cent. ● The Japanese have also begun making inroads into more traditional markets. In the first half of 1983, the value of Japanese refrigerator imports in West Germany jumped by 44

per cent to nearly DM 1m. These are only a tiny portion of overall imports into Germany, but the old belief that Japan would stay out of Europe is rapidly being eroded.

The attempts to find a way out of this crisis through inter-company co-operation have so far been a dismal failure. Only 18 months ago, Sig Lamberto Mazza, chairman of Zanussi, seemed close to reaching agreements with Thomson-Brandt and another major European producer on reducing capacity.

Today, however, Sig Mazza no longer works for Zanussi and the new chairman has more urgent things to worry about: Zanussi's losses last year are estimated at more than £150bn, although this is primarily the result of its troubled electronics businesses.

The baton has been picked up by Mr Frans Tielens, the new president of the domestic appliance division of Philips, the Dutch company. "We are weakening each other and making ourselves vulnerable to foreign attack. You need profits to be innovative. If we keep battling on price we won't be able to improve our technology."

counterparts throughout the industry about deals or product exchanges in both components and finished goods. But he admits that so far he's met a "good idea, let's have another drink" response from most of the industry's leaders.

There are two reasons for the lukewarm response. First, the industry knows that it has sat around for too long producing

leader. Four major European companies, each hold an equal slice of around 12 to 13 per cent of the market, not enough to dominate it.

Behind them are AEG-Telefunken, Thomson-Brandt and Indesit, with about 5 per cent each. A few others hold 3 and 4 per cent each and the rest of the market is carved up by nearly 350 more smaller com-

panies, many of whom such as Scholte of West Germany in gas hobs, have learned how to take advantage of weak spots.

The picture is not, however, one of unrelieved gloom. Despite its troubles in electronics, Zanussi has correctly pinpointed the market's growing appetite for higher quality products over the past few years. It has overhauled its production facilities since the late 1970s, securing itself a competitive niche in the higher priced white goods market.

Nonetheless, this investment, came at a heavy price, contributing to Zanussi's debt of be-

tween £600bn and £1,000bn. This is one of the reasons why the group is currently looking for a new equity partner.

In the UK, where sales of imported appliances have grown like weeds, there are new signs of life among local companies. Hoover UK has recapitalised some of its former glamour with its new Sensotronic range of vacuum cleaners. At the same time, TI Creda and Thorn-EMI are boosting their exports with new products aimed at the discerning German and French.

But across Europe many companies have failed to take note of the changes in the marketplace. "We are still making products for a world that doesn't exist anymore," says Mr Sven Gurt, product planning manager of Electrolux of Sweden. "Most of us are making appliances for the nuclear family with three or four children. These families are fast becoming the exception in Western countries. Society is undergoing a great change and we will have to adapt ourselves to that quickly if we are to succeed."

have oven field under its belt Japan appears to be ready for the challenge.

So far, the Japanese have been too busy juggling domestic demand for white goods to bother about Europe. But executives at Japanese companies confirm that within two or three years the Japanese domestic appliance market will be close to saturation.

Mr John Bennings, director of marketing and sales of Toshiba consumer products in the UK, says: "Every time I go to Japan, I lick my lips over the prospects of bringing some of our products to Europe. I think it's fair to say we are seriously considering the European market."

Mr Bennings indicated, however, that Toshiba would most likely favour the establishment of manufacturing facilities in Europe, rather than pursue direct exports from Japan.

Considering the sector's financial weakness, the Japanese could very likely seek up European manufacturers at attractive prices. "Every single major Japanese manufacturer is spending more time talking to European manufacturers," says Mr Bob Wash, director of British domestic appliances in the UK.

"Europe is hardening against imports and, at the same time, various European companies have extended the hand of friendship to Japan." AEG-Telefunken is believed to be among those in talks with Japan.

Mr Wash says the Japanese are not too concerned about the mature state of most of the market. "It's a world-wide consumer market," he says, "and has developed beautifully over the last few decades. It's just the management which has been bad."

Mr Tielens of Philips says the industry must protect itself both by co-operating on production and enlisting the aid of its distributors. "It is wise to give your competitors your markets? The U.S. electronics industry killed itself by putting the distributors at the disposal of the Japanese. The Japanese weakness is not having a distribution system. This was given to them free of charge in the U.S."

"Let's exchange more products and fill our factories and restore some price leadership," he says. "High quality products will follow. I'm not talking about making noble gestures. I'm talking about ensuring the continuity of the companies in this sector."

Others see the future of the industry in starker terms, feeling that any industry sponsored initiative is a non-starter. "The EEC is mesmerised by the problems of steel," says Prof G. B. Bozola, a member of the executive committee at Zanussi. "Only those companies that help themselves by making the best quality product at the best price will survive."

Either way, every company in the sector faces harsh decisions, soon.

Longman's old client

When Jing Shuping was a boy in China, at an English public school in Shanghai, his father had a book published by the London firm, Longman. That was in the 1920s.

All the family's copies were destroyed 40 years later during the cultural revolution. But that was also a taxing time for Jing Shuping. He spent two years hoeing vegetables as his "education from the peasants."

But you can't keep a good man down and Shuping has now resurfaced as executive director of the China International Trust and Investment Corporation (CITIC), and naturally he remembers Longman — now a subsidiary of the S. Pearson group which also owns the FT.

The upshot of this long link is that Julian Platt, aged 41, managing director of Longman's professional and business communications division, has pulled off a publishing coup in the face of strong competition from the Americans. He returned to London from China a few days ago with a contract in his pocket which will be worth several million pounds to his company over the next five years.

Longman is to publish a guide book on investment in China. It will set out to be by far the most reliable source of essential information on the investment infrastructure in China, its rules, and its regulations.

The guide will sell at about £25 and will carry selected advertising from companies wishing to develop in the Chinese market. Longman is sufficiently confident to have ordered a 10,000 first print run.

The introduction of Longman came through Lazard's merchant bank — another Pearson business. Now Platt has his staff combing the archives for a copy of Shuping's long out-of-print work. Presentation of a copy to the son would be a suitable mark of the restoration of publishing links after 60 years.

Men & Matters

was not one to which he was accustomed.

Mof, however, looks after its own, even when, as in this case, the official retired from the Ministry 13 years ago. Mof, himself, negotiated with the sarakin association about his terms of employment, securing not only a generous salary, but a chauffeured car, an office with a partition, and a secretary.

Caribbean cash

Professor Alistair Hennessy, chairman of the joint school of comparative American studies at Warwick University, relates the beginning of the Caribbean migration to Britain to the moment in the 1950s when London Transport started a big staff recruitment drive. About that time the good ship Windrush sailed from Barbados with a complement of families. It was marking the start of an era.

Hennessy estimates there are now about 1m Caribbean people living in Britain — although immigration has all but dried up, and there is a discernible return migration of those who favour the sunshine even above working for London Transport.

Warwick University is to have a special role studying the period, and future links across the Atlantic, with its new Centre for Caribbean Studies. Around £160,000 has been made available to fund it for at least three years — £80,000 from the university grants committee, £73,000 from the Leverhulme Trust, and £6,000 from the Nuffield Foundation.

Hennessy likens the arrival of the Caribbeans in Britain to a modern diaspora. He and his staff of a dozen researchers want to record and document as much as they can while the memories of migrants are still fresh.

Virtue rewarded

Nearly 700 investors from most parts of the Arab world have received unexpected cheques to mark the fact they have been prompt payers. It follows the formal incorporation of a \$500m Egyptian company.

The Gulf Arab Investment Company, is designed as a holding company to set up joint venture projects — half of them at least in Egypt.

The first venture will be financial — possibly a bank — and the second will be in industry. At the first board meeting in Cairo of GAIC, the deputy chairman, Qasim Ahmed Fakhro, a millionaire businessman, pointed out that it had taken so long for all the shareholders to deposit their funds that the prompt payers among them had missed out on as much as 15 months of interest.

That, the meeting agreed, was not fair. So the interest accrued on each shareholder's contribution has been paid back.

Splash down

A colleague has just received an invitation to visit the Principality on the Mid-Wales Express leaving from Euston, London.

He has been promised that "visitors will travel to Mid Wales at 1,000 mph."

Ideal site

The talk in a Leeds pub was about the news that Honda may open a factory in Britain. "Not much chance of it up here. South Wales will get it in the Honda Valley."

Observer

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FOREIGN AFFAIRS

Between two Titans

By Ian Davidson

SNAP WESTERN comments on the new Soviet leadership this past week could scarcely be more diverse, or so some cases contradictory. Mr George Bush, U.S. Vice-President, came away from his meeting with Mr Konstantin Chernenko with a "certain sense of optimism." But Mrs Thatcher and some of her European counterparts have been taking a pretty cautious line.

Again, Mr Bush found the new General Secretary "active and... very vital." But other western visitors found him frail, and Dr David Owen instantly diagnosed emphysema. The French are predicting an early Soviet return to the nuclear weapons talks; Mr Bush would like to agree with them, but most western analysts are sceptical.

In short, you pay your money and you take your pick. Realism suggests that caution is, for the time being, the wise approach, for it is too early to draw any hard and fast conclusions from the change-over from Andropov to Chernenko, unless the change-over represents no change, but merely a continuation of a pre-existing collective leadership. On the other hand, it is not too early to consider whether the obsessive concern, on both sides of the Atlantic, with the future course of East-West relations, may be less likely to lead to an improvement in those relations overall than to intensified friction between the U.S. and western Europe.

This is not to suggest that we should be unconcerned at the lamentable state of East-West relations nor seek improvements in them; quite the reverse. But the intensity of the current debate on this issue, amplified and distorted by the echoes from an anxious public opinion, is likely to heighten rather than to diminish differences of appreciation and aspiration between the two halves of the Atlantic Alliance.

Once upon a time, about a dozen years ago, the West bathed in the warm waters of détente. The Russians and their East European vassals were signing treaties with West Germany; they were signing major nuclear arms control agreements with the U.S.; and they were moving towards the signature of the first important agreement covering the whole of Europe, East and West, in

the Helsinki Final Act of the Conference on Security and Co-operation in Europe.

The illusion lay not in the fact that the treaties were real enough, but in the interpretation which was placed upon them. It was reasonable to see the European treaties as a reciprocal acceptance of parity and public recognition of the status quo in Europe, including the division between East and West. It was reasonable to see the ABM and Salt I nuclear weapons treaties as a reciprocal acceptance by both super-powers of the principle of parity and nuclear stability.

Unfortunately, many people went much further than this. They hoped that the human rights basket in the Helsinki Final Act would lead to some liberalisation of the internal Soviet regime. They hoped the nuclear weapons treaties which were being signed, and the conventional force talks which were just starting, would lead to a slowing down, or even a reversal of the arms race. And they extrapolated from the European treaties the hope that the reduction of tension and the sanctification of the status quo in Europe would also lead to a decline in the Soviet Union's competitive trouble-making in the rest of the world.

Illusion was quickly followed by disillusion. The hope of internal liberalisation remained a chimera. The Soviet arms build-up continued on all fronts without even breaking step, provoking in its turn a new arms race on the American side. Moscow's restless and uninterrupted search for interventionist opportunities in the Third World culminated, spectacularly, in the invasion of Afghanistan. Détente became a dirty word, and its chief architects, Richard Nixon and Henry Kissinger, objects of stigma in the new, right-wing Republican Party.

All this is tolerably familiar stuff. The trouble is that disillusion has not brought in its wake any consensus on a different and better way of dealing with the Russians. This is largely because the Russians deliberately make it so difficult for other people to deal with them.

We in the West have by now almost stopped noticing, then, the tedious and repetitious attacks on aggressive imperialism; but when their rhetoric is echoed right back at them by Ronald



Mr Chernenko greets Mr Bush in Moscow last week

Reagan, they get very upset. They boast how peace-loving they are; but they acquire weapons like there was no tomorrow, and virtually their only instrument of foreign policy is the massive supply of weaponry to the trouble-spots of the world. On the basis of nuclear parity they demand respect as an equal super-power; yet they also claim the right to play the stability theme with the left hand in Europe, while playing the instability theme with the right everywhere else. It is not obvious how you establish a stable working relationship with a country which seems to want to have everything both ways.

These paradoxes and contradictions go some way to explain, and to mirror the differences in perceptions between the U.S. and Western Europe. The Europeans, with primarily regional preoccupations, perceive a condition of regional stability which, if precariously dependent on the maintenance of an armed alliance, has at least lasted for over 30 years. The Americans, believing they have global responsibilities, fear the insidious threat of Soviet expansionism on every front.

The double irony is that the Europeans face much greater real threats to their essential security than do the Americans, both on the central front (because it is closer) and in the Third World (because of their greater dependence on Middle East oil); but European governments treat these threats more calmly than the present U.S. Administration.

Impatient Americans accuse the Europeans of being spineless appeasers, and summon them to make bigger military efforts to meet both types of threat; Europeans retort that the first is being dealt with as well as democracy will allow, and that the second probably cannot be dealt with by military means—witness the debacle of the multi-national force in the Lebanon.

take on their own, or to what the Europeans will actively support, there is every prospect of growing friction.

The puzzling thing about the long-drawn-out struggle between the two super-powers for global mastery over each other is that the images are so different from the historical reality. Each fears that the swirl of rhetoric and the deployment of ever-greater military force may herald some critical breakthrough by the other; the record suggests that each has suffered more from the counter-productive backlash of its own titanic efforts abroad than from any feat of cunning or military might by its rival. Let us say no more of Vietnam, Iran, Lebanon; but if the Soviet Union is such a threat, why is it so generally ill-considered except as a supplier of arms? The war in Afghanistan is much more costly to the Soviet Union, by every conceivable measure, than to the West.

But the root of the Euro-American disagreement on East-West relations lies in the realm of moralising, and centres on the notion of legitimacy. For Europeans, Russia is a distasteful and dangerous reality; it may be barbaric, but it has always been there; it is now very powerful in military terms and it has undeniable interests. For reasons of moral revisionism, by contrast, the Reagan administration comes close to denying not merely the legitimacy of the Soviet regime, but also any reasonable role for the Soviet Union in the international system.

In attenuated form, this attitude goes back a long way. In 1973, in the high noon of détente, Richard Nixon's administration went to great lengths, including a nuclear alert, to shut the Soviet Union out of any part in the Middle East war and its aftermath. That was partly Henry Kissinger acting out his fantasy of himself as the Lone Ranger.

But today there emanates from the Washington refusal to acknowledge any shred of Soviet legitimacy. Only last month, in Stockholm, Mr George Shultz denied the legitimacy of the division of Europe negotiated at Yalta and sanctified in Helsinki.

The crucial question is whether, as an alternative to

Wagnerian combat, the West can more fruitfully constrain and contain the Soviet Union's trouble-making ambitions by openly acknowledging its legitimate concerns. Last month, in a historic switch of tone, Ronald Reagan called for a constructive dialogue with Moscow. No doubt, for campaign purposes, he would dearly like a resumption of nuclear weapons negotiations. But if there is no acceptance, even at the most cynical level of state-craft, of Soviet legitimacy, what can the "dialogue" possibly be about? It would be a conversation without subject matter.

Mrs Thatcher was at one time regarded as the "Iron Lady" in Soviet demagoguery. She has now been persuaded, after the most intensive review of the options, that the Soviet Union has genuine national concerns of which account must be taken in the manoeuvres of international diplomacy, even in the Administration, by contrast, can scarcely bring itself to acknowledge, let alone respond to, the historic claims of Syria in the affairs of its neighbour Lebanon. Ronald Reagan may not be re-elected. But if he is, the frictions between Europe and America on the right way to handle East-West relations may get much worse, because we can be sure that he will not change his gut feelings about the Soviet Union. For the moment his tone is more conciliatory, but this is, after all, election year.

Perhaps the Nato study of East-West relations will induce a rethink in Washington. If it does not, it is a racing certainty that the European countries will be forced to draw the unpleasant conclusion that there remains no alternative but a closer co-ordination between themselves on foreign and therefore security policy.

The notion of European defence co-operation is becoming an increasingly central theme in the foreign policy rhetoric of the French Government, with the support of the opposition parties, and it is meeting a warm response from the conservative Government in Bonn. It will be interesting, to say the least, to see whether the looming crisis in the European Community will make the case for closer politico-military co-operation seem more necessary or less possible.

Lombard

No true basis for policy

By Samuel Brittan

THERE HAS been a long search in many countries for a measure of the money supply which will bear a stable relation to the nominal national income and will be amenable to the instruments of official policy in a predictable way. The latest stage of this search has been the publication of *The Demand for Non-Interest Bearing Money* in the UK by R. B. Johnson. This is issued by the UK Treasury, and is supposed to provide the background to the introduction of targets for a very narrow measure of money, Mo, consisting mostly of notes and coins, in the Budget on March 13.

The paper, which has been scrutinised by some pretty severe outside econometricians, is like most such work, an exercise in the fitting of equation to recent time series. It is not, however, an analysis of the problem of using any particular aggregate as a policy target; and it raises the question of whether such exercises are a suitable basis for policy.

The author indeed details at an early stage the breakdown of relations formerly thought stable between the nominal national income and wide measures of the money supply, which include all interest-bearing deposits, such as the famous Sterling M3. He also reports failure to discover worthwhile relationships for non-interest bearing eight deposits—current accounts, in UK parlance.

By contrast he finds fairly stable relations between both Mo and notes and coins on their own, and a few specified variables. His basic finding is that the narrow aggregates "appear to be homogeneous in transactions," as Mr Lawson will no doubt tell the pre-Budget Cabinet. This means that, other things being equal, velocity is constant. But other things have not been equal and a velocity rise of 3 per cent per annum over the period is attributed to financial innovation. A further 3 per cent a year in velocity was accounted for by a trend rise in interest rates, which has since been reversed.

"Financial innovation" is measured by the growth of the proportion of the population holding bank accounts and

building society share accounts. Who knows what will happen to this proportion in the future or whether there will be financial innovations of a different kind? Cash dispensers may well encourage people to hold more notes and coins.

The crucial finding for policy purposes is that a 1 per cent rise in nominal interest rates is associated with a 2 per cent fall in holdings of Mo or notes and coins. What, however, is the economic rationale of trying to induce such changes in what used to be called "the small change of the banking system"? A shift from notes to bank deposits cannot even be a sensible intermediate aim of policy. The real object of monitoring Mo or notes and coins is to give signals for changes in interest rates, in the hope that such interest rate variations will keep total spending on an even keel without inflationary or deflationary lurches. If this object is achieved, it will not matter if the narrow money targets are still not hit; and if it is not achieved, no success in targetry will be any consolation.

The Chancellor and senior officials would deny that they are slaves to the econometrics. They would say that they would like to target all transaction balances, including chequeing accounts at building societies, but that the series which measures these—M2—has not been in existence long enough to draw conclusions, and that Mo is a substitute which happens to fit. It is in fact quite likely that both Mo and M2 will be targeted, together with up to two other measures of broad money, thus producing a plethora of signals all too likely to confuse.

The Chancellor really needs to explain his monetary strategy from first principles and explain it in such a way that it does not appear vulnerable to the first econometrician who tries to refute the Treasury findings and the one after that who tries to refute the refutation. This article is not an attack on sophisticated statistical research, but a plea not to place on it a weight which it cannot possibly bear.

Life styles and Corn Laws

From Mr A. Tanniou

Sir,—I trust that Mr John Cherrington is reading in his article of February 5 ("Time for another repeal of the Corn Laws").

If not, I would like to ask him who he thinks he is to redraw in such a sweeping generalisation the entire life pattern of the small farmers of north-western Europe, who incidentally contribute a great deal to the rich variety of life styles and cultures that make Europe such an interesting place, despite the general levelling and standardisation of modern life.

When, by a "repeal of the Corn Laws 20th-century style," he has forced other European countries to "restructure their holdings into the same efficient pattern" as British farming (his words), where is he going to find the jobs that will keep the displaced thousands farmed off the land, with reasonable standards of living expected by western Europeans—legitimately, I think.

Not in industry, unless he also has the magic answer to the current unemployment problems which all our European countries face.

Why should a small farmer from western France, "inefficient" though he may be termed by Mr Cherrington, give up the idea of scraping a living on his 40 acres, to live instead in an industrial suburb a long way or some form of subsidy or another, such as low rent housing or unemployment benefit?

If subsidy must exist (3m unemployed in UK, 2m in France, part of the difference between the two countries being merely subsidised in French agriculture—be it by CAP or

Letters to the Editor

national subsidies if CAP were scrapped), then I would rather be a subsidised small farmer on my own 40 acres in western France, than a subsidised, out-of-work industrial worker in a depressing suburb of Lille, Lyons, or worse, Glasgow or Liverpool....

Both cost money to the Community, be it the EEC or their own national community, but it would be interesting to know which of the two costs more, and which of the two contributes more to the whole, to say nothing of the quality of life!

Not everything in this modern world needs necessarily to be valued in statistical dollars or ECU terms.

What worked(?) in early Victorian Britain and helped fuel the industrial revolution is simply not an acceptable recipe 150 years later. We expect more compassion and justice, rightly so.

André Yves Tanniou,
137, East 36th Street,
New York, NY 10016.

Gains in premium income

From the Group Pensions Executive, Allied Lyons.

Sir,—Eric Short's interesting article (February 13) concerning the life companies positioned in relation to the personal portable pensions debate overlooked a most important consideration. Most, if not all, of the largest pension funds are self-invested and apart from cover for some risk benefits (like death in service lump sums) do not provide the life

companies with premium income.

If, therefore, market forces come into play leading the younger employees to opt for personal pensions then there will be a gain in premium income for the life companies. If, in turn, this leads to final pay schemes having to be discontinued (even though the older employees have opted to retain this type of cover) because of the financial imbalance created, then there would be a further acquisition of business for the life companies.

In such circumstances they could hardly be described as being in the best position to make a judgment as Eric Short infers. It also makes it difficult to understand the selection of the sub-committee members including two life company 150 years later. We expect more compassion and justice, rightly so.

M. H. Oldfield,
Denmark Street,
Bristol.

Copyright and computers

From Mr C. Dilloway

Sir,—It is quite correct that the copyright laws should ensure that authors enjoy the fruits of their labours. The courts also have seen fit for the writers of computer programs to have similar benefits. The ease and privacy in which individual copies may be made of a computer program have led to a search for ways in which copying can be made difficult. The combination of the law and

the physical difficulty of copying do not, however, give authors very much protection against those who are intent on stealing someone else's program.

It seems that for every way of locking a program up in a computer there will be several ways of finding the key and copying that program. To my regret the courts have been prepared to prevent those that have discovered the keys needed to copy particular computer programs from passing on their knowledge to others. In these cases plaintiffs have argued that the sole purpose of publishing the keys has been to enable a copyright infringement to take place and, therefore, that publication should be stopped.

Any copyright owner should be entitled to read the copyright work of others in order to see that his copyright is not infringed. Copyright is intended to benefit a community by permitting a wide dissemination of works of authorship. Copyright is being abused if the works it protects are kept secret and I do not believe that the judges would have made such interlocutory injunctions they have, had they realised the full implications of their decisions, technical and otherwise.

The new Federation Against Software Theft (FAST) needs the full support of the software industry if an environment is to be created in which program authors and distributors can be properly rewarded. There is a whole software industry here that like the video industry needs to curb piracy. But not, please, in a secret world of computer programs where no-one can find out what they are doing.

C. C. Dilloway,
Highcroft,
Gunhouse Lane,
Bowbridge,
Stroud, Glos.

Impact of price rises on numbers of phone calls

From Mr K. McKinlay

Sir,—On February 6 you carried a very interesting letter by Dr Lewis J. Perl of National Economic Research Associates. He referred to my quotation of figures in America that showed the impact of price rises on the demand for telephone services.

My original figures—that 20 per cent of Americans could be forced off the telephone by price increases—quote figures produced by Dr Perl, and submitted as part of AT & T's defence against the anti-trust suit that led to AT & T's divestiture. This was the (in America) famous "Defendant's exhibit 4-1518" which demonstrated Dr Perl's independent assessment of the elasticity of demand for telephone services against price. Prior to AT & T's out-of-court settlement of the anti-trust suit and its subsequent conversion

to support for the cause of divestment, AT & T was keen to demonstrate that divestiture would force up charges, and equally keen to demonstrate the adverse impact this process would have, particularly on low income groups.

Although I recognise that the Perl study is now a source of some embarrassment to AT & T, we have no reason to assume that Dr Perl's independent study was carried out with any but the best of motives. In other words, we believe Dr Perl's study was a genuine and accurate statement of the elasticity of demand, so far as it can be measured, and as things stood at the time of publication of his study. After the out-of-court settlement, AT & T asked the U.S. Federal Communications Commission for dramatic local telephone charge

increases and retained Dr Perl to "Put (his study) in proper ITS context."

Dr Perl's subsequent further research referred to in his letter is still disturbing, both for America and as it might relate to the British scene. Although his more recent figures suggest a lower elasticity of demand, his forecasts still suggest a disturbing situation. He quotes telephone bill increases of the order of 10 to 20 dollars driving up to 3.5 per cent of subscribers off the phone. This is hardly an acceptable situation given society's increased dependence on telecommunications.

We have every reason to believe that demand for telephone in the UK is more elastic than in the U.S. Elasticity is not simply a matter of

income and price, social factors also play a part. In this country we are less reliant on the telephone. We each make fewer telephone calls (the average Washington resident makes 15 calls every day on his home telephone), and the depth of penetration in Britain is lower.

Whatever the detailed figures, and my own are not perhaps so markedly different from Dr Perl's, the message seems clear. Rising prices result from liberalisation, and that deters existing subscribers.

Fewer telephone customers will result from the UK Government's telecommunications policy.

Kim McKinlay,
British Telecommunications Campaign Committee,
UCW House,
Crescent Lane, SW4.

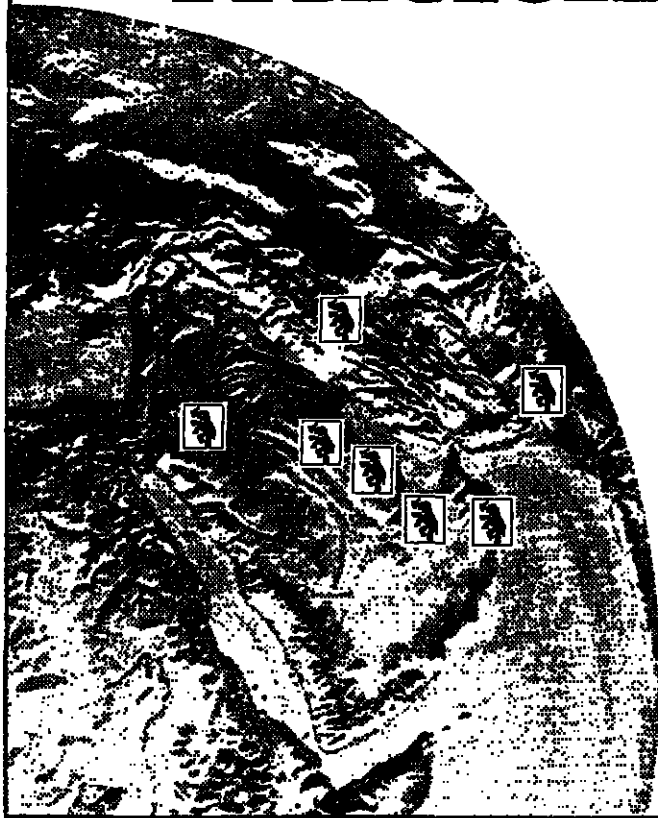
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FINANCIAL TIMES

Monday February 20 1984



Terry Byland on Wall Street Ma Bell bows out in style

LAST WEEK saw the exit from the U.S. stock market arena of the former American Telephone & Telegraph company, now fully replaced by stock in the new AT&T and in the seven regional operating companies created when the former telephone company was broken up to settle anti-trust objections by the U.S. Justice Department.

Wall Street saw old Ma Bell out in style on Wednesday when she gracefully occupied her traditional place at the head of the day's list of active stocks.

New York was not the original trading post for Ma Bell's brood. As in so many areas of the American heritage, Boston was to the fore when AT&T stock first opened for trading 84 years ago.

But Wall Street long ago became the dominant trading centre for the 96m shares in the old AT&T company, as it grew into its premier role as a virtually guaranteed payer of dividends to widows and orphans and all the other 3m or so stockholders.

Since November, Wall Street has been trading in the "new" AT&T stock and also in the stocks of the seven new regional operating companies (ROCs). Now, with the ROCs arranging listings in London, the UK investment professionals can take a hand in the game.

The new stocks - both AT&T and the ROCs - can be said to have outperformed the market, particularly since the turn of the year when the

old AT&T stock commenced its withdrawal from the market. There have been modest falls in the new parent's stock and in a couple of the ROCs. But that corresponds with a period of wildly plunging prices for the market leaders, reflected in a fall of 6.8 per cent in the Standard & Poor's 500-stock index.

That comparison alone may not say a great deal. Most of the ROCs have come off from their best levels. Moreover, the AT&T stocks are not the only ones to have outperformed the market. But the trend of the newly formed AT&T stocks does indicate something of Wall Street's view of prospects.

The ROC stocks have settled down to trade around the yields available on utility stocks, although not at those on the various utility stock indices, because these are often distorted by inclusion of those very utilities badly savaged by commitments to nuclear plant.

9.5 of between 8.5 per cent and content made the ROC stocks on the electric power supplier with a New York area, rather than yields of 4.5 per cent, which earnings yield is made by the ROCs against the S & P 500. Evidently, the net, and to a lesser extent old Ma Bell, have inherited America's favourite as Middle

Predictions that the stock ing companies might be overvalued, high-technology giant, but there are clouds on the horizon, chiefly in the form of a dispute between AT&T and a discom Communications Conference over access charges.

For that and other reasons, Mark Luftig, the noted analyst at Salomon Bros, cut earnings forecasts for AT&T this year to \$1.80 a share, against the company's prediction of \$2.02. There is one other banana skin in the path of the would-be investor in the new telephone company stocks. Until last week, the stocks were traded only in a "when issued" form, which prohibited many trusts and similar institutions from participating.

The increased institutional interest might render vulnerable some of the higher yields on the ROCs. BellSouth and U.S. West, are likely to attract attention suggests Dr Luftig. BellSouth offers the highest earnings and dividend growth among the ROCs.

The prospect of some ROCs being regarded as growth stocks would mean a change of rating on Wall Street. But at present, "good income stocks" is what AT&T can claim for its stock market rating.

U.S. SPACE FAILURE BOOSTS CONFIDENCE IN EUROPEAN ROCKET PROGRAMME

Ariane wins 27 satellite orders

BY DAVID MARSH IN PARIS

EUROPE'S Ariane space rocket programme, given a psychological boost by the failure of the U.S. space shuttle to put two satellites in orbit this month, now has a FFr 6.1bn (\$140m) order book to launch 27 satellites over the next few years.

Arianespace, the commercial organisation set up to sell the rocket's services for satellite launches, has made a conspicuous effort to avoid public gloating over the space shuttle setback. In view of Ariane's history of two crashes in seven lift-offs so far, Arianespace's official line is that at least the American failure will put an end to jokes about Ariane's performance and improve its credibility.

In private, however, European space officials are now plainly

much more confident about competing with the U.S. One satellite marketing executive at a French space company says that, if the space shuttle has permanent problems with rocket systems to insert satellites into geostationary orbit, then organisations which have booked U.S. launches for the next few years may be forced to change to Ariane.

Gen Jacques Mitterrand, the former chairman of French state aerospace group Aerospatiale and a leading figure in the European space industry, says the space shuttle problems "confirm what we have always said about the attractiveness of Ariane."

The three-stage European rocket can insert satellites directly into geostationary transfer orbit 36,000 km above the earth. The space shuttle, which is built primarily for putting men and spacecraft into low-earth orbit 200 to 300 km up, needs an additional rocket system to boost satellites into geostationary orbit, which impedes its reliability.

Furthermore, the space shuttle, as a highly sophisticated re-usable and manned vehicle, is much more expensive. According to M Frederic d'Aleste, the director general of the French national space agency CNES, each shuttle launch costs around \$250m to \$300m, compared with \$40m to \$50m for Ariane.

The U.S. space agency Nasa on the other hand says each shuttle launch in 1984 will cost \$125m, about half the cost in the past because the shuttle is being launched more often and more efficiently.

Under its revised schedule for

satellite launches, published at the weekend, Ariane is booked to make five flights carrying eight satellites this year. The next launch, carrying in Intelsat craft, has been set for March 3 following a long postponement caused by problems with the satellite.

Eight flights are due next year, planned to rise to 10 in 1987 after enlargement of the launch base at Kourou, French Guiana.

About 40 per cent of Ariane's order book represents launches for customers outside Europe. In the key U.S. market, the organisation is negotiating with about five or six communications companies to try to add to the orders it has picked up so far from General Telephone and Electronics.

Under its revised schedule for

Rise in oil imports pushes French deficit to FFr 5.47bn

BY DAVID MARSH IN PARIS

A SHARP jump in imports, especially of oil, helped push France's foreign trade deficit to FFr 5.47bn (\$684m) last month on a seasonally adjusted basis, the worst monthly figure since last May.

The New Year increase in the deficit, which follows several months of near-balance in the second half of last year, underlines the difficulties facing the Government's bid to achieve a permanent improvement in France's foreign trade performance.

A large part of January's deterioration, compared with a seasonally adjusted surplus of FFr 2m in December and a deficit of FFr 1.6bn in November, was due to a sharp rise in oil imports.

French oil companies, which ran down stocks towards the end of last year, started to rebuild them in January, partly because of worries about possible supply constraints stemming from mounting Middle East tension.

Oil imports last month came to FFr 13.6bn, about FFr 2.7bn more

than the anticipated monthly average. Overall imports, seasonally adjusted, jumped to FFr 74.34bn, up 8.9 per cent from December and 13.7 per cent from January last year. Exports rose to FFr 68.87bn, up 1.8 per cent from December and 23.4 per cent from January 1983.

The Government statistics institute Insee last week drew attention to a surge in imports during the fourth quarter last year owing to a recovery in domestic demand after six months of contraction caused by the Government's austerity programme. As a result, France's gross national product in 1983 grew 0.5 per cent compared with the 1982 average, against earlier forecasts that it would show a small decline.

The Foreign Trade Ministry, which announced the figures at the weekend after the European currency markets had closed, insisted that the January deficit remained consistent with the hoped-for return to foreign trade equilibrium for 1984 as a whole.

However, on the foreign ex-

changes where the franc has already come under some pressure against the D-Mark in recent days following the fall in the dollar, the figures may be interpreted as a new sign of divergence between the French and German economies.

Finance Ministry officials say that France is aware that the relative calm since the March 1983 European Monetary System realignment is not likely to last. But the Government, standing firm against any idea of a franc devaluation, will be putting the onus on the West Germans to revalue in the next currency shake-up.

The Finance Ministry also announced at the weekend that France's current account deficit last year shrank dramatically to FFr 29.1bn, FFr 3.6bn less than the initial estimate made last month, compared with FFr 79.3bn in 1982.

Details were also announced of the Government's first domestic bond offering of 1984, a FFr 12bn issue split into two portions, one for seven years at 12.9 per cent, the other for 12 years at a floating rate.

Italian textile jobs axed

By Anthony Moreton in Milan

ANCIFFIRE, the textile arm of the Italian state-owned chemical concern Enichem, has reached agreement with its trade unions to close production processes at Ottana in Sardinia and Pisticci in southern Italy with the loss of 1,000 jobs.

It is also having further talks with the unions which are expected to lead to the loss of another 2,300 jobs, most of them in the out-of-date Pisticci plant.

The agreements stem directly from the plan proposed by Viscount Etienne Davignon, vice-president of the European Commission responsible for industrial affairs, in October, 1982, to reduce European textile capacity to meet the lower level of demand.

These closures will mean the end of polyester filament production at Ottana and both acrylic and polyester filament at Pisticci.

It is expected that the Ottana plant will close by the middle of the summer. It will take out 15,000 tonnes of capacity and lead to 659 people being displaced.

Some 340 have already gone from Pisticci, which means that Anicifire's workforce is now down to 6,200. Of the 2,300 job losses still being sought, just over half will come from Pisticci.

Sig Domenico Palmieri, chairman of Anicifire, said the talks with the unions were progressing "satisfactorily" and he did not expect any difficulties about achieving the targets.

"The closures at the two plants are both in areas where there is a high level of unemployment," he said. "But there is a new climate in state industry and everyone has become more profit conscious."

Under the Davignon agreement, Anicifire was given a target cut of 50,000 tonnes. It has already taken 35,000 tonnes out of commission and the rest will come from Pisticci.

The Italian industry, which also includes Montedison and Snaia Fibre, has been severely criticised by the other parties to the Davignon agreement - Bayer, Courtaulds, Enka, Hoechst, ICI and Rhône-Poulenc - for dragging its feet over plant closures. It was considered important that Italy should contribute to the European producer of fibres in Europe after West Germany.

The three companies have, however, had difficulties in negotiating plant closures because the Government, for political reasons, has been unwilling to permit job losses in areas already considered to be economically deprived.

It now appears that the three Italian companies have gone a long way towards meeting their obligations to Davignon and are confident of doing so by the target date of the end of 1985.

But Sig Giuseppe Tramontana, chairman of the textile side of Aschimid, the national chemical organisation, as well as managing director of Montedison, believes the cuts are still not enough to make the Italian industry efficient on world markets.

Many fund managers also agree that there are equity profits to be made in the U.S. equities market as economic recovery continues strongly, while the U.S. bond market remains attractive.

UK split on Vredeling plans

BY JOHN LLOYD IN LONDON

THE European Commission's draft legislation on industrial democracy is to come under the scrutiny of both sides of British industry this week and is expected to run into opposition from the employers' side.

The supreme councils of the Confederation of British Industry (CBI), representing the employers, and the Labour Party and Trades Union Congress (TUC) are to debate the proposals on Wednesday.

In a remarkable political switch, business - and the Government - are expected to voice forceful opposition to the Commission, while Labour and the unions pledge support.

Such support is partly based on tactical considerations within the Labour party on how best to fight the EEC election campaign in May. The opposition of the CBI and the Government reflects the conviction that statutory provisions for work-

ers' rights will impede efficient management.

Both the CBI and the TUC's response to the draft proposals will be submitted to the Government before the end of this month - the limit within which reactions to the proposals, known as the Vredeling and the Fifth Directives, must be presented.

"The Labour Party will not submit its statement, but will instead use it as a central theme in the election campaign. The statement will be designed both to accuse the Government of being against workers' rights, and to swing the party's own policy gently towards support for EEC membership without having to face a bitter internal debate."

The draft statement, to be debated by the national executive committee, says that "the Government has deliberately prejudged the issues in

their consultative documents."

It says that the party shares the "assumption underlying the draft directives... that proper account must be taken at an early stage in the decision-making process of the interests and views of workers."

Employers' hostility to the directives, says the draft, is based on their "desire to retain as much of their traditional prerogatives as possible - and to restrict the extent to which these can be questioned by their employers."

It says that the promotion of responsible wage bargaining and the extension of joint negotiation "will require the removal of the monopoly power of the employer to determine the scope of negotiation and disclosure of information to workers' representatives. That is why the Labour Party, in contrast to the Government, strongly supports the EEC proposals."

UK funds hedge dollar holdings

Continued from Page 1

Prudential Assurance of the UK said there was little doubt that "there has been a perceptible increase in dollar hedging" over the past month. The Prudential is among those institutions which have reduced exposure.

Courtauld's, the textiles group, said it had substantially increased its level of currency protection in the past fortnight.

Forward dollar sales, both against sterling and other foreign currencies, would allow the fund to invest in its relatively proportion of U.S. assets.

Other funds are taking steps to hedge their dollar holdings, as a precaution against the long-predicted fall in the dollar has actually started.

particular West Germany and the Netherlands.

Although there are no significant signs of a flight of British capital from the U.S., one large pension fund has sold large quantities of dollars in recent weeks, which in turn contributed to the U.S. currency's decline.

The fund, which does not wish to be named, sold the dollars on the basis of large-scale options contracts taken out with several banks in December. It made substantial profits on the deal.

Working against any major shift in portfolio assets, however, is a perception among fund managers that it is far from certain that the long-predicted fall in the dollar has actually started.

Several institutions made losses in 1983 by hedging against a dollar fall, only to find that the currency went on climbing.

A spokesman for the Prudential said that it was impossible to predict whether or not a long-term fall in the dollar's value had begun.

"We would not be surprised but we are not forecasting it," he said, adding that the experience of last year was that a temporary disinflation could quickly be followed by further gains.

Many fund managers also agree that there are equity profits to be made in the U.S. equities market as economic recovery continues strongly, while the U.S. bond market remains attractive.

Iraq accused of shelling city Abadan

Continued from Page 1

square miles of heavy casualties and inflicted Baghdad radio.

Iranian offensives that the back and said that forces driven carried out mock raids in an area, including the 12 Iranian General Qassem al-

Nejad, the Iranian chief of staff, said that whatever the fate of the two sides to the shelling, Iranian forces against the aggressor will continue strong final victory.

More than 4,000 troops

claimed to have been killed in the latest Iranian offensive, which Tehran radio says has brought the main road from Badra to Tih, parallel to the international border, under the control of the advancing forces.

Officials in Washington have said they believed up to 500,000 troops had been massed by Iran and Iraq along a 100-mile stretch of the battlefield.

They were also convinced that President Saddam Hussein of Syria was preparing sanction attacks on Iranian oil facilities, if Iraq suffered further heavy casualties.

World Weather

Location	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	10	10	10	Amsterdam	10	10
Antwerp	10	10	10	Antwerp	10	10
Birmingham	10	10	10	Birmingham	10	10
Bombay	10	10	10	Bombay	10	10
Buenos Aires	10	10	10	Buenos Aires	10	10
Calcutta	10	10	10	Calcutta	10	10
Canton	10	10	10	Canton	10	10
Cebu	10	10	10	Cebu	10	10
Colon	10	10	10	Colon	10	10
Hankow	10	10	10	Hankow	10	10
Hong Kong	10	10	10	Hong Kong	10	10
Kobe	10	10	10	Kobe	10	10
London	10	10	10	London	10	10
Lyons	10	10	10	Lyons	10	10
Manila	10	10	10	Manila	10	10
Medan	10	10	10	Medan	10	10
Osaka	10	10	10	Osaka	10	10
Shanghai	10	10	10	Shanghai	10	10
Singapore	10	10	10	Singapore	10	10
Tokyo	10	10	10	Tokyo	10	10
Yokohama	10	10	10	Yokohama	10	10

THE LEX COLUMN

Redesigning the share stamp

The Stock Exchange has been arguing for a reduction in stamp duty on share transactions for as long as anyone can remember and its pre-Budget submissions on the subject are as regular a feature of the investment year as the exchange's annual cricket match with the Bank of England. Last week it duly produced a document stating the case for a reduction in duty from the present 2 per cent to 0.5 per cent.

Until now its submissions have been quietly filed and forgotten. The Treasury has always won, the stamp-duty contest hands down. This year, however, the exchange's case has far more muscle and the general betting within the market is that some relief will be granted by the Chancellor next month.

The move towards negotiated commissions has, so the exchange argues, signalled the willingness of its members to encourage a reduction in the overall cost of equity transactions on the London market. Their motives may not be exactly selfless, but the effect of abolishing fixed commissions will probably be to leave stamp duty as far and away the highest single transaction cost, particularly on large institutional bargains.

The cost of share dealing is higher in London than on any important foreign market and this differential, the exchange maintains, is a considerable handicap at a time when securities markets are becoming more international. The anomaly has been highlighted by the growth of dealing in UK securities on the New York market.

Stamp duty is payable at a concessional 1 per cent rate when UK equities are, in effect, imported by an American broker. Thereafter, the shares trade free of stamp in ADR form. The exchange is concerned that this fiscal distortion will drive the market in blue-chip shares away from London.

Share ownership

These arguments carry considerable weight, but the traditional Stock Exchange plea that stamp duty acts as a disincentive to private share ownership. The decline in personal shareholdings is well documented but it is unlikely that stamp duty has been the key factor.

Many stockbroking firms have concluded that the commission income from private client transactions cannot justify the administrative cost and have therefore done nothing to promote wider share

ownership themselves. Moreover, it can be argued that the Stock Exchange's own refusal to countenance corporate membership has prevented the development of firms large enough to support the kind of retail networks common in the U.S.

Stamp duty may restrain the growth in share volume but, as an ad valorem tax, it does not discriminate against smaller bargains as do, for example, fixed commissions. A far more powerful disincentive to private share ownership has been the multitude of tax concessions in favour of institutional shareholders, which have effectively placed the private individual at a disadvantage.

Equipped with such a fragile case, the exchange never made much impact on the Treasury or the Inland Revenue. To them, stamp duty has the great virtue of being simple to administer and cheap to collect. It also makes a handsome contribution to the Exchequer's finances. Since 1978, receipts from stamp duty on shares have been overtaken by the duty on property but they will still chip in something like £400m in the present fiscal year.

The Treasury has shown some flexibility in the past. In 1976, it extended the stamp duty exemption on gilt-edged stock to other fixed-interest securities in an effort to encourage the rebirth of a corporate bond market. But the potential revenue loss, together with the prospect of uproar in the House of Commons, which would result from any more substantial measure, have recently stayed its hand.

The Stock Exchange's argument that a cut in stamp duty would generate sufficient extra volume to make the revenue loss substantially smaller than it appears on paper has never convinced the Government. True, volume fell off considerably when stamp duty was doubled as a last-minute budgetary expedient in 1974, but that manoeuvre coincided with the onset of a bear market.

From the exchange's point of view, a better analogy lies in New York, where transaction taxes were abolished in 1981 following pleading by Wall Street brokerage houses that the fiscal burden - albeit small - was driving business towards Boston and other U.S. exchanges. The risk that trading would gravitate away from New York was certainly smaller than some houses argued, but the London Stock Exchange none the less has a respectable case.

So bringing them into line with the overseas rate. But he would be perfectly justified in linking the announcement with an investigation into existing loopholes and with a study of the discretionary basis on which market makers are currently granted exemptions. Finally, as an incentive to dismantle fixed commissions without undue delay, the actual reduction in stamp duty could be timed to coincide with the day on which negotiated commissions on equity bargains are introduced.

ADVERTISEMENT

NEWS REVIEW

BUSINESS

Ferranti takes control

Ferranti plc has agreed to acquire TRW Controls Corporation, Houston, Texas. The company, a subsidiary of TRW Inc, employs 270 people in the manufacture and supply of supervisory control and data acquisition systems (SCADA) and energy management systems for the gas, electricity and oil distribution industries.

Renamed Ferranti International Controls Corporation, the new acquisition will greatly strengthen the worldwide trading position of Ferranti Computer Systems and lead to the extension of the product ranges of both companies.

Tapping exports
Ferranti Taphangers has secured, against fierce international competition, an export order valued in excess of £250,000.

The order follows the successful completion of a similar contract last year. The units supplied are all Mark 2 models from the Ferranti DS/ES range of bolt-on tap-changers and offer better facilities for local control equipment.

Briefly...
The range of Ferranti computer controlled co-ordinated inspection machines has now been extended with the acquisition by Ferranti plc of Vickers Metrology Systems, which employs fifty people at Aston-Trent near Derby.

At the 84th Barcelona, this week, Ferranti Computer Systems will be showing its communication expertise with a wide range of computer based office products.

COMPUTERS

£12m BT investment

With the latest firm order for more than 300 Ferranti P77 programmable terminals, British Telecom has taken its total investment in Ferranti equipment to the £12 million since BT came into existence past the £12 million mark.

More than 6,000 VDUs have now been ordered from the Wythenshawe Division of Ferranti Computer Systems, together with over 700 Ferranti P77 cluster controllers.

British Telecom has a substantial investment in both IBM and ICL mainframes.

DEFENCE

Data recorder order

The Weapons Equipment Department of Ferranti Instruments has received an order worth more than £100,000 from Thorn EMI Electronics Limited for a new Weapon Fuse Performance Data Recorder System.

The recorder will be specifically designed and tailored for its new application: a new bomb fuse development programme for the Royal Air Force. It will monitor and store in its electronic memory events indicating performance during operation for subsequent retrieval and analysis.

Designed to withstand an axial shock in the order of 15,000g for 3 milliseconds, the recorder will be built and moulded into a shape to suit the application. The recorder when recovered is interrogated by a test and interrogator unit which is used to retrieve the stored information.

The Ferranti Weapon Fuse Performance Data Recorder is capable of monitoring the most modern and sophisticated fuses under actual operating conditions. This latest order reaffirms the success of the highly innovative Ferranti recording system which considerably enhances the information obtained by conventional radio telemetry techniques.

The good news is FERRANTI Selling technology

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday February 20 1984

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Alldrive 6000 Dumper.



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EUROBONDS

Floating rate market pauses for breath

BY MARY ANN SIEGHART

THE Eurodollar floating rate note market, paused for breath last week. Having overreached itself the week before, when \$2bn worth of issues were launched, there are now more signs of nerves than bravado.

People are starting to realise that the current liquidity in the market will not necessarily last for ever. In a bull market where demand is greater than supply and spreads are narrowing, it is easy to offload huge chunks of a floater without moving the market price. But the question the markets are now asking is, what happens if everyone starts to sell?

This is by no means inconceivable. Dealers have noticed an increasing trend for investors to become traders of floating rate notes (FRNs). In particular, Japanese banks, which used to buy floaters to keep for their yield, are now, at least in part, buying them speculatively in the hope of making a few cents if prices rise further.

But if prices start to fall, as they must do after the euphoria has worn off, trading these notes may no longer be so profitable and a wave of selling may result.

Furthermore, a lot of the recent buying has apparently come from second-tier Japanese banks. To persuade that the Japanese Ministry of Finance that they are moving into the big league, many are piling into floaters to build up their balance sheets ahead of the end of their financial year on March 31.

Much of the borrowing done to finance these purchases of FRNs has been on a short-term - one or two-month - basis. When the time comes to roll over the funding, the banks may feel that they no longer need all these floaters. Some dealers are worried that April might well see more selling.

There was a bout of nerves in the floater market early last week and prices eased off a little. But they stabilised again by Wednesday, enabling two new issues to be launched later in the week.

For relatively good names, the demand is evidently still there. Midland Bank, for instance, launched a \$200m floater on Friday paying just 1/4 point over the mean of the six-month London interbank bid and offered rates for 15 years.

With total fees of 1/2 point, the all-in cost on a straight-line basis is a mere 0.11 per cent over Libor. As an indication of how the market has moved, Midland's first floater in 1975 cost it nearly 0.80 per cent over Libor.

Despite these terms, Friday's issue was well received, trading at a 0.48 per cent discount. It was probably helped by a promise from lead manager Samuel Montagu that the issue amount would not be increased.

BHF Bank bond average			
Feb 17	Previous	High	Low
99.297	99.261	102.54	97.899
102.017			

The fixed-rate market is still looking very fragile. Issues from Shearson/American Express and Denmark sold slowly - possibly because in both cases, interest rate swaps connected with the bonds dictated tight terms.

Earlier in the week, International Standard Electric Corporation (Isec), the financing arm of IIT, also raised money on cheap terms.

It issued a straight bond and a zero coupon bond at the same time, with repayments on the straight bond amortised over the bond's life. This combination gave Isec an all-in cost of much less than it would have had to pay on a plain fixed-rate bond of the same maturity.

But the demand for zero-coupon bonds is at best patchy and seems to be concentrated at the short and long ends of the maturity scale. This issue, at 13 years, fell right in the middle.

INTERNATIONAL CREDITS

Argentina seeks delay

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

ARGENTINA finally came out in the open last Friday with a request to its bank creditors for a further delay in repaying \$350m due on the \$1.1bn bridging loan, agreed last year.

The money should have been paid last Wednesday, but Sr Bernardo Grinspun, the Economy Minister, is now asking banks to wait until April 21 in a clear acknowledgement that much work remains to be done on other aspects of the country's \$43.8bn debt.

In particular, the minister said talks were to continue with the advisory committee of leading creditor banks about the \$1.5bn medium-

term loan negotiated by the former military regime. Only \$500m of the loan has been disbursed and Argentina wants the rest to remain available.

For their part, the banks know that Argentina needs the money. By withholding the balance of last year's loan, they would simply be adding to the amount of new money Argentina will require later this year. But they are also anxious not to make circumstances too easy for the country while its negotiations with the International Monetary Fund are still in progress.

Much the same applies to government creditors, who will be asked to

reschedule official debts through the so-called Paris Club. There is little chance of a Paris Club agreement before an IMF programme is in place. The talks between Argentina and the Fund thus hold the key to progress on debt - and they, according to one senior European official last week, "are difficult."

Sr Grinspun did, however, hold out one crumb of comfort to banks in his latest to them last week. He said Argentina was prepared to pay off arrears on trade credits provided they were "linked to the reopening of new trade lines in equivalent amounts on behalf of new or existing clients."

ASIAN-PACIFIC LOAN MARKET

Renewed signs of life

BY DAVID LASCELLES IN SINGAPORE

THE ASIAN-PACIFIC loan market, which has been in the doldrums because of the recession in the region and the debt problems of the Philippines, is showing some signs of life, much to the relief of bankers in Singapore.

"We are positively gasping for business", said one.

Details are beginning to emerge of the long-awaited financing package that Broken Hill Pty (BHP) of Australia is putting together for its proposed acquisition of the Queensland coal properties from Utah International of the U.S.

It will take the form of a syndicated loan totalling about U.S. \$850m,

managed, as already reported, by NatWest and Bank of Tokyo. The syndication group will consist of about 30 Japanese, U.S. and European banks. Full terms of the loan will not be announced for a week or so.

The sum is a sharp reduction on the \$1.2bn that BHP was originally seeking, while the form of the financing has been changed from the package of loans, commercial paper and floating rate notes previously envisaged. Bankers decline to say why the plan was changed, although BHP is also reported to be arranging other financing for later this spring.

The current highly successful loan for Indonesia, which was increased from \$500m to \$600m, has also rekindled interest in the sovereign lending market.

Next in line is likely to be Thailand, whose borrowing needs are modest this year but which appears to be taking advantage of the shortage of good names in the market to raise some cash.

Bankers have been putting in their bids for up to \$100m of floating rate notes. Thailand indicated last week that it wanted a maximum all-in cost, including fees, of 1/2 per cent over Libor.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Air. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Air. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES							
Sanyo Solid \$	40	1991	7	3 1/4	100	Nikko Secs.	3.375	Settles Paper Bd. ** \$	30	1989	-	2	100	CS	2.000
Sanyo Solid \$	40	1989	5	6 1/4	100	Daikin Secs., Sumitomo Fin. Int'l.		British Land Int'l. \$	100	1996	-	6 1/4	99 1/2	Sodite, Gutzwiller Kurz Bungenier	6.812
Nippon DM \$	50	1999	15	3 1/2	100	SG Warburg	6.250	EB \$	100	1996	-	6	100	SBC	6.809
Toyo Engineering \$	30	1989	5	6 1/2	100	Yamaichi Int'l., Rebt. Fleming.		Thai Hsing Bank ** \$	50	1991	-	8 1/2	99	SBC	6.864
REE \$	75	1996	7.8	12	100	Yamaichi Int'l., Rebt. Fleming.		Ischia Int'l. ** \$	20	1989	-	5 1/2	100	SBC	5.875
REE \$	112	1997	13	0	25	Yamaichi Int'l., Rebt. Fleming.		Austr. & NZ Bank **	50	1989	-	5 1/2	100	SBC	5.375
Gold & Western Inds. \$	100	1989	5	12 1/2	100	Dresdner Bk., Montagu Int'l.		World Bank ** \$	150	1987	-	5 1/2	100	UBS	5.250
CKO Bank (a) \$	50	1992	8	1/4	100	Magn. Guaranty, Lazard & Freres.	12.000	World Bank ** \$	150	1990	-	6	100	UBS	6.000
Denmark \$	100	1991	7	12	100	Lehman Bros., SBC	11.250	Toyo Engineering ** \$	50	1989	-	2	100	UBS	
Shearson/Amtic \$	100	1994	10	12 1/2	100	As above.	12.000	Nippon DM \$	100	1992	-	2 1/2	100	CS	
Midland Bank (a) \$	200	1999	15	1/4	100	Kidder Peabody, UBS Secs.	12.000	Yokogawa Hakushin Elec. ** \$	80	1989	-	3 1/4	100	CS	
AUSTRALIAN DOLLARS								Citison Watch ** \$	50	1989	-	1 1/2	100	Sank Julius Baer	
Nat. Australia Bank \$	40	1989	5	12 1/2	100	CSFB, Orion Royal Bank	12.500	BEELIAN FRANCES							
D-MARKS								EB	3.500	1991	7	11 1/2		Soc. Gen. de Bque., BBL, Kreditbank Int'l.	
Mitsubishi Heavy Inds. \$	300	1989	5	3 1/2	100	Deutsche Bank	3.500	GUILDERS							
EB \$	250	1994	10	8	100	Deutsche Bank	8.000	World Bank \$	300	1994	8	8 1/4	100	ABN	8.750
Stirling Drug \$	250	1994	10	7 1/4	100	Commerzbank	7.250	Amro Bank ** \$	200	1989	5	8	100	Amro Bank	8.000
SWISS FRANCES								LIEX FRANCES							
Kyushu Elec. Power \$	100	1992	-	5 1/2	100	SBC	5.625	Euroton ** \$	250	1991	7	11	100	Kreditbank Lux.	11.000
Sanyo Mfg. ** \$	50	1989	-	1 1/4	100	Hanfeibank	1.750	ECUs							
Nippon Chemi. Ind. ** \$	50	1989	-	1 1/4	100	SBC	1.750	Denmark \$	75	1991	7	10 1/4	100	Kreditbank Lux.	10.750
Kyushu Motor Parts ** \$	35	1989	-	1 1/4	100	UBS	1.875	EB \$	100	1994	8.4	10 1/4		SBL	
Sanyo Paper Ind. \$	50	1992	-	2 1/4	100	Sb. Hofmann	2.250	Royal Bk. of Canada \$	75	1989	5	10 1/2	100 1/4	Orion Royal, BBL, Kreditbank Int'l., Soc. Gen. de Bque.	10.433

* Not yet priced. † Final terms. ** Placement. ‡ Convertible. † Floating rate note: coupon is spread over 6-month Libor. (a) Spread over mean of 6-month bid and offered rate. † With warrants. ‡ Increased. × Reduced. † Minimum.

These securities have been sold outside the United States. This announcement appears as a matter of record only.

U.S.\$15,000,000

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Banque Paribas

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Banque Arabe et Internationale
d'Investissement (B.A.I.I.)

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Thomson McKinnon Securities, S.G. Warburg & Co. Ltd. Wood Gundy Limited

February 1984

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$100,000,000

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January 19, 1984

Closing prices February 17

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month	Stock	Dr. Yld. %	P/E	Div. Yield %	100s High	Low	Open	Close	12 Month	Stock	Dr. Yld. %	P/E	Div. Yield %	100s High	Low	Open	Close	
1983	AA	4.2	10.5	1.2	100	98	99	99	1983	IBM	4.5	12.5	1.5	100	95	96	96	96
1983	ABC	4.3	10.6	1.3	100	99	100	100	1983	IBM	4.6	12.6	1.6	100	96	97	97	97
1983	ACB	4.4	10.7	1.4	100	100	101	101	1983	IBM	4.7	12.7	1.7	100	97	98	98	98
1983	ACD	4.5	10.8	1.5	100	101	102	102	1983	IBM	4.8	12.8	1.8	100	98	99	99	99
1983	ACE	4.6	10.9	1.6	100	102	103	103	1983	IBM	4.9	12.9	1.9	100	99	100	100	100
1983	ACF	4.7	11.0	1.7	100	103	104	104	1983	IBM	5.0	13.0	2.0	100	100	101	101	101
1983	ACG	4.8	11.1	1.8	100	104	105	105	1983	IBM	5.1	13.1	2.1	100	101	102	102	102
1983	ACH	4.9	11.2	1.9	100	105	106	106	1983	IBM	5.2	13.2	2.2	100	102	103	103	103
1983	ACI	5.0	11.3	2.0	100	106	107	107	1983	IBM	5.3	13.3	2.3	100	103	104	104	104
1983	ACJ	5.1	11.4	2.1	100	107	108	108	1983	IBM	5.4	13.4	2.4	100	104	105	105	105
1983	ACK	5.2	11.5	2.2	100	108	109	109	1983	IBM	5.5	13.5	2.5	100	105	106	106	106
1983	ACL	5.3	11.6	2.3	100	109	110	110	1983	IBM	5.6	13.6	2.6	100	106	107	107	107
1983	ACM	5.4	11.7	2.4	100	110	111	111	1983	IBM	5.7	13.7	2.7	100	107	108	108	108
1983	ACN	5.5	11.8	2.5	100	111	112	112	1983	IBM	5.8	13.8	2.8	100	108	109	109	109
1983	ACO	5.6	11.9	2.6	100	112	113	113	1983	IBM	5.9	13.9	2.9	100	109	110	110	110
1983	ACP	5.7	12.0	2.7	100	113	114	114	1983	IBM	6.0	14.0	3.0	100	110	111	111	111
1983	ACQ	5.8	12.1	2.8	100	114	115	115	1983	IBM	6.1	14.1	3.1	100	111	112	112	112
1983	ACR	5.9	12.2	2.9	100	115	116	116	1983	IBM	6.2	14.2	3.2	100	112	113	113	113
1983	ACS	6.0	12.3	3.0	100	116	117	117	1983	IBM	6.3	14.3	3.3	100	113	114	114	114
1983	ACT	6.1	12.4	3.1	100	117	118	118	1983	IBM	6.4	14.4	3.4	100	114	115	115	115
1983	ACU	6.2	12.5	3.2	100	118	119	119	1983	IBM	6.5	14.5	3.5	100	115	116	116	116
1983	ACV	6.3	12.6	3.3	100	119	120	120	1983	IBM	6.6	14.6	3.6	100	116	117	117	117
1983	ACW	6.4	12.7	3.4	100	120	121	121	1983	IBM	6.7	14.7	3.7	100	117	118	118	118
1983	ACX	6.5	12.8	3.5	100	121	122	122	1983	IBM	6.8	14.8	3.8	100	118	119	119	119
1983	ACY	6.6	12.9	3.6	100	122	123	123	1983	IBM	6.9	14.9	3.9	100	119	120	120	120
1983	ACZ	6.7	13.0	3.7	100	123	124	124	1983	IBM	7.0	15.0	4.0	100	120	121	121	121
1983	ACA	6.8	13.1	3.8	100	124	125	125	1983	IBM	7.1	15.1	4.1	100	121	122	122	122
1983	ACB	6.9	13.2	3.9	100	125	126	126	1983	IBM	7.2	15.2	4.2	100	122	123	123	123
1983	ACC	7.0	13.3	4.0	100	126	127	127	1983	IBM	7.3	15.3	4.3	100	123	124	124	124
1983	ACD	7.1	13.4	4.1	100	127	128	128	1983	IBM	7.4	15.4	4.4	100	124	125	125	125
1983	ACE	7.2	13.5	4.2	100	128	129	129	1983	IBM	7.5	15.5	4.5	100	125	126	126	126
1983	ACF	7.3	13.6	4.3	100	129	130	130	1983	IBM	7.6	15.6	4.6	100	126	127	127	127
1983	ACG	7.4	13.7	4.4	100	130	131	131	1983	IBM	7.7	15.7	4.7	100	127	128	128	128
1983	ACH	7.5	13.8	4.5	100	131	132	132	1983	IBM	7.8	15.8	4.8	100	128	129	129	129
1983	ACI	7.6	13.9	4.6	100	132	133	133	1983	IBM	7.9	15.9	4.9	100	129	130	130	130
1983	ACJ	7.7	14.0	4.7	100	133	134	134	1983	IBM	8.0	16.0	5.0	100	130	131	131	131
1983	ACK	7.8	14.1	4.8	100	134	135	135	1983	IBM	8.1	16.1	5.1	100	131	132	132	132
1983	ACL	7.9	14.2	4.9	100	135	136	136	1983	IBM	8.2	16.2	5.2	100	132	133	133	133
1983	ACM	8.0	14.3	5.0	100	136	137	137	1983	IBM	8.3	16.3	5.3	100	133	134	134	134
1983	ACN	8.1	14.4	5.1	100	137	138	138	1983	IBM	8.4	16.4	5.4	100	134	135	135	135
1983	ACO	8.2	14.5	5.2	100	138	139	139	1983	IBM	8.5	16.5	5.5	100	135	136	136	136
1983	ACP	8.3	14.6	5.3	100	139	140	140	1983	IBM	8.6	16.6	5.6	100	136	137	137	137
1983	ACQ	8.4	14.7	5.4	100	140	141	141	1983	IBM	8.7	16.7	5.7	100	137	138	138	138
1983	ACR	8.5	14.8	5.5	100	141	142	142	1983	IBM	8.8	16.8	5.8	100	138	139	139	139
1983	ACS	8.6	14.9	5.6	100	142	143	143	1983	IBM	8.9	16.9	5.9	100	139	140	140	140
1983	ACT	8.7	15.0	5.7	100	143	144	144	1983	IBM	9.0	17.0	6.0	100	140	141	141	141
1983	ACU	8.8	15.1	5.8	100	144	145	145	1983	IBM	9.1	17.1	6.1	100	141	142	142	142
1983	ACV	8.9	15.2	5.9	100	145	146	146	1983	IBM	9.2	17.2	6.2	100	142	143	143	143
1983	ACW	9.0	15.3	6.0	100	146	147	147	1983	IBM	9.3	17.3	6.3	100	143	144	144	144
1983	ACX	9.1	15.4	6.1	100	147	148	148	1983	IBM	9.4	17.4	6.4	100	144	145	145	145
1983	ACY	9.2	15.5	6.2	100	148	149	149	1983	IBM	9.5	17.5	6.5	100	145	146	146	146
1983	ACZ	9.3	15.6	6.3	100	149	150	150	1983	IBM	9.6	17.6	6.6	100	146	147	147	147
1983	ACA	9.4	15.7	6.4	100	150	151	151	1983	IBM	9.7	17.7	6.7	100	147	148	148	148
1983	ACB	9.5	15.8	6.5	100	151	152	152	1983	IBM	9.8	17.8	6.8	100	148	149	149	149
1983	ACC	9.6	15.9	6.6	100	152	153	153	1983	IBM	9.9	17.9	6.9	100	149	150	150	150
1983	ACD	9.7	16.0	6.7	100	153	154	154	1983	IBM	10.0	18.0	7.0	100	150	151	151	151
1983	ACE	9.8	16.1	6.8	100	154	155	155	1983	IBM	10.1	18.1	7.1	100	151	152	152	152
1983	ACF	9.9	16.2	6.9	100	155	156	156	1983	IBM	10.2	18.2	7.2	100	152	153	153	153
1983	ACG	10.0	16.3	7.0	100	156	157	157	1983	IBM	10.3	18.3	7.3	100	153	154	154	154
1983	ACH	10.1	16.4	7.1	100	157	158	158	1983	IBM	10.4	18.4	7.4	100	154	155	155	155
1983	ACI	10.2	16.5	7.2	100	158	159	159	1983	IBM	10.5	18.5	7.5	100	155	156	156	156
1983	ACJ	10.3	16.6	7.3	100	159	160	160	1983	IBM	10.6	18.6	7.6	100	156	157	157	157
1983	ACK	10.4	16.7	7.4	100	160	161	161	1983	IBM	10.7	18.7	7.7	100	157	158	158	158
1983	ACL	10.5	16.8	7.5	100	161	162	162	1983	IBM	10.8	18.8	7.8	100	158	159	159	159
1983	ACM	10.6	16.9	7.6	100	162	163	163	1983	IBM	10.9	18.9	7.9	100	159	160	160	160
1983	ACN	10.7	17.0	7.7	100	163	164	164	1983	IBM	11.0	19.0	8.0	100	160	161	161	161
1983	ACO	10.8	17.1	7.8	100	164	165	165	1983	IBM	11.1	19.1	8.1	100	161	162	162	162
1983	ACP	10.9	17.2	7.9	100	165	166	166	1983	IBM	11.2	19.2	8.2	100	162	163	163	163
1983	ACQ	11.0	17.3	8.0	100	166	167	167	1983	IBM	11.3	19.3	8.3	100	163	164	164	164
1983	ACR	11.1	17.4	8.1	100	167	168	168	1983	IBM	11.4	19.4	8.4	100	164	165	165	165
1983	ACS	11.2	17.5	8.2	100	168	169	169	1983	IBM	11.5	19.5	8.5	100	165	166	166	166
1983	ACT	11.3	17.6	8.3	100	169	170	170	1983	IBM	11.6	19.6	8.6	100	166	167	167	167
1983	ACU	11.4	17.7	8.4	100	170	171	171	1983	IBM	11.7	19.7	8.7	100	167	168	168	168
1983	ACV	11.5	17.8	8.5	100	171	172	172	1983	IBM	11.8	19.8	8.8	100	168	169	169	169
1983	ACW	11.6	17.9	8.6	100	172	173	173	1983	IBM	11.9	19.9	8.9	100	169	170	170	170
1983	ACX	11.7	18.0	8.7	100	173	174	174	1983	IBM	12.0	20.0	9.0	100	170	171	171	171
1983	ACY	11.8	18.1	8.8	100	174	175	175	1983	IBM	12.1	20.1	9.1	100	171	172	172	172
1983	ACZ	11.9	18.2															

Continued on Page 22

Continued from Page 20

Continued on Page 22

Sales figures are unaffected. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounted to 25 percent or more, the high and low for the year are shown in parentheses. Dividends are shown in parentheses. Where a stock is not noted, rates of dividends are annual distributions based on the latest declaration.

a-dividend also extrajust; **b**-annual rate of dividend plus 10 percent; **c**-dividend declared called-called; **d**-new yearly low; **e**-dividend declared or stock dividend; **f**-dividend in Canadian funds, subject to 15% non-residence tax; **i**-dividend declared after split-up or stock dividend; **p**-dividend paid; **r**-dividend rate; **s**-dividend suspended; **t**-dividend declared in a meeting; **k**-dividend declared or paid this year, an accumulative issue with dividends in arrears; **m**-new issue in the market; **n**-dividend declared; **o**-dividend declared after trading on non-trading day; **p**-dividend paid; **q**-dividend declared or paid in preceding 12 months; **plus** stock dividend; **r**-stock split; **Dividends** begins with date of split; **s**-scales; **t**-dividend declared; **u**-dividend declared; **v**-dividend declared; **w**-dividend declared; **x**-dividend declared; **y**-dividend declared; **z**-dividend declared; **aa**-dividend declared; **ab**-dividend declared; **ac**-dividend declared; **ad**-dividend declared; **ae**-dividend declared; **af**-dividend declared; **ag**-dividend declared; **ah**-dividend declared; **ai**-dividend declared; **aj**-dividend declared; **ak**-dividend declared; **al**-dividend declared; **am**-dividend declared; **an**-dividend declared; **ao**-dividend declared; **ap**-dividend declared; **aq**-dividend declared; **ar**-dividend declared; **as**-dividend declared; **at**-dividend declared; **au**-dividend declared; **av**-dividend declared; **aw**-dividend declared; **ax**-dividend declared; **ay**-dividend declared; **az**-dividend declared; **ba**-dividend declared; **bb**-dividend declared; **bc**-dividend declared; **bd**-dividend declared; **be**-dividend declared; **bf**-dividend declared; **bg**-dividend declared; **bh**-dividend declared; **bi**-dividend declared; **bj**-dividend declared; **bk**-dividend declared; **bl**-dividend declared; **bm**-dividend declared; **bn**-dividend declared; **bo**-dividend declared; **bp**-dividend declared; **bq**-dividend declared; **br**-dividend declared; **bs**-dividend declared; **bt**-dividend declared; **bu**-dividend declared; **bv**-dividend declared; **bw**-dividend declared; **bx**-dividend declared; **by**-dividend declared; **bz**-dividend declared; **ca**-dividend declared; **cb**-dividend declared; **cc**-dividend declared; **cd**-dividend declared; **ce**-dividend declared; **cf**-dividend declared; **cg**-dividend declared; **ch**-dividend declared; **ci**-dividend declared; **cj**-dividend declared; **ck**-dividend declared; **cl**-dividend declared; **cm**-dividend declared; **cn**-dividend declared; **co**-dividend declared; **cp**-dividend declared; **cq**-dividend declared; **cr**-dividend declared; **cs**-dividend declared; **ct**-dividend declared; **cu**-dividend declared; **cv**-dividend declared; **cw**-dividend declared; **cx**-dividend declared; **cy**-dividend declared; **cz**-dividend declared; **da**-dividend declared; **db**-dividend declared; **dc**-dividend declared; **dd**-dividend declared; **de**-dividend declared; **df**-dividend declared; **dg**-dividend declared; **dh**-dividend declared; **di**-dividend declared; **dj**-dividend declared; **dk**-dividend declared; **dl**-dividend declared; **dm**-dividend declared; **dn**-dividend declared; **do**-dividend declared; **dp**-dividend declared; **dq**-dividend declared; **dr**-dividend declared; **ds**-dividend declared; **dt**-dividend declared; **du**-dividend declared; **dv**-dividend declared; **dw**-dividend declared; **dx**-dividend declared; **dy**-dividend declared; **dz**-dividend declared; **ea**-dividend declared; **eb**-dividend declared; **ec**-dividend declared; **ed**-dividend declared; **ee**-dividend declared; **ef**-dividend declared; **eg**-dividend declared; **eh**-dividend declared; **ei**-dividend declared; **ej**-dividend declared; **ek**-dividend declared; **el**-dividend declared; **em**-dividend declared; **en**-dividend declared; **eo**-dividend declared; **ep**-dividend declared; **eq**-dividend declared; **er**-dividend declared; **es**-dividend declared; **et**-dividend declared; **eu**-dividend declared; **ev**-dividend declared; **ew**-dividend declared; **ex**-dividend declared; **ey**-dividend declared; **ez**-dividend declared; **fa**-dividend declared; **fb**-dividend declared; **fc**-dividend declared; **fd**-dividend declared; **fe**-dividend declared; **ff**-dividend declared; **fg**-dividend declared; **fh**-dividend declared; **fi**-dividend declared; **fj**-dividend declared; **fk**-dividend declared; **fl**-dividend declared; **fm**-dividend declared; **fn**-dividend declared; **fo**-dividend declared; **fp**-dividend declared; **fq**-dividend declared; **fr**-dividend declared; **fs**-dividend declared; **ft**-dividend declared; **fu**-dividend declared; **fv**-dividend declared; **fw**-dividend declared; **fx**-dividend declared; **fy**-dividend declared; **fz**-dividend declared; **ga**-dividend declared; **gb**-dividend declared; **gc**-dividend declared; **gd**-dividend declared; **ge**-dividend declared; **gf**-dividend declared; **gg**-dividend declared; **gh**-dividend declared; **gi**-dividend declared; **gj**-dividend declared; **gk**-dividend declared; **gl**-dividend declared; **gm**-dividend declared; **gn**-dividend declared; **go**-dividend declared; **gp**-dividend declared; **gq**-dividend declared; **gr**-dividend declared; **gs**-dividend declared; **gt**-dividend declared; **gu**-dividend declared; **gv**-dividend declared; **gw**-dividend declared; **gx**-dividend declared; **gy**-dividend declared; **gz**-dividend declared; **ha**-dividend declared; **hb**-dividend declared; **hc**-dividend declared; **hd**-dividend declared; **he**-dividend declared; **hf**-dividend declared; **hg**-dividend declared; **hh**-dividend declared; **hi**-dividend declared; **hj**-dividend declared; **hk**-dividend declared; **hl**-dividend declared; **hm**-dividend declared; **hn**-dividend declared; **ho**-dividend declared; **hp**-dividend declared; **hq**-dividend declared; **hr**-dividend declared; **hs**-dividend declared; **ht**-dividend declared; **hu**-dividend declared; **hv**-dividend declared; **hw**-dividend declared; **hx**-dividend declared; **hy**-dividend declared; **hz**-dividend declared; **ia**-dividend declared; **ib**-dividend declared; **ic**-dividend declared; **id**-dividend declared; **ie**-dividend declared; **if**-dividend declared; **ig**-dividend declared; **ih**-dividend declared; **ii**-dividend declared; **ij**-dividend declared; **ik**-dividend declared; **il**-dividend declared; **im**-dividend declared; **in**-dividend declared; **io**-dividend declared; **ip**-dividend declared; **iq**-dividend declared; **ir**-dividend declared; **is**-dividend declared; **it**-dividend declared; **iu**-dividend declared; **iv**-dividend declared; **iw**-dividend declared; **ix**-dividend declared; **iy**-dividend declared; **iz**-dividend declared; **ja**-dividend declared; **jb**-dividend declared; **jc**-dividend declared; **jd**-dividend declared; **je**-dividend declared; **jf**-dividend declared; **jj**-dividend declared; **jk**-dividend declared; **jl**-dividend declared; **jm**-dividend declared; **jn**-dividend declared; **jo**-dividend declared; **jp**-dividend declared; **jq**-dividend declared; **jr**-dividend declared; **js**-dividend declared; **jt**-dividend declared; **ju**-dividend declared; **jv**-dividend declared; **jw**-dividend declared; **jx**-dividend declared; **iy**-dividend declared; **iz**-dividend declared; **ka**-dividend declared; **kb**-dividend declared; **kc**-dividend declared; **kd**-dividend declared; **ke**-dividend declared; **kf**-dividend declared; **kg**-dividend declared; **kh**-dividend declared; **ki**-dividend declared; **kj**-dividend declared; **kl**-dividend declared; **km**-dividend declared; **kn**-dividend declared; **ko**-dividend declared; **kp**-dividend declared; **kq**-dividend declared; **kr**-dividend declared; **ks**-dividend declared; **kt**-dividend declared; **ku**-dividend declared; **kv**-dividend declared; **kx**-dividend declared; **ky**-dividend declared; **kz**-dividend declared; **la**-dividend declared; **lb**-dividend declared; **lc**-dividend declared; **ld**-dividend declared; **le**-dividend declared; **lf**-dividend declared; **lg**-dividend declared; **lh**-dividend declared; **li**-dividend declared; **lj**-dividend declared; **lk**-dividend declared; **lm**-dividend declared; **ln**-dividend declared; **lo**-dividend declared; **lp**-dividend declared; **lq**-dividend declared; **lr**-dividend declared; **ls**-dividend declared; **lt**-dividend declared; **lu**-dividend declared; **lv**-dividend declared; **lw**-dividend declared; **lx**-dividend declared; **ly**-dividend declared; **lz**-dividend declared; **ma**-dividend declared; **mb**-dividend declared; **mc**-dividend declared; **md**-dividend declared; **me**-dividend declared; **mf**-dividend declared; **mg**-dividend declared; **mh**-dividend declared; **mi**-dividend declared; **mj**-dividend declared; **mk**-dividend declared; **ml**-dividend declared; **mm**-dividend declared; **mn**-dividend declared; **mo**-dividend declared; **mp**-dividend declared; **mq**-dividend declared; **mr**-dividend declared; **ms**-dividend declared; **mt**-dividend declared; **mu**-dividend declared; **mv**-dividend declared; **mw**-dividend declared; **mx**-dividend declared; **my**-dividend declared; **mz**-dividend declared

OVER-THE-COUNTER Nasdaq National Market closing prices

Closing prices February 17

1 CANADA| ITALY**HONG KONG**[illegible]

12 Month										12 Month										12 Month										12 Month									
High Low Stock										High Low Stock										High Low Stock										High Low Stock									
Continued on Page 201										Continued on Page 201										Continued on Page 201										Continued on Page 201									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									
U-U-U-U										U-U-U-U										U-U-U-U										U-U-U-U									

Continued on Page 2

1983/84		Feb. 17
High	Low	
222	206	Groß/taalt Pro.
370	181	Credit
1,100	328	Internat'l
317	901	Laenderbank
400	255	Leinweber
263	171	Tracti'ns Weg

1983/84		Feb. 17
High	Low	
1,484	890	AB&B
2,000	5,700	Bank Int'l & Lux.
2,295	1,895	Commerzbank
2,295	1,895	Clement GBR
5,118	860	Cockatill
5,590	5,690	Deutsche
2,630	1,875	EBS
5,990	4,450	Electrobel
2,900	1,910	Financ' Nat'l
5,595	2,710	FS Inno BM
5,990	1,450	Stn. (Bruss)
3,330	1,740	Gesart
6,480	5,600	Krediet
6,480	5,600	Intercom
7,320	4,800	Kreditbank
8,770	4,300	Pan Nidge
5,990	4,450	Paribas
5,320	5,100	Royale Belgie
5,320	5,100	Soc. Gen. Bank
5,320	5,100	Soc. Gen. Belg.
5,025	5,900	Sofina
5,850	5,755	Sofina
4,355	1,895	Unicredit
5,855	5,245	Veritas
5,450	5,230	WV
4,940	2,210	Vieffe Mont.

DENMARK

1983/84		Feb.17
High	Low	
556.4	359.6	Aarhus Olie
362	160	Andelsbanken
705	33	Atlantic Stand
550	178.6	Com.Handelsbank
855	296.0	D. Sukkerfak
382	197	Danske Bank
218	88.6	East Asiatic
1,350	650	Forenede Brygg
298	148	Forenede Damp
700	176	GNT Nig.
765	297	L.S.S.B.
763	270	Jyske Bank
5,420	1,935	Koro Inc.
53.4	3.3	Nordic Bank
700	157.6	Norvobanken
884.6	170	Smith (F.)
1,355	583	Sophus Berend
668	97.2	Superfos

1,541	635	Midi(Cle)
1,550	801	Most-Hennast

[illegible]

223,8	157	Kall und Salz.....
302	188	Karstadt.....
280	195	Kaufhof.....

284,5	197,5	KHD
70	55,5	Kloeckner
94	55	Krupp
418	308,5	Linde
170,8	81,1	Lufthansa
177	122,5	MAN
183	123	Mannesmann
643	335	Mercedes W.
250	190	Metalgesellschaft
1,699	280	Muench Ruck
289,3	193	Preussag
199	165	Rhein West El
348	258	Rosenthal
287	294	Schering
409,5	245,8	Siemens
54,5	66	Thyssen
192	168	Varta
185,9	137	Veb
142,4	116,3	V.E.W.
225	228	Verein West
227	140,8	Volkrwagen

1,395	6.95	5.90	Fraser & Neave
1,314	6.05	5.10	Genting
95	2.81	2.05	Malayan

[illegible]

204	2,325	2,325	Brown Bov
262	2,475	1,605	Ciba Geigy
251	1,975	1,290	do. (Part
	2,105	1,215	

254	2,585	1,976	Credit Suisse
89	2,940	2,655	Elektrawerk
89	748	501	Fischer G
89	8,900	74,225	Hoff-Roch
134.5	11,135	6,975	Hoff-Roch
169	6,750	5,905	Jacobs Bank
169	2,000	1,500	Jalindi
506	1,610	990	Lamont & G
236			
250	5,125	5,815	Nestle
	1,685	1,160	Ort-Buehner
276	2,380	2,380	Prell
183	7,650	4,500	Reinhold
266	1,825	661	Sanatos (P)
344	550	306	Schindler
402	1,095	712	Swissair
88.1	481	800	Swiss Bank
177.9	5,500	5,700	Swiss Reins
182	2,850	2,850	Swiss Vork
217	3,560	2,140	Winterthur
216.5	3,530	2,670	Winterthur
	19,250	16,300	Zurich Ins

8.55	764	865 Waco
6.35	562	450 Yam
5.9	1 820	1 130 Yam
3.55		

285	5.56	261	5.18	Yarn
286	5.38	278	5.22	Yarn
287	5.08	281	5.22	Yarn
288	4.54	315	4.26	Yarn
289	4.64			
290	4.54			
291	4.78			
292	5.7			
293	5.6			

SOUTH AFRICA

Price Kroner	1988/89		F
	High	Low	
285	3.25	2.35	Abaco
286	30.90	97.05	AE & C
287	30.90	17.5	Anglo
288	197.6	11.0	Anglo
289	20.5	14.1	Barnard
290	20.5	14.1	Barnard
291	70.5	11.1	Barro
292	70.5	4.8	Burton
293	3.60	2.25	CNA
294	5.0	3.00	Currie
295	11.7	8.00	Currie
296	49.76	31.00	De Beers
297	16.65	20.00	De Beers
298	16.65	20.00	De Beers
299	16.65	20.00	De Beers
300	29	18.25	OK H&S
301	29	18.25	OK H&S
302	29	18.25	OK H&S
303	29	18.25	OK H&S
304	29	18.25	OK H&S
305	29	18.25	OK H&S
306	29	18.25	OK H&S
307	29	18.25	OK H&S
308	29	18.25	OK H&S
309	29	18.25	OK H&S
310	29	18.25	OK H&S
311	29	18.25	OK H&S
312	29	18.25	OK H&S
313	29	18.25	OK H&S
314	29	18.25	OK H&S
315	29	18.25	OK H&S
316	29	18.25	OK H&S
317	29	18.25	OK H&S
318	29	18.25	OK H&S
319	29	18.25	OK H&S
320	29	18.25	OK H&S
321	29	18.25	OK H&S
322	29	18.25	OK H&S
323	29	18.25	OK H&S
324	29	18.25	OK H&S
325	29	18.25	OK H&S
326	29	18.25	OK H&S
327	29	18.25	OK H&S
328	29	18.25	OK H&S
329	29	18.25	OK H&S
330	29	18.25	OK H&S
331	29	18.25	OK H&S
332	29	18.25	OK H&S
333	29	18.25	OK H&S
334	29	18.25	OK H&S
335	29	18.25	OK H&S
336	29	18.25	OK H&S
337	29	18.25	OK H&S
338	29	18.25	OK H&S
339	29	18.25	OK H&S
340	29	18.25	OK H&S
341	29	18.25	OK H&S
342	29	18.25	OK H&S
343	29	18.25	OK H&S
344	29	18.25	OK H&S
345	29	18.25	OK H&S
346	29	18.25	OK H&S
347	29	18.25	OK H&S
348	29	18.25	OK H&S
349	29	18.25	OK H&S
350	29	18.25	OK H&S
351	29	18.25	OK H&S
352	29	18.25	OK H&S
353	29	18.25	OK H&S
354	29	18.25	OK H&S
355	29	18.25	OK H&S
356	29	18.25	OK H&S
357	29	18.25	OK H&S
358	29	18.25	OK H&S
359	29	18.25	OK H&S
360	29	18.25	OK H&S
361	29	18.25	OK H&S
362	29	18.25	OK H&S
363	29	18.25	OK H&S
364	29	18.25	OK H&S
365	29	18.25	OK H&S
366	29	18.25	OK H&S
367	29	18.25	OK H&S
368	29	18.25	OK H&S
369	29	18.25	OK H&S
370	29	18.25	OK H&S
371	29	18.25	OK H&S
372	29	18.25	OK H&S

	High	Low
1,800	975	900
2,540		
1,830		

2,365	530	293	588
2,625	530	294	589
2,685	220	193	590
690	239	200	591
5,390	285	208	592
112,250	367	208	593
10,350	367	208	594
6,450	57,7	59	Dragon
1,830	59	59	Hidrolito
1,480	114,7	59	Iberdusa
4,830	59	60,2	Peloro
1,510	59	60,2	Tonato
282			
7,123			
1,038			
240			
1,038			
347			
7,900			
1,470			
3,566			
1,938			
17,500			

NOTES.—Prices are quoted on the Indian suspended, and Ex child and are best traded prices, as Ex right prices.

701
604

17	Price Round	
	2.80	
	5.50	
	10.1	
	13.8	
	11.95	
	6.9	
	2.6	
	4.70	
	10.1	
	43.50	
	40.5	
	5.8	
	5.7	
	18.95	
	3.55	
	33.95	
	24.95	
	14.1	
	7	
	7.57	
	33.95	
	11.6	
	8.10	

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70	50.2
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90	113
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NOTES:—Prices on this page are as quoted on the individual exchanges suspended, and Ex dividend, and Ex scrip and are last traded prices. † Dealings since, and Ex rights, and Ex all.

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NOTTINGHAMSHIRE FINANCIAL TIMES REPORT

The county has made steady progress in its efforts to maintain and, in some cases, restore the industrial vitality of an area traditionally renowned for its wide range of interests

Facelift for a county

UNTIL RECENTLY Nottinghamshire has relied very largely on the diversity and inherent strength of its industrial base to ensure prosperity but, like other counties, it has been forced by recession to become more outward looking.

An array of new initiatives has been launched in the past 18 months by local authorities, backed up in many cases by established companies in the county, to stimulate investment and attract industry from other parts of the UK and abroad.

In the early 1970s it was feared that the county's main long-term problems would relate to the decline of coalmining, since this was and remains a major source of employment. Plans were made to encourage new activities, but mining has suffered much less than was predicted and recession became the real problem.

Nottinghamshire has a population of nearly 1m, with more than half this number of people concentrated in the Greater Nottingham area. The total labour force amounts to about 460,000 people, of which a high proportion are women employed in activities where intricate skills are necessary.

Tourists

Being famous throughout the world for its history, the county also attracts a higher proportion of tourists than many parts of Britain, an industry which continues to be fostered by improved facilities for country pursuits and better tourist accommodation.

However, it has been recognised that regional promotion is now a way of life, and that Nottinghamshire could not rely entirely on its qualities to attract attention. Local authorities therefore took action to raise the county's profile.

The county council established a new economic development department nearly two years ago, backed by considerable resources, aimed at providing comprehensive assistance to new and established industry.

Mr James Young, a former Guinness executive, was appointed head of the new unit of 24 people and has funds of around £3m a year provided by

By LORNE BARLING

the council for the running of the project.

The two major objectives are to encourage industrial growth and to attract investment. To this end, a number of services have been offered, such as the export marketing executive, which provides advice on markets, terms of trade, agents and distributors and sales missions, often sponsored by the county council.

In addition the county provides share capital for new and existing businesses, risk capital or a combination of both in a financial package tailored for a specific requirement. Policy is to assist companies which have good growth prospects and to retain an equity share from which profits are ploughed back into new investments.

Another service is provided through financial support by the county council for new companies wishing to use professional services, such as accountants and solicitors, when establishing themselves. This operates on a voucher system with grants of up to £500 available.

According to Mr Young, one of the main aims of the department is to provide a quick response, on a whole range of matters concerning business expansion, enabling companies to avoid delays often associated with local authorities.

Around five per cent of the department's budget is spent on promotional activities, such as visits to the United States and the cost of advertising within the UK, allowing the bulk to go

direct to industrial aid schemes. It is estimated that around 1,600 new jobs were created in the county up to November last year as a result of the department's activities.

However, one of the county's most notable successes, the development of its £17m Royal Centre entertainment and conference complex, came from a Nottingham City Council initiative. The 2,500-seat Royal concert hall has achieved a 92 per cent occupancy since it was opened in November 1982 and taken around £5m at the box office.

The first phase of the Royal Centre development was the refurbishment of the Theatre Royal, which recaptured the Victorian atmosphere inside the historic 1,100-seat auditorium. The second phase was the newly-built concert hall, which has a 35-tonne canopy above the stage area which can be raised or lowered to alter the acoustics and lighting.

The hall is attracting an increasing number of major business conferences and events, such as the launch presentation for the BL Maestro range of cars. Overall, the financial benefits for related service industries in the city have been considerable.

A catalyst

The city council has also played a vital role in the revitalisation of inner city areas of Nottingham, backed up by government grants under the urban development scheme. In the first round of bids Nottingham had five projects accepted for grant aid, which has resulted in a total investment of £11.5m.

Mr Malcolm Gilbert, the council's industrial development officer, said that the council had acted as a catalyst in finding suitable properties for redevelopment, attracting the grant aid, and then encouraging developers to invest in the projects.

One of the most notable of these was the £4m old Post Office scheme, which involves the retention of its existing

facade and rebuilding of the remainder to provide 38,000 sq ft of office space and 10,000 sq ft of shops on the ground floor. A local company, Norfolk Place Properties, is the developer and work is now under way.

Other projects include a £1m mixed housing and industrial scheme in the city, the refurbishment of the ice skating rink, a £4.5m flats and housing development at Trent Bridge, and conversion of a listed industrial building near the city centre into an 80-bedroom hotel.

For the second round of urban development grant bids, the council is submitting five schemes relating to redundant buildings and derelict sites, and Mr Gilbert was confident that private sector developers for all of these could be found.

The council has also been developing up to 30 small industrial units a year within the city area, aimed particularly at start-up businesses, and these have been quickly occupied.

For the county as a whole, tourism is an important source of revenue, particularly for the service industries, and accounts for the equivalent of about 6,600 jobs, according to Mr Jeff Hamblin, director of the East Midlands Tourist Board.

He said that tourism brought nearly £54m into the county in 1982, out of an East Midlands regional total of £266m. Nottinghamshire was one of the highest revenue earners in the region, due partly to North American interest in the legends of Sherwood Forest, which had around 450,000 visitors a year.

Despite a recent fall in the number of overseas tourists visiting the UK, there had been a continuing increase in Nottinghamshire, and this was expected to accelerate in view of the strength of the dollar. In addition, a high proportion of visitors came from the Continent, travelling by car due to the ease of crossing to east coast ports.

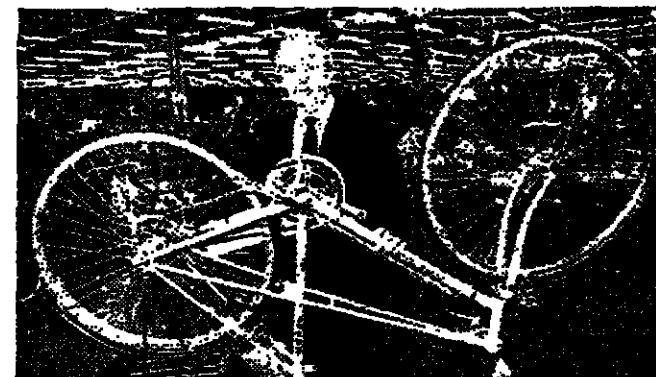
Mr Hamblin said that considerable investment was now being made in improvements to

Sherwood Forest and another major attraction, Rufford Country Park, which recently won a British Tourist Authority award for its facilities.

Nottinghamshire's central location within the UK and its proximity to increasingly well developed east coast ports is regarded as a major benefit in attracting companies which need to distribute products in Britain and on the Continent.

Work is now progressing on the M25 link between the M1 and the M4, scheduled for completion next winter, and this will provide an additional route for local companies. Similarly, the opening of Birmingham's new airport will provide additional freight and passenger services for the region.

Overall, Nottinghamshire appears to have made significant progress in the past two years in improving existing facilities for industry and leisure, and has every prospect of maintaining that momentum for some years to come.



The £17m Royal Centre entertainment and conference complex has proved a notable success. Above is the front view of the concert hall and its illuminated sculpture. Left: Mr R. Jarvis, managing director of TI Raleigh, with the latest woman's touring cycle. The company has the world's largest cycle plant and is this week holding its first international convention.

Diversity eases recession

MANUFACTURING industry in Nottinghamshire employs around one third of the county's total work force, and the great diversity of that industry has been a major factor in protecting the county from the worst of the recession.

Its chief manufacturing activities include textiles and clothing, telecommunications, electronics, pharmaceuticals, engineering, printing, food, cigarettes and bicycle manufacture. The county also has a high proportion of large employers, often dominating their immediate areas.

Some of the most notable among these are Boots of Nottingham, Plessey, John Player, TI Raleigh, Thorn Automation, Rolls-Royce (engine testing division), the Royal Ordnance Factory, Metal Box, Ransome Hoffman and Pollard, Bridon Wire, Courtaulds, Nottingham Manufacturing, Steetley, International Combustion and Kodak.

This cross section of manufacturing activity has helped to keep unemployment below the national average in most parts of the county, which recorded a level of 12.2 per cent in January. The figure was the same for the Nottingham travel-to-work area, but rises to 13.4 per cent at Worksop and 15.5 per cent at Newark.

Many of the larger companies have nevertheless cut their workforces considerably. Plessey having reduced their numbers from 7,500 in 1977 to about 4,500 at present, while Raleigh has also cut back considerably. Nevertheless, both companies are now confident that these measures have strengthened them. Plessey has switched production from electro-mechanical telephone equipment to digital systems, requiring less labour but is recruiting higher-paid engineers and technicians.

Raleigh, which has the largest cycle factory in the world, is this week holding its first inter-

national convention, presenting its 1984 product range to more than 2,000 European cycle dealers. Special presentations are also being held at Nottingham's Royal Centre.

Mr Roly Jarvis, managing director of the company, said: "This convention is taking place at a significant time for us, since 1984 is the year when we expect to achieve substantial improvements in our market share across the channel, following recent success in the home market." Considerable investment has recently been made in Raleigh by its parent company, most notably in a £3.5m paint plant.

Coal mining remains the most important industry in Nottinghamshire, employing nearly 10 per cent of the working population, while around 35,000 people (7.6 per cent) work in the textiles industry.

The county's mining industry is said to be one of the most modern and profitable in the UK, while it has also had the benefit of creating a major local mining equipment industry. The recent approval of the Vale of Belvoir coalfield, though limited at present, has been widely welcomed.

The textile and clothing industry, while one of the worst victims of the recession, has recently seen some improvement in demand and many companies are now benefiting from investment in new equipment during the past 18 months.

The electronics sector—well represented by companies which include Pressac, TRW Carr and Whiteley Electronics—covers the manufacture of electronic components for domestic appliances, cars, machine tools, communications and defence equipment.

CONTINUED ON NEXT PAGE

How much has Boots invested in Nottingham?

It's more than a hundred years since Jesse Boot took over his mother's small herbalist shop in Goose Gate, Nottingham. His business philosophy was ahead of its time—a belief in high standards and quality at a price which most people could afford.

Before he retired some fifty years later, he had established a thousand shops throughout Britain and a significant manufacturing and warehousing base in Nottingham. From this foundation, Boots has built up the multinational business of today.

Boots Today

Group sales are now £1.7 billion and profit before tax £140 million. The group employs some 70,000 people and conducts business through two main divisions, Retail and Industrial.

Retail Division currently operates over a thousand shops in the U.K. and over 200 more abroad. Boots specialises in retailing health and beauty products, with an expanding home and leisure business. Half the women in Britain visit a Boots store every week—testimony to the continuing emphasis on quality, value and good service.

Boots Industrial Division controls research and development, manufactures and markets chemicals, prescription pharmaceuticals, over-the-counter medicines, cosmetics and toiletries, and



exports to 120 countries. It has 25 companies abroad, 14 with their own manufacturing plants.

Boots in Nottingham

Boots has continued to invest in Nottingham and now employs some 11,000 people locally. Its headquarters are at the main 300 acre manufacturing site at Beeston, which contains

some of the largest and most technologically advanced production and warehousing facilities in Britain. Recent investments include—

- * A computer-operated chemical plant producing ibuprofen, Boots original research compound, widely used throughout the world for the relief of arthritis and other pain

- * One of Europe's largest tablet factories, producing 12 billion tablets a year
- * An ultra-modern consumer product development laboratory
- * A new powerhouse, fuelled by local Nottinghamshire coal
- * A warehouse which is one of the largest palletised stores in Europe.

Further major investment is currently being undertaken to create new and improved facilities for pharmaceutical research.

Boots and the Community

Jesse Boot was a noted philanthropist. Among other benefactions, he gave land and money to establish Nottingham University.

This caring tradition is still maintained. The Company provides excellent training and working conditions and benefits for its staff, contributes to the community through the Boots Charitable Trust, and supports many projects designed to improve the environment and enhance employment opportunities.

The need for efficient modern plant is always balanced by regard for environmental factors, while the excellent design of various sites and individual buildings has attracted a number of architectural awards.

Jesse Boot, if he could return to Nottingham today, would undoubtedly recognise the attitudes and aspirations which were his legacy.

So far,
over 100 years.



The Boots Company PLC
Nottingham NG2 3AA

هكذا على النضال

NOTTINGHAMSHIRE II

PROFILE: STANTON AND STAVELEY

Ready for the push overseas

STANTON and Staveley, the British Steel Corporation subsidiary which straddles the border between Nottinghamshire and Derbyshire, is likely to be an early candidate for a return to the private sector. Ever since nationalisation in 1967 as part of the Stewarts and Lloyds group, the company has slowly developed a series of new products to add to its main-stream activity of making cast iron and concrete pipes for water authorities, but it may now be able to speed up that process.

In the 1960s the company developed plastic reinforced pipes, and in the mid-1970s went into the production of valves, mainly related to the piping of water, and in 1976 moved into the casting of manhole covers and similar products for local authorities. The only unrelated activity is the manufacture of general castings, mainly for the motor industry.

However, the prospect of Stanton and Staveley being sold, either to another company, or to its management, has stimulated considerable thought about its future, particularly in relation to product development.

During its years as a BSC tubes division subsidiary, when the workforce more than halved to 3,500 people,

the company was limited in its ability to diversify, particularly outside the manufacture of ductile iron products.

However, with a turnover of around £100m a year, and a great deal of expertise in its activities, it is now evident that the company has a lot to offer in terms of innovations.

The company has, for instance, recently undertaken a joint venture with Norwest Holst, a leading civil engineering company which has specialised in water projects around the world, often working closely with Stanton and Staveley.

However, it appears that until Stanton and Staveley returns to the private sector, the full benefits of such a link cannot be realised in the form of a jointly-owned subsidiary company. Similarly, other product-related objectives must remain on the drawing board.

Within its mainstream activities, Stanton and Staveley has benefited from considerable BSC investment, notably the £35m spent in the past five years on modernising its foundries.

"Our main aim has been to make ourselves internationally competitive," according to Mr Vivian Harper, commercial manager of Stanton Span Iron Pipes. He



Pipe bundling at the Stanhope plant

said that the UK market for water pipes was expected to grow five-fold over the next five years, due to the need to replace crumbling sewers.

Most of this was likely to be reinforced plastic pipe, and Stanton and Staveley is expected to win a large share of this market. However, far greater sales opportunities are known to exist abroad, particularly in countries which are undertaking very large water projects, often with the help of international aid agencies.

The difference between the two markets was illustrated by the fact that Iraq, during the re-piping of Baghdad, was using up to 400,000 tonnes of iron pipe a year, compared with around 150,000 tonnes a year for the whole of the UK.

Stanton and Staveley believes that the Government is now far more effective in supporting overseas bids for contracts than it was some years ago, and that the British water industries

group, formed in the early 1980s, has also helped in securing contracts. The company believes that its prices are now competitive with the major West German and French pipe suppliers, and that the strong position of UK water consultants in world markets should help with export sales.

In the UK market, the company sees increased demand for polyethylene pipe, and is therefore disappointed at the decision by BSC to sell its plastic pipe subsidiary, Victrolite, to its management, although 30 per cent is still owned by the corporation.

The company has slimmed down considerably in recent years, having reduced its work force by about a third between 1979 and 1980, but new investment has accompanied these measures, with the result that it should be an attractive proposition for prospective buyers.

Lorne Barling

PROFILE: BOOTS

Doctor with 70,000 practice

DR PETER MAIN, the chairman of Boots, believes in delegation. Indeed, it is the streamlining of the management structure and the decisiveness of his actions that have characterised the period since he took over in 1982 as head of the £1,670m a year aspirin to audi-visual group with its headquarters in Nottingham.

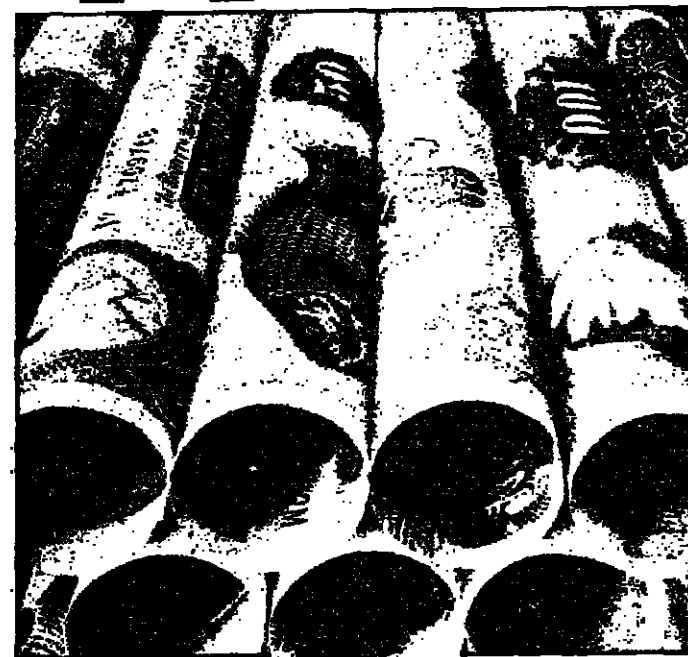
The Stock Market has warmed to the lift in profits given to the pharmaceutical and retailing giant with a previously fairly staid public image. Dr Main, a Scotsman with a love of fly fishing, is a former surgeon and GP, decorated when he served with a commando brigade during the Suez landings in 1956. He has adopted a high public profile. Attention has focused upon the launch of Nurofen which Boots claims is the first non-prescription painkiller since paracetamol and aspirin.

While the stockbrokers try to assess the impact of Nurofen on the potentially lucrative U.S. market, the general public is absorbed by the application from Boots—with its austere nineteenth century image—for a wines licence in its big Birmingham store.

For Dr. Main, who joined Boots in 1957 as a medical officer concerned with trials of new products in tropical medicine, Nottingham is home.

The 300-acre site could be seen as a microcosm of what has happened to the national economy over the past 80 years. The old building might remain, for there is a concern

Success in the pipeline.



Stanton and Staveley Limited specialises in supplying total pipeline systems for the transportation of water, gas and sewage. Throughout its history Stanton and Staveley has been at the forefront of technological advance and is a world leader in pipeline

and foundries technologies that are its business. The success of the company stems from the strength of its specialised experience and in the range of integrated skills available to meet new and developing challenges.

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Industrial diversity

CONTINUED FROM PREVIOUS PAGE

In the bio-technology field, Speywood Laboratories, has invented a new technique for replacing human blood with a form of protein grown in yeast, and has received £4m backing from the British Technology Group and Prutech.

Kodak is also an important local company, having established a film finishing and packaging plant on a 280-acre site at Ashfield, where around 850 people are employed. It is expected that several thousand people will be employed on the site in the long term.

Co-operation between Nottingham University and local industry is likely to be improved soon with the establishment of a science park adjacent to the university, where the city council has invested around £250,000 in infrastructure.

The city council is also supporting the creation of the Nottingham Fashion Centre, which will be a show-place for the local textile and clothing industries. Use of the facilities by local companies will be free, and it will be financed initially by the Government's inner city scheme.

Another ambitious project being undertaken by the council is an "advanced business centre," which is also supported by Plessey. This will be a 20,000 to 30,000 sq ft area of office space in which, around 3,000 sq ft will be dedicated to Plessey office equipment.

Tenant companies will thereby have access, on a rental basis, to the equipment.

Industrial property in the Nottingham area has been in fairly good demand since October last year, according to Mr Philip Giles, a partner at agents Murrays Giles. He believed that there would be a continuation of this trend for the rest of this year, particularly around the city of Nottingham.

He pointed out that the take up of space on two major industrial sites, Robin Hood Street in the city centre, and at Nottingham South Industrial Estate, had been good in recent months. Although there had been a number of incentives offered to prospective tenants, he said that prices were now firmer and lettings at around £1.85 a sq ft were now taking place frequently.

The market for smaller units was mainly being met by those built by the county and city councils, although there were signs that private developers were looking at this market more closely.

Industrial development in the county therefore has little to restrain its progress, and with important initiatives being carried out both by the county and city councils, its impact on unemployment is expected to be felt soon.

However, this is expected to be concentrated to some extent in the Nottingham area, and for that reason it is expected that new efforts will be made to increase employment in the regional black spots.

L. B.



Dr Peter Main, chairman of Boots: streamlining the management structure

for tradition, but the new technology has been installed. Employment at the Nottingham headquarters has dropped in recent years—but at 7,500 still represents more than one in 10 of Boots' 70,000-strong UK labour force.

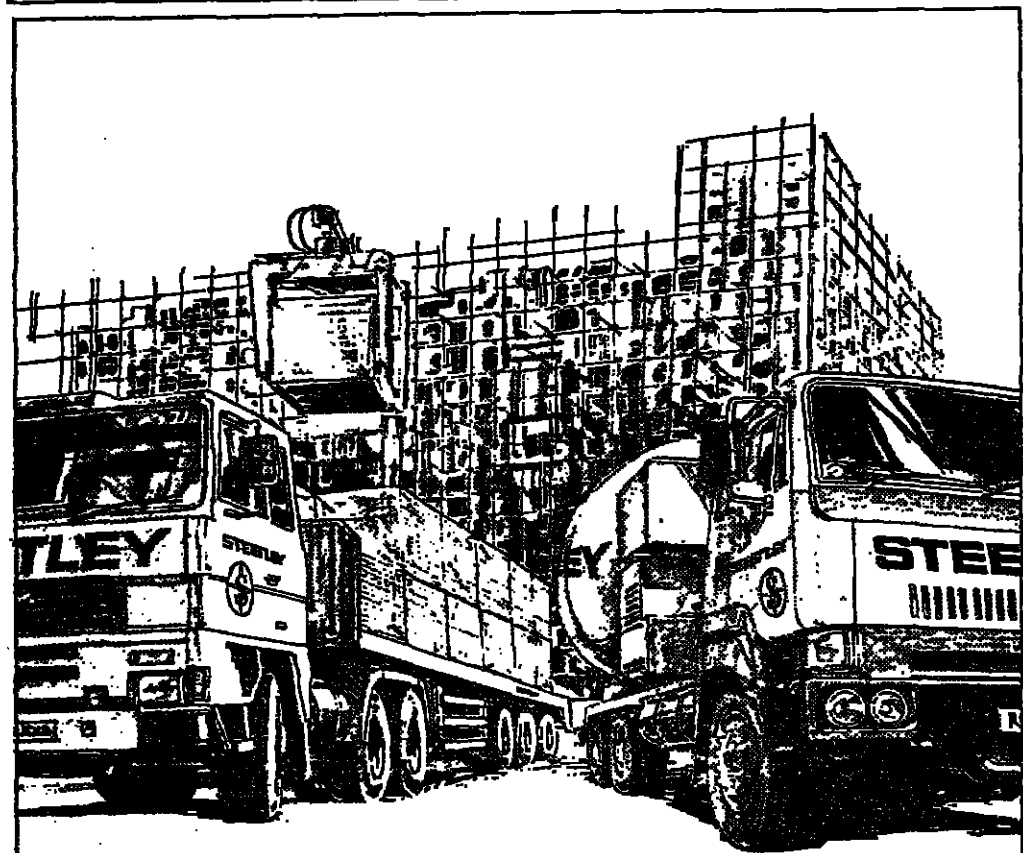
Dr Main is conscious that the recession which has swept the UK might have been less severe in the East Midlands, because of the diversity of its employment.

He acknowledges that unemployment has been a factor enabling management to re-assess its right to manage. But he insists: "There is no spirit of fear stalking the corridors of Boots."

Dr Main, a keen advocate of worker consultation and participation, objects to the requirement from the European Commission to present an annual report on progress.

He says his message to employees is optimistic but not complacent. In five years' time he insists: "We will be here. We will be flourishing. We will be profitable."

Arthur Smith



Building success.

Steeley is an international company based at Workson in Nottinghamshire.

The Company has been there for nearly a hundred years, and during that time Steeley has seen its operations spread to many parts of the world.

Today, Steeley is a familiar name for many building products, including facing bricks, clay tiles, construction and road making materials. They're manufactured from some of the Company's own substantial resources of minerals.

Steeley also plays a vital role in the extraction and processing of minerals and the supply of chemicals used in the

production of paper, metals, glass and paints.

With these activities reaching so many aspects of our lives, it's unlikely that you'll ever be far away from a product that Steeley has had a hand in making.

A broad base of activity—that's the strength and stability of Steeley. Steeley plc, PO Box 6, Catford Hill, Workson, Nottinghamshire S81 8AF. Tel: Workson (0909) 474551. Telex: 54124.

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When N.A.S.A. was having problems with the rocket fuel in its space shuttles and satellites, it turned for help to the chemists at the University of Nottingham.

Now, with the University's co-operation, Nottingham City Council are developing Highfields Science Park—an environmentally attractive location for high technology, electronics and R & D establishments to develop their own premises on individual sites from 1/2 acre upwards or to occupy high standard accommodation from just a few hundred square feet to 30,000 square feet provided by the City. Being situated opposite the University itself, tenants will have the opportunity to negotiate use of certain University facilities.

So why not consider Nottingham's latest Innovation
HIGHFIELDS SCIENCE PARK
"the natural setting for developing the technology of the future."



For further information contact Tony Edwards at the City of Nottingham Department of Technical Services, Lawrence House, Clarendon Street, Nottingham, England. Telephone 0602 418561 Ext. 239 or 376

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 C. L. Wilson, 1000 Kingsway, King William St.
 NAVIT 1:51, 100R value U.S. \$14,000/13
 Target: 100R value U.S. \$14,000/13
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 Man Corp. Tel. 899-1164
 Tyndall - Guardian Mutual Management Ltd
 PO Box 1236, Hamilton, Bermuda.
 T-G Africa \$120.40
 T-G America \$120.40
 T-G Europe \$115.86
 T-G Japan \$120.40
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 T-G Asia \$120.40
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be comparable between funds of accounts if the intervals between interest credits differ. The annual percentage rate (APR) is comparable although it will only represent the amount actually earned in a year if interest rates are unchanged. Notice periods relate to penalty-free minima in some cases. Earlier availability may be possible at

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Tins				
New Haven SM1	229	28.11	085	1.011
Stamford SM1	229	28.11	085	1.011
Field & Sons 12p	13	1.67	04	0.006
Argo Popcorn Cans	395	25.5	24.0	1.4
Stamford SM2	229	28.11	085	1.011
Stamford SM3	229	28.11	085	1.011
Stamford SM4	229	28.11	085	1.011
Stamford SM5	229	28.11	085	1.011
Stamford SM6	229	28.11	085	1.011
Stamford SM7	229	28.11	085	1.011
Stamford SM8	229	28.11	085	1.011
Stamford SM9	229	28.11	085	1.011
Stamford SM10	229	28.11	085	1.011
Stamford SM11	229	28.11	085	1.011
Stamford SM12	229	28.11	085	1.011
Stamford SM13	229	28.11	085	1.011
Stamford SM14	229	28.11	085	1.011
Stamford SM15	229	28.11	085	1.011
Stamford SM16	229	28.11	085	1.011
Stamford SM17	229	28.11	085	1.011
Stamford SM18	229	28.11	085	1.011
Stamford SM19	229	28.11	085	1.011
Stamford SM20	229	28.11	085	1.011
Stamford SM21	229	28.11	085	1.011
Stamford SM22	229	28.11	085	1.011
Stamford SM23	229	28.11	085	1.011
Stamford SM24	229	28.11	085	1.011
Stamford SM25	229	28.11	085	1.011
Stamford SM26	229	28.11	085	1.011
Stamford SM27	229	28.11	085	1.011
Stamford SM28	229	28.11	085	1.011
Stamford SM29	229	28.11	085	1.011
Stamford SM30	229	28.11	085	1.011
Stamford SM31	229	28.11	085	1.011
Stamford SM32	229	28.11	085	1.011
Stamford SM33	229	28.11	085	1.011
Stamford SM34	229	28.11	085	1.011
Stamford SM35	229	28.11	085	1.011
Stamford SM36	229	28.11	085	1.011
Stamford SM37	229	28.11	085	1.011
Stamford SM38	229	28.11	085	1.011
Stamford SM39	229	28.11	085	1.011
Stamford SM40	229	28.11	085	1.011
Stamford SM41	229	28.11	085	1.011
Stamford SM42	229	28.11	085	1.011
Stamford SM43	229	28.11	085	1.011
Stamford SM44	229	28.11	085	1.011
Stamford SM45	229	28.11	085	1.011
Stamford SM46	229	28.11	085	1.011
Stamford SM47	229	28.11	085	1.011
Stamford SM48	229	28.11	085	1.011
Stamford SM49	229	28.11	085	1.011
Stamford SM50	229	28.11	085	1.011
Stamford SM51	229	28.11	085	1.011
Stamford SM52	229	28.11	085	1.011
Stamford SM53	229	28.11	085	1.011
Stamford SM54	229	28.11	085	1.011
Stamford SM55	229	28.11	085	1.011
Stamford SM56	229	28.11	085	1.011
Stamford SM57	229	28.11	085	1.011
Stamford SM58	229	28.11	085	1.011
Stamford SM59	229	28.11	085	1.011
Stamford SM60	229	28.11	085	1.011
Stamford SM61	229	28.11	085	1.011
Stamford SM62	229	28.11	085	1.011
Stamford SM63	229	28.11	085	1.011
Stamford SM64	229	28.11	085	1.011
Stamford SM65	229	28.11	085	1.011
Stamford SM66	229	28.11	085	1.011

[illegible][illegible]

House of Fraser	23	Vickers	32
I.C.C.	12	Woodworth Mid.	38
L.C.L.	15		
Ladbroke	25	6 Property	9
Leeds Gen.	42	Birk. Land	5
Leis	30	Cap. Counties	19
Leis Service	36	Land Sec.	34
Lloyds Bank	50	Leas	37
Lloyds	30	Leas	36
Lloyds Bank	22	Peaschey	74
Lucas Ltd.	15	Samuel Prop.	12
"Magna"	22	Starling Group	68
Magna & Son	16		
Midland Bank	42		
N.E.I.	11	Bills	
		British Gov. & Min.	

3	P. & O. Ind. cans	55	Bell Petroleum	26
14	P & O Ind.	55	Burmah Oil	34
38	Plessey	55	Castrol	35
5	Racal Elect	58	Castrol	35
60	R.H.M.	58	Chemical	35
61	Ranking Ord.	58	Shell	35
62	Reed Indst.	58	Trident	35
71	Scars	58	Uthman	68
72	T.I.C.	58		
73	Thorn EMI	58	Miles	
75	Thorn EMI	58	Chatter Cons.	22
45	Trusthouse	58	Cons. Gold	30
46	Turner & Newall	58	Lanthe	8
50	Unilever	75	Rio T. Zinc	58

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

FINANCIAL FUTURES

A move against the dollar

BY COLIN MILLHAM

The dollar has looked a likely candidate for a sharp downward adjustment for some weeks. Sentiment moved against the currency as the civil war in the Lebanon and indications from the Federal Reserve Board that interest rates will remain firm in the near future failed to give it any significant boost. Public holidays in the U.S. for Lincoln's and Washington's birthdays have kept the foreign exchange fairly quiet, but the market continued to view the D-mark as undervalued, and the movement away from Wall Street and into Frankfurt grew stronger.

Uncertainty about East-West relations after the death of Soviet President Andropov was not a major factor, and the election of Mr Konstantin Chernenko as the new leader of the Soviet Union also failed to have any impact. Later in the week, rumours abounded about President Reagan's ill health, and this added to the dollar's general air of depression, without making any strong impression after it was strongly denied by the White House.

As expected the U.S. economy showed stronger growth in January than at the end of last year. Retail sales rose by 2.2 per cent, compared with markets estimates of about 1.6 per cent, and against an increase of only 0.1 per cent in December. Industrial production rose by 1.1 per cent in January, but this was regarded as mildly disappointing and added to the move of sentiment against the dollar. January housing starts were up 1.92m, against an

anticipated figure of about 1.75m, but this too failed to put any firm foundation under the dollar, which ended the week looking nervous and vulnerable.

Dealers suggested that the dollar had charted sensitive point of DM 2.72 against the D-mark, and once the currency dipped below that level it quickly fell to about DM 2.67 before stabilising once again.

The need to keep weak members of the EMS, such as the Belgian franc, in line with the D-mark may have even prevented

the dollar from falling faster against the German unit. There were few factors inducing sterling, but the market was mildly encouraged by the public sector borrowing requirement figures, and January's final money supply, confirming a slow down in monetary growth. On Friday the pound rose above \$1.45 for the first time this year.

£ in New York

Spot \$1.4495-4510 \$1.4455-4475
1 month 0.080-0.09 dis 0.070-0.08 dis
3 months 0.25-0.28 dis 0.240-0.26 dis
12 months 1.35-1.38 0.84 1.05-1.10 dis
£ forward rates are quoted in U.S. cents discount.

FORWARD RATES AGAINST STERLING

	Spot	1 month	3 months	6 months	12 months
Dollar	1.4505	1.4513	1.4522	1.4534	1.4553
D-Mark	3.825	3.825	3.825	3.825	3.825
French Franc	11.97	12.015	12.125	12.300	12.610
Swiss Franc	3.1950	3.1700	3.1400	3.0850	3.0430
Japanese Yen	338.5	337.7	336.2	333.8	329.1

BANK OF ENGLAND TREASURY BILL TENDER

	Feb. 17	Feb. 10		Feb. 17	Feb. 10
Bills on offer.....	£100m	£100m	Top accepted		
Total of applications.....	£27.75m	£26.93m	rate of discount.	8.9643%	8.9643%
Total allocated.....	£100m	£100m	Average		
Minimum accepted bid.....	£27.75	£27.75	rate of discount.	8.8552%	8.8552%
Allocation at (minimum level).....	3%	2%	Average yield.....	9.06%	9.05%
			Amount on offer		
			at next tender.	£100m	£100m

THE DOLLAR SPOT AND FORWARD

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
U.S.	1.4505	1.4510	0.080-0.09 dis	0.25-0.28 dis	1.35-1.38	1.35-1.38
Canada	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Netherlands	4.36-4.38	4.36-4.38	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Belgium	75.25-75.35	75.25-75.35	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Denmark	14.12-14.23	14.12-14.23	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Ireland	1.2580-1.2600	1.2580-1.2600	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
W. Ger.	3.825-3.830	3.825-3.830	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Portugal	192.00-194.00	192.00-194.00	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Spain	221.25-222.00	221.25-222.00	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Italy	1.355-1.360	1.355-1.360	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Norway	11.04-11.11	11.04-11.11	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
France	11.91-12.01	11.91-12.01	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Sweden	11.85-11.97	11.85-11.97	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Japan	338.5-339.0	338.5-339.0	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Austria	27.25-27.48	27.25-27.48	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Switzerland	3.16-3.19	3.16-3.19	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50

Belgian rate is for convertible francs. Financial rate 82.30-82.40.
Six-month forward dollar 0.50-0.51c. 12-month 1.23-1.25c. dis.

THE POUND SPOT AND FORWARD

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
U.S.	1.4505	1.4510	0.080-0.09 dis	0.25-0.28 dis	1.35-1.38	1.35-1.38
Canada	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Netherlands	4.36-4.38	4.36-4.38	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Belgium	75.25-75.35	75.25-75.35	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Denmark	14.12-14.23	14.12-14.23	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Ireland	1.2580-1.2600	1.2580-1.2600	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
W. Ger.	3.825-3.830	3.825-3.830	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Portugal	192.00-194.00	192.00-194.00	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Spain	221.25-222.00	221.25-222.00	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Italy	1.355-1.360	1.355-1.360	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Norway	11.04-11.11	11.04-11.11	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
France	11.91-12.01	11.91-12.01	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Sweden	11.85-11.97	11.85-11.97	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Japan	338.5-339.0	338.5-339.0	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Austria	27.25-27.48	27.25-27.48	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Switzerland	3.16-3.19	3.16-3.19	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50

Belgian rate is for convertible francs. Financial rate 82.30-82.40.
Six-month forward dollar 0.50-0.51c. 12-month 1.23-1.25c. dis.

OTHER CURRENCIES

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
Argentina Peso	40.32-40.53	40.32-40.53	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Australia Dollar	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Brazil Cruzeiro	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Finland Markka	8.9500-8.9600	8.9500-8.9600	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Greek Drachma	166.66-166.67	166.66-166.67	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Hong Kong Dollar	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Iran Rial	166.66-166.67	166.66-166.67	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Kuwait Dinar	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Lebanese Pound	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Luxembourg Franc	79.55-79.75	79.55-79.75	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Malaysia Dollar	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
New Zealand Dollar	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Saudi Arab Riyal	5.0715-5.0785	5.0715-5.0785	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Singapore Dollar	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
South African Rand	1.7200-1.7250	1.7200-1.7250	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
U.A.E. Dirham	6.5170-6.5240	6.5170-6.5240	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50

* Selling rates.

EXCHANGE CROSS RATES

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
Pound Sterling	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
U.S. Dollar	1.4505	1.4510	0.080-0.09 dis	0.25-0.28 dis	1.35-1.38	1.35-1.38
Deutsche Mark	3.825	3.825	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Japanese Yen	338.5	338.5	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
French Franc	11.97	12.015	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Swiss Franc	3.1950	3.1700	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Dutch Guilder	4.36	4.36	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Italian Lira	2036	2036	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50
Canada Dollar	1.0000-1.0135	1.0005-1.0095	0.05-0.10 dis	0.15-0.20 dis	0.25-0.30	0.35-0.40
Belgian Franc	79.55-79.75	79.55-79.75	1.45-1.50	1.45-1.50	1.45-1.50	1.45-1.50

EURO-CURRENCY INTEREST RATES (Market closing rates)

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
Short term	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4
7 days notice	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4
Month	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4
Three months	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4
Six months	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4
One year	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4	9 1/4

Asian 8 (closing rates in Singapore): Short-term 9 1/4-9 3/4 per cent; seven days 9 1/4-9 3/4 per cent; one month 9 1/4-9 3/4 per cent; three months 9 1/4-9 3/4 per cent; six months 9 1/4-9 3/4 per cent; one year 10 1/4-10 3/4 per cent. Long-term Eurodollars two years 11 1/4-11 3/4 per cent; three years 11 1/4-11 3/4 per cent; four years 12 1/4-12 3/4 per cent; five years 12 1/4-12 3/4 per cent nominal closing rates. Short-term rates are call for U.S. dollars and Japanese yen; two days notice.

MONEY MARKETS

London rates ease in dull trade

London money market interest rates eased slightly last week following the better performance of sterling which gained ground against Continental currencies and finished on Friday at the highest level this year in terms of the dollar.

The market was generally very dull however, reflecting a feeling that rates are unlikely to show much movement, and that the better January money

auctions and against this background London traders remained pessimistic about any significant reduction in sterling rates.

In the absence of any active trading on the London money market, rumours about takeovers or mergers among the discount houses and money brokers tended to increase, but it came

as something of a surprise when Alexander Discount announced it had received an approach. It was known that Mercantile House had recently entered into unsuccessful talks with Gerard and National, the latter house, and therefore the announcement on Friday that Mercantile was the suitor, and had succeeded in

agreeing terms for the fourth largest house was not totally unexpected.

On the Continent there was little change in interest rates, but the Belgian National Bank raised its discount rate by 1 per cent to 11 per cent in an attempt to bring the Belgian franc off its floor within the EMS.

MONEY RATES

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
Overnight	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One month	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Three months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Six months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One year	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5

LONDON MONEY RATES

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
Overnight	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One month	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Three months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Six months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One year	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5

Discount Houses Deposit and Bill Rates

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
Overnight	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One month	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Three months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Six months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One year	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5

FT LONDON INTERBANK FIXING

	Feb. 17	Feb. 10	One month	Three months	Six months	One year
Overnight	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One month	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Three months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
Six months	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5
One year	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5	5.4-5.5

ECOD Fixed Rate Export Finance Scheme IV Average Rate for interest period January 4 to February 7 1984 (inclusive): 9.55 per cent. Local authorities and finance houses seven days' notice, others seven days' fixed. Finance House Base Rates (published by the Finance House Association): 9 1/4 per cent from February

FINANCIAL TIMES SURVEY

South Africa

After years of hesitation South Africa has committed itself to change, but critics at home and abroad question whether the reforms are significant. Frustration in the black majority is intensifying, fuelled by their exclusion from the new constitution

The balance sheet of reform

BY J. D. F. JONES

"REMEMBER RHODESIA" warned posters of the ultra-Rightwingers as they campaigned against South Africa's new constitution before last November's referendum. They were saying to white South African voters: Don't give an inch. See what happens when a white Government starts making concessions to the blacks.

In the event, white South Africa disagreed. The Prime Minister, Mr P. W. Botha, won a triumphant 66 per cent "yes" vote. It was a vote, it seems clear, in favour of "reform" of South Africa's internationally pilloried system of government, and many people felt that the republic had entered a new and more hopeful era.

Not that everyone would agree. For example, Pieter-Dirk Uys, South Africa's best satirist (he does a wicked impersonation of the Prime Minister), suggested that South Africa's concept of change was "to take down the signs but keep the gates locked." And he speaks in this instance for the body of opinion, at home and abroad, which is sceptical of Pretoria's good faith when it professes reform, casts doubt on the extent of change, and prefers a gloomier view of the future.

Both these views are strongly, and sincerely held. After years of hesitation the South African

Government has apparently decided that it is committed to change. Its critics deny that that change is significant. Both sides would agree that the degree to which they are right may determine whether or not South Africa is to have hope of a peaceful, let alone prosperous, future. How then—in a metaphor appropriate to this newspaper—should we draw up the balance sheet of South African reform?

It is undeniable that in terms of "social apartheid" South Africa has changed substantially in recent years: hence the surprise of visitors who have not been there for five or ten years. In hotels, restaurants, theatres, sporting events, shops, lavatories—some, though certainly not all, of the nonsense of old-fashioned apartheid has been killed. There is even speculation that the notorious Immorality Act—which forbids sex between people of different races—may be abolished, now that the coloured (mixed race) minority is about to be brought into parliament.

On the other hand, there is not the slightest prospect of any abolition of the Population Registration Act, which determines the parameters of a person's life from birth, or the Group Areas Act which divides this extraordinarily rich and beautiful country so disproportionately

tionately between its racial groups.

At the heart of reform lies the new constitution. The Prime Minister decided at last that his Afrikaners were divided and agreed to accept the support of some of the English-speakers in order to take command of the centre of the political spectrum. It has been a development of the very greatest importance.

The National Party, which has ruled unchallenged since 1948, is therefore now flanked to the Right by the breakaway anti-reformists of the Conservative Party and to the Left by the Progressive Federal Party, which is painfully aware that the government has stolen some of its reformist clothes and perhaps some of its voters.

The new constitution, so convincingly accepted in November by two-thirds of the white voters, is a dramatic example of reform and of its limits. Before the end of this year it will bring the coloured (2.5m people) and the Indian (0.8m) minorities into a tricameral parliamentary system in which white control, in a 4:2:1 ratio, is carefully entrenched.

Support

There will be one or two non-white Ministers in Cabinet—which will appeal the Right-wing traditionalists but will be shown to the world as proof of South Africa's "changing face"—while the substance of power will remain firmly in white hands.

For the 22m blacks, no change is proffered in national as opposed to ethnic or municipal terms. The old apartheid blueprint still operates whereby South Africa is being fragmented into tribal home-

lands to one of which each and every black will belong. Eventually there will literally be no black South African citizens.

However, here too a degree of reformist realism has broken through. It is now officially admitted that the "urban blacks"—and they will total 27-30m people by the year 2000—are there to stay. It is also agreed, at least in reformist circles, that they will have to be given some sort of political rights. The landmark so far has been elections last November for 29 black municipal councils, and this system is going to be expanded rapidly. What happens after that remains obscure.

The other side of this particular coin is that the blacks in the towns are not showing much gratitude. The average poll in November was 21 per cent, which Pretoria can hardly claim as a resounding endorsement.

Their unanimous outrage at their exclusion from the new constitution, and their insistence on entering the referendum debate vociferously, was demonstrated by the way in which a moderate leader like Chief Gatscha Buthelezi, Chief Minister of KwaZulu, was speaking the same language as the radical leader of the recently-formed United Democratic Front, a grouping which clearly sets out to be the successor of the Congress movement of the 1950s.

Black anger continues to be fuelled by the policy of "re-settlement," which seems largely unaffected by the reform climate. A major private research project recently claimed, in great detail that 3.5m blacks had been "removed" from their homes since 1960 and that at least another 1.5m were under threat of removal. The Government has angrily



Mr P. W. Botha, the Prime Minister, has taken command of the political centre

rejected these figures but does not deny that the policy stands of tidying up the scattered population into tribal areas, clamping down on squatters and enforcing the "flux control" which, with its pass laws, remains integral to the operation of the South African system.

At the same time, the Government's new recognition of the urban blacks has led to an important reformist breakthrough with the decision to allow blacks to buy their houses on a 99-year lease. A total of 500,000 houses have been released for sale, 350,000 of them for blacks, though so far sales are slow.

Meanwhile, the Government has been irritated by the activities of the courts, which in three important judgments last year extended urban rights to certain blacks, including long-serving migrant workers, in a manner which clearly ran coun-

ter to government intentions.

The Government's response will be a significant indication of its intentions and its reformist commitment, as will the fate during this parliamentary session of one of the Government's most controversial Bills, the candidly-named Orderly Movement and Settlement of Black Persons Bill, which in its present form proposes a rigorous tightening of influx control.

The contradictions in government policy affecting the blacks are not seen in the area where reform has made its major impact—labour relations. No one would argue with the senior official in the field, the conspicuously-reformist Dr. Piet van der Merwe, when he says that South Africa has seen more radical changes in the labour area in the last four years than in the previous 20.

The policy—following the Government's acceptance of the

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Wiehahn Report—has been to remove discrimination, to minimise government interference and thereby to allow black unionisation (and strike action) to follow freely. More than half a million blacks are now employed, and while some employers grumble and the papers are full of strike news, the world has not come to an end. The importance of this is very obvious in a society where, because free political expression is frustrated, the new unions take an extra role.

Education was another area where reform was anticipated in the wake of another important commission, the De Lange Report. No one in South Africa denies that the development of the country's economy demands an urgent transformation in the quality and level of education of its black population, but the Government hesitated a long time and, although it has now come out with policy guidelines which talk of equal facilities, the reformists have been disappointed.

This is one of the areas where very considerable financial resources will be required and the Exchequer is in no shape at present to cope with all the demands on it.

In the field of foreign policy, an end to the deadlock over Namibia's independence can only strengthen the cause of reform. (Certainly the funds required in connection with social reforms and constitutional change will make it desperately desirable to hold back defence spending.)

This month there are hopes of a ceasefire in the war on the Angolan border, but it remains to be seen whether the government will be prepared, at a suitable point in negotiations, to make any concession on its insistence that all Cuban troops remove themselves from Angola.

Until recently, the Govern-

ment would have been nervous to "let Namibia go" because of its fear of Right-wing electoral reaction. Now, with the referendum victory for Mr Botha and the probability that the Conservative Party has been contained in the Northern Transvaal Bush—and also a new impression that the white public is getting weary of the long war and its steady toll of casualties—the government may have decided to be braver. In all of these areas, the Western governments have continued discreetly to urge reform and change. But the American policy of "constructive engagement" had little to show for it until the recent blots of diplomatic developments in Namibia and Mozambique.

White South Africans can correctly say, "We are changing." Whether they are changing fast enough is a far more difficult matter and one where international opinion would be wise to take a cautious position. Domestic enthusiasts can be exaggerated; South African society is ordered in a way which makes it easy for affluent suburban whites to forget that in 16 years' time there will be 5m whites and 37m blacks, and that the allegiance of the Coloureds and Indians may not be relied upon.

It is difficult to avoid the impression that the frustrations of this black majority are intensifying even while the whites are increasingly unsure about the answer to their country's unique problems; the leader of the opposition, Dr Van Zyl Slabbert, made a similar point in parliament this month when in his motion of censure he accused the government of pressing on with apartheid although it no longer believed in it. What exactly it believes in will presumably become clearer as the "Second Republic" gets under way later this year.

What South Africa needs is a little more power sharing

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SOUTH AFRICA II

The new constitution gives limited promise of reform

Still no voice for majority

JUST AS the political scene was dominated last year by the campaign leading to the November referendum for the new constitution, so this year the politicians were preoccupied with the implementation of that constitution—and with the consequences of that referendum vote.

Although only the white electors were consulted in November, the changes approved in the constitution are so fundamental that the pattern of politics in all the racially-demarcated communities has been dramatically affected.

So far as the whites are concerned, it appears incontrovertible that the long-awaited development has now come about whereby the ruling National Party has shifted to the centre of the political spectrum. This is of very great importance, first because it promises to the Government the obstruction of reform by the ultra-Right wingers; and second because it implies a coming together of the Afrikaners and the English-speakers whose mutual antagonism has been a traditional feature of South African affairs.

Loyalty

The victory of the Prime Minister, Mr P. W. Botha, with 66 per cent of the votes—a far bigger majority than many observers had expected—showed that large numbers of "English" South Africans must have deserted their traditional loyalty to the opposition in order to vote "yes" to the promises of reform and change. Psephology is not a well-developed science in the republic and there will continue to be argument about the more obscure detail of this result, but both the principal opposition parties came out of the referendum with nasty wounds.

The Conservative Party, which broke away from the National Party two years ago in the hope that it would mount a large "verkrampste" (hard-line) vote in the Transvaal suffered a setback after it had earlier embarrassed the government in a couple of extreme-Right rural constituencies in the far north. More in government circles had been transformed overnight: National Party politicians who had been worried stiff about the potential strength of backwoods reaction have now convinced themselves that the Prime Minister is carrying the country with him.

New constitution summarised

THE NEW South African constitution, endorsed by a 66 per cent majority in a referendum two years ago in the third quarter of this year so as to be fully functional next year. Its key elements are these:

- There will be three chambers of parliament. The coloureds (2.5m) will elect a House of Representatives and the Indians (0.8m) a House of Delegates.
- They will join the existing 175-strong House of Assembly elected by the 4.5m whites. There will be 80 coloured members (plus five nominated) and 40 Indians (plus five nominated) to meet the formula of a 4:2:1 racial allocation of parliamentary seats.
- This ratio is fixed and therefore the white majority is beyond threat from a dramatic shift in population.
- Each House will legislate for the "own affairs" of its community, such as education and local government. No house may interfere in the "own affairs" of another community, and the State President will adjudicate on disputes about what areas fall under "own affairs."
- "General affairs" will include such sub-

jects as defence, foreign policy, budget and matters to do with the black majority. These "general affairs," which clearly include all the most important matters for the nation, will be discussed between the three chambers through a system of standing committees. The method of operation of these committees is to be worked out by the present parliamentary session. The role of the opposition in these standing committees (and also the access of the press) also remains to be clarified.

The new executive State President—who in effect will be elected by the largest party in the white parliament—is universally expected to be the present Prime Minister, Mr P. W. Botha.

The State President will enjoy very considerable powers—one of the reasons why the opposition parties urged a "no" vote in the referendum. He will appoint a Cabinet which is expected to include non-white Ministers and he will be empowered to resolve disputes between the three chambers. The new system would be able to operate even if one of the chambers should cease to function, for example, if a majority of members were to withdraw from the system.

At the same time, the U.S., the most powerful member of the five-nation Western contact group on Namibia, has often recently appeared to be content with restating its own and South Africa's demand that a withdrawal of the estimated 25,000 Cuban troops from Angola must be a pre-condition of Namibian independence, without making a really persistent attempt to break the log-jam.

In both Washington's and Pretoria's case, there are now powerful domestic reasons why the Namibian problem should be settled quickly. It is clear that President Ronald Reagan, whose foreign policy record in Central America and the Middle East has been less than brilliant, would very much like to go into the U.S. presidential election campaign with a success in Africa to his credit.

For Mr P. W. Botha, South Africa's Prime Minister, a combination of internal political, economic and foreign policy reasons appear to have tipped the balance in favour of an early solution for Namibia.

Having just won an impressive victory in the referendum on the new constitution, the time is clearly opportune for Mr Botha to cash in on his popularity and push through a

turnout would not be so embarrassing. Both communities are split on this.

The three coloured parties which are willing to have anything to do with the system have all, to the Government's relief, opted for an election, not a referendum. The central personality has been the Rev. Allen Hendrickse, leader of the Labour Party, who is tipped to be the first non-white South African Deputy Minister.

Mr Hendrickse explains his party's controversial decision to participate with great fluency and much reference to "realism." Correctly or not, he sees the whites' decision to allow non-whites to join their parliamentary system as an historic breakthrough.

Hopes

Of course, he has to reject much of the content of the system and hold out confident hopes of such obvious reforms as the abolition of the Immorality Act, which prohibits sex between people of different races.

He says he expects a 40-50 per cent coloured turnout in the election and here it must be stressed that many coloureds, particularly those in urban areas and the better educated, are passionately opposed to the new constitution and will have no truck with it.

The Indians—only 0.8m of them—are deeply conscious of their precarious status, often feeling rejected by both whites and blacks. They have been prevaricating and squabbling, to the Government's irritation. The South African Indian Council, which was thought to be the Government's creature, surprisingly opted for a referendum but other elements in the community preferred the coloured line and the Government last week announced that both Indians and coloureds would have elections in separate referenda—on August 22.

Everyone will then be launched into uncharted territory. The world will be assured by the propagandists that South Africa is no longer a land of whites-only apartheid, and non-white Ministers will be produced to prove it.

All of this leaves out the blacks of course—as it is intended to. The Government's line is adamant that the black majority must look for their political and constitutional development in the ethnically-demarcated "national states" formerly called Homelands or Bantustans.

It is granted that some of them—millions of them—actually live in or near the white towns, and they have recently been given municipal rights of their own. There is speculation that these elected black councils will one day link up with the homelands governments, or even—somehow, eventually—be tied into a confederal structure.

The present reality is that all but a handful of black leaders vehemently reject the new constitution. The most outspoken and furious black opponent has been the Zulu leader, Chief Gatsha Buthelezi who, as Chief Minister of the KwaZulu homeland, is no outspoken radical. Elsewhere, the new constitution gave impetus to the recently-formed United Democratic Front, which looks like being the nearest thing to a multi-racial, non-parliamentary and nationwide opposition grouping since the Congress movement of the 1950s.

Against this must be set the dramatic fact that the coloured and Indian minorities have been invited to join the white minority parliament and in Cabinet. However, in the light of the blacks' reaction so far, it is not perhaps surprising that articles about white politics and coloured dilemmas start to sound like Hamlet without the Prince.

J. D. F. Jones

Defence of the northern frontier remains the cardinal tenet of foreign policy

Flanked by hostile neighbours

WHITE South Africa has been in trouble at the frontier for three years, so it should not be surprising that relations between the independent black "front-line states" and the apartheid Government in Pretoria are difficult. In the past, the whites meeting with the blacks moving south in a confrontation about land, wealth, and security of occupancy. Today, the same factors continue to guide the Republic's foreign policy.

South Africa's first concern—and the absolute priority of its Government—has to be its security against those forces which seek to overthrow it. The banned African National Congress, in its battle against white supremacy, seeks to infiltrate its men across the frontiers from the neighbouring black territories (South African officials estimate the ANC's trained manpower at 1,500).

Pretoria wishes, as far as is realistically possible, to deny the ANC bases in, or transit routes across, those territories. It therefore plans policies, diplomatic and sometimes military, to that end.

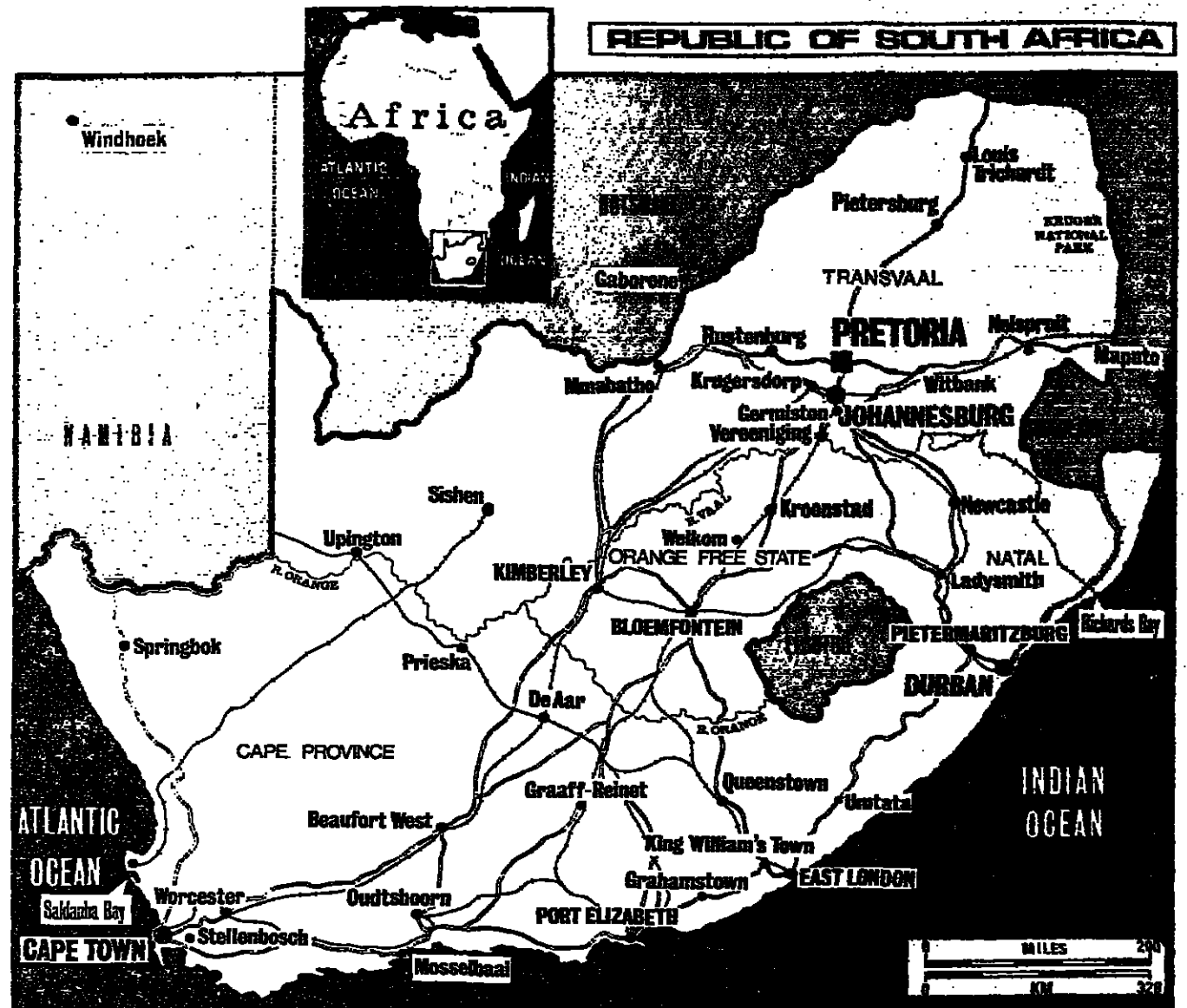
White South Africa also appreciates that southern Africa as a region is economically indivisible and that the Republic naturally dominates that economic unit. Therefore it is very much in South Africa's interest to promote regional economic co-operation, and, arguably, co-operation would be in the interest of the other states in the region. The infrastructure should be designed for regional efficiency: ports, railways, roads should be integrated, workers should be able to cross borders to find employment; investment, aid, food, research, expertise, should be regionally interrelated.

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the neighbour governments so if he was an official that not only have these neighbouring states been publicly abusive, they have also supported, sheltered and allowed transit to the enemies of the South African system.

From time to time in recent years South Africa has retaliated directly after sabotage incidents at home—bombing suburban houses in Maputo, capital of Mozambique, and raiding Maseru, the Lesotho capital, in confident defiance of international opinion. But the more effective response has some times been less violent: for example, mounting what amounted to a blockade of traffic on the Lesotho road last year, or holding out to the conservative Swaziland rulers the prospect of more land.

Always the economic power available has been enormous and the point can be made, directly or through intermediaries, that stability in the region is a two-way process. This month the success of that policy is being tested.

The ceasefire that has just been launched on the Angola-Namibia border is by far the most dramatic evidence of the process. The diplomatic search for a Namibian (South West African) independence settlement, extraordinarily long and complex task, has been the penultimate exercise of de-colonisation and has at least reached the point where the parties agree that it will be based on UN Security Council Resolution 435.

All the detailed difficulties have been solved except that the South African, with American support, have put up a final condition: that their own withdrawal from the territory be "linked" to the withdrawal from Angola of the estimated

population, which could form an interim government.

If the formation of an interim government is indeed the intention, as it has been in the past, then the whole present peace exercise is probably doomed to failure, for it is certain that Swapo will not co-operate with the South Africans on that basis.

It seems more likely, however, that Pretoria is thinking rather of creating a viable political force in the country which would be able to win a reasonable amount of support in a free election.

The aim would be to prevent Swapo from winning the necessary two-thirds of the seats in the constituent assembly which would enable it to fashion the new constitution according to its own precepts.

One way or another, however, it is likely that the notorious proclamation AG 8, which provided for the creation of 11 second-tier ethnic governments—almost the last remaining vestige of South Africa's special brand of separate development in Namibia—is destined for the scrap heap sooner rather than later.

If the multi-party grouping is to stand any chance in a free election based on the one-man-one-vote principle, it can hardly go into it with such an enormous South African albatross round its neck.

Whatever kind of government eventually rules Namibia, it will certainly have to take

25,000 Cuban troops who have been helping combat the Unita guerrillas and discourage direct South African aggression.

To the frontline states and to much of the international community, this demand has seemed an unjustifiable interference with Angolan sovereignty. To the South Africans, it is a logical part of their search for security and stability in the region. They have insisted that there can be no truly free elections inside Namibia while the Cubans remain across the northern border—and more generally, and perhaps more convincingly—they suggest that the presence of Cubans is not appropriate to an era of Southern African regional peace and security.

It is now possible to put it no stronger, that this deadlock has at last been broken, but if that is so—i.e. if the present disengagement arranged with American intermediation turns into a ceasefire—it should be seen as one part of a regional de-escalation of tensions. In some sense, it implies that the South Africans will have made their point.

Mozambique looks like being the best example. Following an American rapprochement with President Machel's government, the South African and Mozambique governments are holding a series of talks to include the subjects of economic relations, power supplies, tourism and—the important one—joint security problems, a topic which is bound to include the ANC and MNR. Both sides sound optimistic.

There are many ways in which South Africa can help Mozambique economically. The other side of the coin is that 95 per cent of all sabotage incidents inside South Africa originate from or depend on

transit through Mozambique. So security and economics come together. It will be interesting to see if the MNR falters in these coming months.

In Lesotho, there are the first indications that South Africa is clamping down on the Lesotho Liberation Army's freedom of movement now that ANC members have been flying out of Maseru. In Swaziland, there has been a similar retreat on the part of South African exiles there. In Zambia, the strenuous two-way slanging match of a year ago seems to be calming down and the Pretoria Foreign Minister, Mr P. W. Botha, talks of a new "realistic" relationship.

Further north, President Kaunda of Zambia has become an experienced elder statesman and has always been willing to talk to the South Africans, while President Banda of Malawi has been a maverick in his readiness to deal directly and openly with South Africa, and to benefit economically as a result.

In Angola, the benefits of peace would be still more dramatic though even South African officials grant that the MPLA Government in Luanda will be reluctant to dispense with the Cubans while Unita is so much in the ascendant. Again, if the ceasefire on the border holds, it will be curious to see if Unita loses momentum as the months go by. The same point stands, that regional stabilisation would bring benefits to both sides.

The South Africans are not yet making it an issue, but the basic training camps for ANC recruits are located in Angola. In a context in which Pretoria requires the curtailment of ANC facilities in other neighbour states, the eventual logic is obvious.

J. D. F. J.

Small step towards settlement of Namibia problem

THERE IS probably no current international problem, other than that of Lebanon, or the Arab-Israeli conflict, which has proved so intractable, and subject to so many disappointed expectations, as the search for a peaceful settlement in Namibia (South West Africa).

For this reason, the announcement at the end of January by Mr P. W. Botha, the South African Prime Minister, that South Africa would begin to disengage its forces from neighbouring Angola (forces that were never officially admitted to be there) must be treated with caution. It is no more than a small step towards a wider ceasefire along the Angola-Namibia border, which only then might lead to an ultimate Namibian solution.

There are nonetheless several good reasons why a certain amount of optimism is justified. Both the U.S., whose representative Dr Chester Crocker, Assistant Secretary of State for African Affairs, has deployed an unusual amount of energy in laying the diplomatic groundwork for the disengagement decision, and South Africa appear to be in a hurry to settle the Namibian problem. That has not always been the case. The South Africans, in particular, have for years successfully stonewalled the negotiations on the League of Nations mandated territory which they have administered since 1919 while giving the impression that they were

adopting a constructive attitude.

At the same time, the U.S., the most powerful member of the five-nation Western contact group on Namibia, has often recently appeared to be content with restating its own and South Africa's demand that a withdrawal of the estimated 25,000 Cuban troops from Angola must be a pre-condition of Namibian independence, without making a really persistent attempt to break the log-jam.

In both Washington's and Pretoria's case, there are now powerful domestic reasons why the Namibian problem should be settled quickly. It is clear that President Ronald Reagan, whose foreign policy record in Central America and the Middle East has been less than brilliant, would very much like to go into the U.S. presidential election campaign with a success in Africa to his credit.

Victory

For Mr P. W. Botha, South Africa's Prime Minister, a combination of internal political, economic and foreign policy reasons appear to have tipped the balance in favour of an early solution for Namibia.

Having just won an impressive victory in the referendum on the new constitution, the time is clearly opportune for Mr Botha to cash in on his popularity and push through a

momentous decision which is bound to run into the opposition of some of the more conservative elements in his National Party.

But the economic factors militating in favour of a settlement are even more pressing and have been strongly underlined in public statements by both the Prime Minister and Mr P. W. Botha, the Foreign Minister.

The war against the South West African People's Organisation (Swapo)—the Namibian political organisation fighting for independence—as been going on for nearly 18 years, mostly at a low level of intensity, the cost of which was easily bearable for a rich economy like South Africa's.

Lately, however, the cost has been escalating to the point at which it represents an unacceptable drain on South African resources if it were to continue for much longer.

The third consideration which must have influenced Mr P. W. Botha was that, as long as the Namibian conflict continued, South Africa would remain isolated in the African continent (and indeed, the world) and there would be no chance of any improvement in relations with its independent black neighbours. It is certainly no coincidence that the new initiative in Namibia has gone hand in hand with a thaw in relations between South Africa and Mozambique.

That said, the lack of details about the kind of preliminary

deal that has been struck between the U.S., South Africa and Angola must give everyone pause. What, for instance, are the assurances which the U.S. has been able to give to South Africa concerning Angola's and Swapo's part of the deal?

There can be little doubt that these assurances at least include an undertaking by Angola that it will put a tight rein on Swapo activities in the southern part of its country. It is also possible that a geographical limit could be fixed beyond which neither Swapo nor Cuban troops would be permitted to operate.

South Africa, at least, sees the disengagement of its troops from Angola as the first step towards a full ceasefire which, if everything goes to plan, would last for two or three months initially. Terms with Angola would decide on a joint mechanism to control the disengagement of forces and a possible ceasefire.

Presumably, talks would then resume on the implementation of United Nations Resolution 435, under which free elections would be held for a Namibian constituent assembly which would then decide on a new constitution for the country.

Few people doubt that such free elections would be won by Swapo, the only unified political force of any size in a country which boasts some 45 different parties. It is significant, however, that the South

African Prime Minister, who has studiously avoided mentioning Swapo as a direct negotiating partner in the present delicate phase of diplomatic contacts, has been issuing urgent calls to other parties in Namibia to get their act together.

Those appeals have been addressed specifically to the six political groupings making up the so-called Multi-Party Conference, of which the centre-piece is the multi-racial Democratic Turnhalle Alliance (DTA), led by Mr Dirk Mudge.

Mr Mudge, once a stalwart of South Africa's National Party, was largely responsible for masterminding the dismantling of most of Namibia's social and economic apartheid legislation during the three years when the DTA was in control of the country's national assembly and he was chairman of the Council of Ministers. But Mr Mudge resigned in January 1983 because of the frustrations of having to govern in harness with and under the ultimate authority of a South African Administrator-General.

Sceptical

Those who are sceptical about South Africa's motives, believe that Pretoria is once again trying to bypass Swapo by supporting what it considers to be a more moderate political grouping, representing both the white and some of the black



Farmers in Namibia go armed as routine drill.

account of certain harsh economic realities which will make the country dependent on South Africa for a long time to come.

Though it is by no means the poorest country in Africa, it has few resources apart from its minerals. Much of the country is made up of desert and mountains, and only in its northern one-fifth, where about half of Namibia's 1m or so inhabitants live, does water exist in any kind of abundance and annual crops be grown.

Its mineral wealth is doubtless Namibia's biggest asset and will remain so in the foreseeable

future. Diamonds, mined by Consolidated Diamond Mines (CDM), a subsidiary of South Africa's De Beers, have in recent years provided 40 per cent of government income, and are destined to remain the country's biggest or second biggest export for many years to come. But diamonds are highly price-sensitive and have recently suffered from a big slump.

The other major mineral resource, which is about to overtake diamonds as the country's most valuable export, is uranium oxide, mined at the Rossing Mine, in which Rio Tinto Zinc of Britain has a majority stake, near Swakopmund on the Namibian coast. Though the demand for uranium has been very slack, Rossing's production and prices have been protected by long-term contracts. But no one is in a hurry to exploit the country's other two large known uranium deposits.

Given Namibia's great dependence on these two sources of income and South Africa's financial aid, it is difficult to see how Swapo would be able to do anything so drastic as nationalise the multinationals companies if it comes to power without courting economic disaster. In this and other fields the Socialist bank is likely to prove worse than its bite, something the South Africans still find hard to believe.

Robert Maudmiller

Handwritten text in Arabic script: "دولة فلسطين"

SOUTH AFRICA III

Economy: a cautious wait for recovery

SOUTH AFRICA'S veteran Finance Minister, Mr Owen Horwood, rather surprisingly quoted Sidney Webb in his last budget: "Economists are generally right in their predictions, but a good deal out in their dates." That was last March, when Mr Horwood was holding out cautious hope that South Africa's economic recovery would not be long delayed.

We are still waiting. The business cycle turned downwards in the last quarter of 1981. After growth rates of 8 per cent in 1980 and 4.6 per cent in 1981, 1982 brought negative real growth of 1 per cent and, when the figures are available, the negative rate will have been 3.4 per cent in 1983.

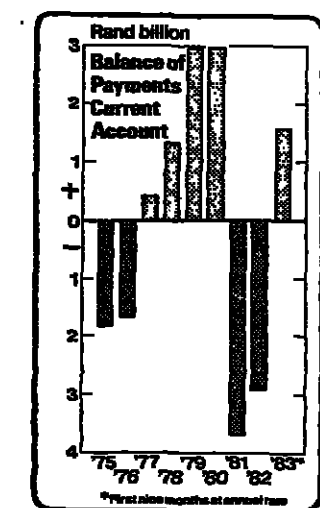
For the past year South Africans have been waiting for the upturn — watching for the strength of the U.S. and Western recovery, debating how long the lag will be before the international revival reaches the republic; cursing the appalling drought which sapped the economy last year (and which may not yet have broken), and wincing as the all-important gold price sagged and lower. As Barclays Bank put it recently, 1983 saw in South Africa "a slump of considerable proportions."

Mood

No one doubts, of course, that recovery must come, but the mood is extremely cautious, far more so than is usual in South African business and economic circles. This is explained partly by the experience of the past year when there was a false dawn in the third quarter. A lot of people rejoiced too soon, but it turned out to be a "clink" in the graphs, as Dr Braam Staden, the Reserve Bank Deputy governor, puts it.

The latest preliminary figures look a little more hopeful. In particular, there are signs of the export upturn which must be part of any acceptable recovery. Most economists have been forecasting a 1984 growth rate of about 2.5 per cent. However, caution is advisable in view of the weak gold price and the persistent drought — the two factors which were responsible for so much of the disappointment last year.

Gold is, as always, decisive. It accounts for over 40 per cent of South Africa's exports; it is a major fluctuating component of the government's exchequer



revenue; and it has a direct impact on the exchange rate of the Rand.

The snag is that the movement of the gold price has become unpredictable. It is scarcely too much to say that economic forecasting in South Africa has become little more than guesswork, and Mr Horwood, as he prepares next month's budget, is at the mercy of factors beyond his control.

It is not surprising that he is expected to take a conservative view of the gold price over the next 12 months. At the start of 1980 gold touched \$850 an ounce; the highest it could manage in 1983 was \$311. This month the price opened at about \$370.

More important, the average quarterly price retreated steadily throughout 1983, from the \$462 of the first quarter, and so far this year has been close to \$370.

A compensatory process has been developed for the exchange rate since the Reserve Bank's decision last September to stop guiding the market by quoting a daily Rand-dollar rate. The result has been that a significant movement in the gold price now tends to be followed immediately by an adjustment in the rate of the Rand, for example when gold fell below \$400 in December, the Rand moved down below 80 cents.

The consequence is that the gold price in Rand is sustained and so the mining houses have been cushioned against the falling dollar price; the Rand price — which is what matters to them in terms of their working costs — has been held at approximately \$400 per ounce. Meanwhile, of course, a weakening

Rand should boost South Africa's exports.

The second great burden of the past year which Mr Horwood emphasised last month — in a reference to South Africa's economy being in "one of the most difficult phases since the Great Depression" — has been the drought, the worst in living memory, with its impact on the balance of trade, on domestic debt and on government spending. There was a 15 per cent decline in agricultural output last year, and the Reserve Bank's deputy governor, Dr Chris Stals, estimates the cost to the balance of payments at R1.5bn in terms of lost exports and additional food imports.

In the event, the summer rains began promisingly but they have since faltered badly and there is once again serious alarm about the prospects of the basic crop, maize. Dr van Staden has been warning that another crop failure — which is now thought to be probable — would reduce this year's growth rate from 2.5 per cent to 1-1.25 per cent.

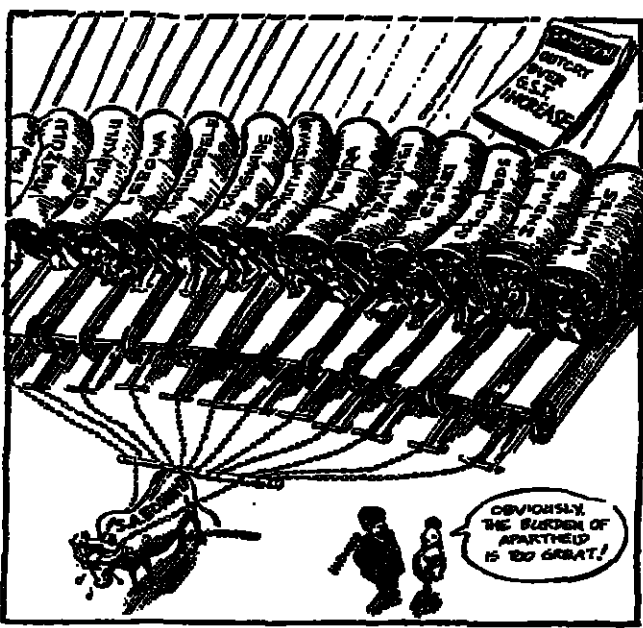
Thus, the drop in the gold price (plus weak commodity prices) and the drought came together, against a background of only slow Western economic recovery, to affect jointly the growth rate, the balance of payments, and the exchequer.

The past five years have seen a dramatic turning in the current account. In 1980-81, for example, a shift from surplus to deficit of nearly R7bn. But in 1983, as imports slowly cooled, this was brought under better control and Mr Horwood recently said the 1983 current account would show a surplus of almost R500m after a poor fourth quarter.

Far greater concern relates to the consequences of last year's difficulties on government spending — or rather, overspending. Last March Mr Horwood budgeted for a deficit before borrowing of R2,08bn; in November he admitted that Government spending was running at A1.4bn over budget. He could correctly explain that drought-relief measures were an unpredictable, unavoidable and expensive burden.

His politician-colleagues in cabinet found it necessary to award 12 per cent salary increases to the Civil Service from this January (in practice the figure will be much larger).

There was the high cost of servicing Government debt. Perhaps above all (the figures are not yet clear), defence spending is considered beyond concerted effort and recent exercises such as December's



A cartoonist's view of the economic cost of apartheid, from Soweto's daily newspaper, the Sowetan. Ordinary South Africans are protesting at the increase in General Sales Tax (GST) brought in by Mr Owen Horwood, the Finance Minister. The economy has to support the combined costs of all the separate black homeland bureaucracies, and separate systems for whites, coloureds and Indians.

incur into Angola will have to be paid for.

One embarrassment is that the failure to control Government spending will annoy the IMF which, in November 1982 in circumstances of controversy, agreed to a SDR 1bn package to South Africa, combining a compensatory financing facility and credit tranches. The IMF stipulated that the deficit should be contained to 2 per cent of GDP, but the 1983-84 deficit now looks certain to be well over double that.

Alternatives

Since Mr Horwood's chances of disciplining ministerial departments at this stage seem frail, his alternatives are to raise Government revenues considerably, or to borrow. He has already started on the former by raising General Sales Tax (GST) last month from 6 to 7 per cent so as to bring in another R700m (in a full year). The budget at the end of March seems certain to bring more tax increases, with the present forecast a rise in corporation taxation.

The snag is that such measures, in particular any increase in across-the-board GST, while technically deflationary, help to defeat the government's efforts to bring inflation into single figures.

Apart from the obvious political impact of inflation, particularly among the poorer and black communities, the government's concern is that South Africa's inflation is persisting at a level much higher than that of her principal trading partners. Inflation has indeed been brought back from the 15 per cent of two years ago but efforts to contain money supply have had very inadequate success, while interest rates remain very high: prime rate is 20 per cent.

There may be an element of structural inflation inevitable in South Africa's special circumstances. But if the economic recovery is to be export-led, then South Africa dare not risk pricing herself out of her markets.

These "special circumstances" also have particular relevance to the Finance Minister's budgetary dilemmas. At a time when "reformist" policies have at last been embraced by the government, while South Africa has to face up to the problem of paying for apartheid, or rather, for reformist-apartheid. Reform can only be expensive since it requires heavy spending to bring social change for non-whites (eg to answer the demand for housing, or to raise educational standards, which everyone knows is essential for the long-term needs of the economy).

Defence is the other side of the coin and must be a particular nightmare for Mr Horwood since the generals can argue that their needs are always and by definition a top priority. There is therefore going to be a tough budget at the end of March; but Mr Horwood's trick will be to make it not so tough as to set back South Africa's economic recovery for the rest of the year.

J. D. F. Jones

Drought has damaged the country's export performance

Farmers' debts rise

IT IS PROBABLY no more than coincidence that the contribution of South Africa's agriculture to GDP is declining in inverse proportion to the political thaw between the republic and its southern Africa neighbours.

Few people can recall a worse run on farmers' fortunes: three consecutive years of drought, followed by hail and disastrous floods that ruined a large proportion of the Natal/KwaZulu sugar cane crop—100,000 tonnes worth R22m.

South Africa's regional dominance as the major food producer/exporter is, for the time being, at an end. Like her stricken neighbours, she will be forced yet again to import grain.

The farm sector's contribution to GDP may well fall below 1 per cent in 1984, the lowest level on record. This can be attributed almost entirely to what looks like being yet another failure of the maize crop.

In the late 1970s, maize production averaged about 9m-10m tonnes a year, reaching a peak of 14.8m tonnes in 1981 before the drought years. This January, after widespread rains in the summer rainfall region in October and November last year, the maize crop was estimated at 10m tonnes, provided that "normal" rainfall would persist.

Searing heat

But as a result of searing heat and an absence of rain at a critical stage, the crop forecast has been scaled down to 7m tonnes by the South African agricultural union, while unofficial estimates by Nampo, the growers' organisation, have been reduced to an ultra-pessimistic 4m tonnes, about the same level as last year's production.

If the worst comes to the worst the maize board may have to import grain to an upper limit of 3m tonnes to meet domestic demand of nearly 7m tonnes. This implies a foreign exchange requirement of about \$720m.

It also means that growers' receipts could fall to one-third of their gross income four years ago. In 1980 income of maize growers was R2.4bn and rose to about R2.7bn the following year on a record crop of nearly 15m tonnes. In 1982 their income fell to about R2bn on a

10m tonne crop and plunged 41 per cent in 1983 to about R1.2bn. However, these figures conceal the growers' real plight because they have not been adjusted for inflation of 14 per cent.

Total debt burden of the country's 70,000 farmers is now in excess of R6bn and may go as high as R8bn on a fast deteriorating ratio of net income to total debt. This may now be in excess of 60 per cent, compared with 40 per cent two years ago. In the current maize season many growers were encouraged by the copious spring rains to risk heavy plantings in the hope of a plentiful crop and an opportunity to run down their heavy borrowings. "Going for broke" they drew advances totalling nearly R2bn from their co-operatives and R1.5bn from the commercial banks (with prime rate at 20 per cent).

There are disturbing signs that many of these, more aggressive growers have lost their gamble. In the western Orange Free State district of Bothaville, maize centre of the republic, there are tales of growers handing over their assets to the deputy sheriff and leaving town to look for jobs.

According to Piet Gons, general manager of the National Maize Producers Organisation, at least R1bn of R1.7bn invested by growers in putting the 1984 crop into the ground has been lost.

Production credits advanced by co-ops remain unpaid in many areas. The level of unredeemed credits has soared from R106m to nearly R900m in the past two years and would have been far greater had the South African government not rescheduled R500m of production credits, normally repayable at the end of the season, into long-term debt.

What many growers find particularly disheartening, and which may hasten the exodus from the land, is the calculation that, given a continuation of the government's new policy of market-related interest rates for all borrowers, it would take returns from up to six consecutive above-average maize crops (11-12m tonnes) to repay their mountainous debts.

The huge increase in farmers' debt, high inflation and crop failures has resulted

in a reconstruction of the government's industrial strategy. Sectors of agriculture seeking to export, but reliant on imported inputs, have begun to rebel against the government's longstanding policy of import replacement and import substitution, legacy of the very difficult times which followed the October 1973 oil crisis.

Growers argued that the cost of protecting industries manufacturing farm inputs (fertiliser, chemicals, implements, packaging material and so on) was pricing their products out of export markets.

Controls

However, the farmers are less than sanguine about exposing their own products to competitive imports. In fact, a specialist research group at the University of Pretoria, appointed by the Department of Commerce and Industries, showed in a report published at the end of last year that the farm sector as a whole benefits substantially more from official quantitative import controls and tariff protection than it was adversely affected by the cost of protection of industries manufacturing farm requisites and intermediate inputs.

The final word on the subject is expected to be made in a White Paper on agriculture to be tabled in parliament shortly.

Not all sectors have been hit as hard as maize. Woolgrowers, on the strength of international indicators, expect prices to rise 10 per cent on world markets in the 1984-85 season. South Africa's wool production increased about 1.5 per cent in 1983-84 to 107.3m kg, as a result of increased stocking in the high rainfall regions.

Part of the 1983-84 clip was sold for R265m but pay-outs to growers were boosted by R18.6m to R284.5m from the stabilisation fund. Only 75.3 per cent of the 1983-84 clip was sold; the remainder was taken into stock by the Wool Board whose carry-over into the 1983-84 season was more than 30m kg.

Deciduous fruitgrowers expect a successful season in world markets. On shipments of more than 25m cartons, mainly apples and grapes, they hope for foreign sales of about R300m and a further R100m from domestic sales.

John Stewart

The threat of effective sanctions has receded

Trade: values pick up after fall

RECESSION and politics have not dampened most British exporters' enthusiasm for doing business with South Africa. "It's a rock-solid market," says a senior British trade official. "If you can't sell in South Africa, you can't sell anywhere."

South Africa is the UK's twelfth largest export market and although final figures are not yet available, appears to have overtaken Nigeria again last year as Africa's biggest British customer. UK exports to South Africa in the first 11 months of 1983 reached \$2.9bn, 10.2 per cent over January-November 1982.

The drop in British sales was slightly lower than the overall decline in South Africa's imports, which dropped by 11.6 per cent to \$18.4bn last year. Since about 80 per cent of the country's purchases abroad consist of capital goods, the steep fall-off in fixed investment by the mines, general industry and public corporations such as Escom and Armscor has had a dramatic effect on import demand, compounded by the rapid depreciation of the Rand and destocking by most sectors of commerce and industry.

Between the first quarter of 1982 and the trough in mid-1983, import values tumbled by almost one-third. The drop in volumes was an astonishing 44 per cent.

Despite the depressed state of the domestic economy and the fact that most of the Rand's fall has come in the past six months, there are signs that import demand is beginning to strengthen again. Import values rose markedly towards the end of last year and, according to the Reserve Bank, volumes have picked up across a broad front.

One reason is the drought which has forced South Africa to import foodstuffs such as maize and oilseeds for the first time in a decade. Maize imports alone have already cost about R400m. Nonetheless, the rundown in commercial and industrial inventories appears to have slowed, if not ended, while the government's more liberal import policies have helped foreign suppliers to corner a bigger share of several markets, including textiles, minibus and packaging papers. Imports are expected to rise modestly during 1984 and more rapidly next year as business activity quickens.

The drought has also damaged the country's export performance. According to preliminary figures from the Commissioner for Customs and Excise, exports edged up by about 6 per cent last year to \$20.6bn, but volumes both including and excluding gold have slipped back by roughly

further since then. By the first 10 months of 1983, it had dropped to fourth place among suppliers and to the third largest foreign market.

During the years of the Wilson government, many South African companies made a concerted effort to broaden their trading links. The uncer-

language and cultural links, have also contributed to the maintenance of close trade ties. Despite the present slack demand for imports, 13 British trade missions will visit South Africa this year, including the first in several years from the London Chamber of Commerce. British companies are likely to participate in at least three major exhibitions in Johannesburg during 1984.

Most of the UK's exports to South Africa consist of heavy and electrical machinery. A Beloit Walsley newsprint machine was installed at Sappi's R800m (\$840m) pulp and paper mill in the eastern Transvaal last year, and GEC has contracts to supply turbines to two of the five new Escom power stations for which tenders have already been awarded.

The emphasis of British trade promotion efforts is switching, however, to high-technology items, ranging from machine tools to home computers. Daimichi-Sykes, the British robotic systems company, recently signed a distribution and technical assistance agreement with a subsidiary of the South African Premier group.

ICL is a key participant in a consortium building societies to set up a network of shared automated teller machines and computerised point-of-sale facilities.

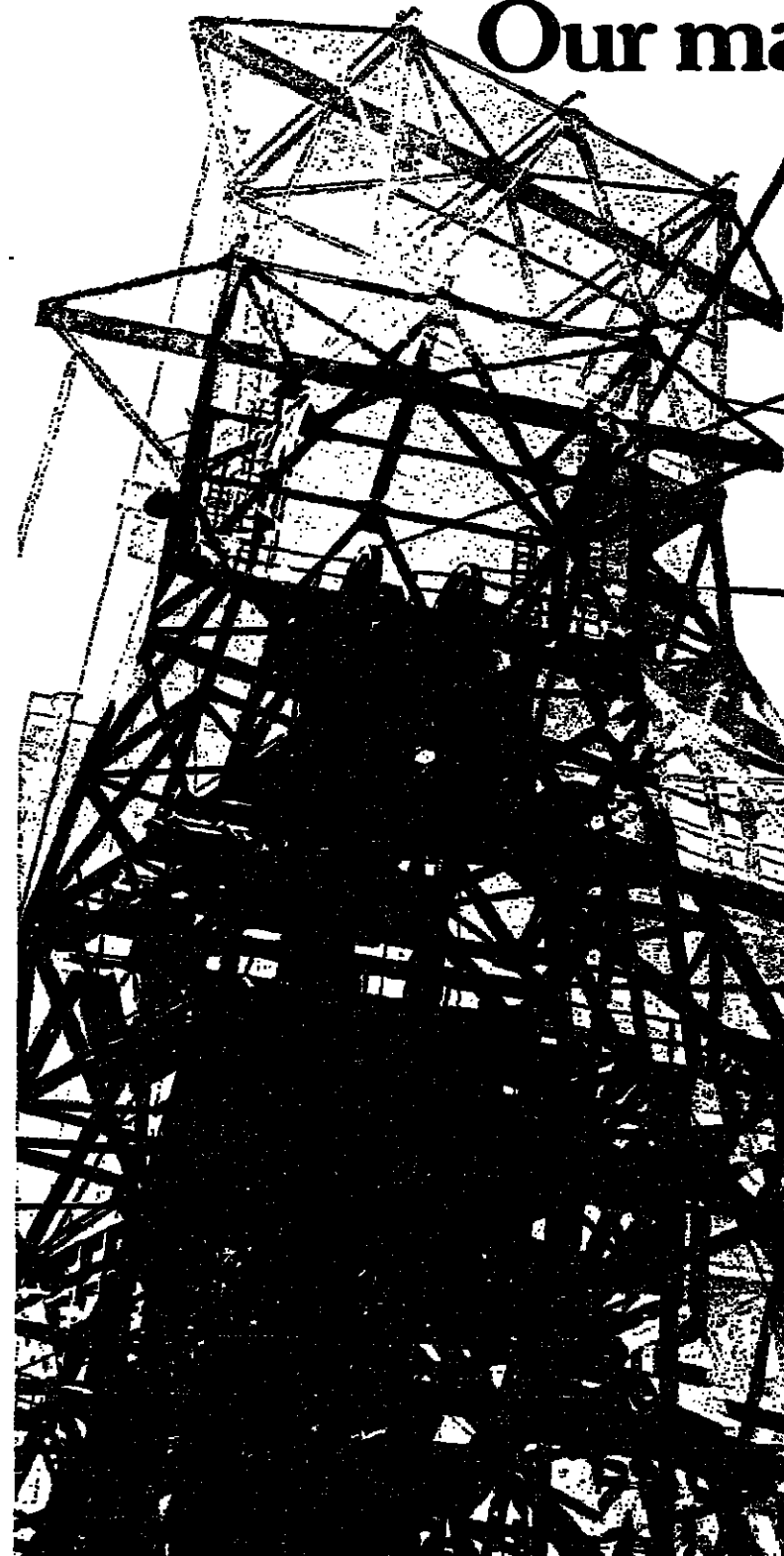
South African traders still quietly boast of their ability to buy and sell in almost every country of the world, including those that claim to boycott Pretoria. Nonetheless, trade with black Africa has slackened markedly in recent years. Exports to "other African countries" have fallen by more than 20 per cent since their 1981 peak of just over R1bn. Import values have stagnated at about R300m a year, implying a substantial fall in volumes.

This reversal almost certainly reflects foreign exchange shortages and transport difficulties in black Africa rather than the success of the sanctions lobby. Exports in 1981 were boosted by large grain shipments which have not been needed (or could not be supplied) since then. Furthermore, South Africa's biggest trading partner on the continent, Zimbabwe, has gradually diversified its commercial links since independence four years ago.

Bernard Simon

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SOUTH AFRICA IV

Jim Jones assesses the outlook for the Johannesburg Stock Exchange

Analysts sound a note of caution

IF THE PESSIMISTS are to be believed, the Johannesburg Stock Exchange has been marching to the wrong tune for a year or more. Judging by the performance of share prices, fundamentals have been totally ignored as private investors and portfolio managers have blithely accumulated scrip.

The underlying theme of those analysts who believe that the market is on the wrong track is that basics are increasingly difficult to ignore. The economy is shrinking; agriculture and industry remain affected by the worst drought in over half a century; the all-important gold price appears to be locked well below \$400 an ounce; interest rates are at record high levels; and the expected recovery predicted for well over a year has still to materialise.

Inevitably, so the argument goes, the effect of these factors on corporate profits and dividends must result in a corresponding drop in equity prices.

Basically, of course, this type of analysis is sound, or at least it is sound if markets are efficient and not subject to artificial constraints. But these have not been the fundamentals which have determined the course of the Johannesburg Stock Exchange for several years. Rather, the market's direction is decided by limitations on South Africans' ability to invest outside the country, strongly growing institutional cash flows which are available for investment, and the determination of the country's major insurance and industrial groups to broaden their power bases.

In February of last year the authorities took a small step towards relaxing controls by merging the financial and commercial funds. Effectively, foreign investors were allowed to come and go at a unitary exchange rate. The relaxation did not extend as far as South Africans themselves, but their response accurately reflected the market fundamentals.

Foreign holders of South African equities jumped at the opportunity for immediate capital gains afforded by the

merger of the commercial and financial funds and sold heavily. Their gains were ensured by the fact that South Africans who could not invest abroad were more than willing to buy all the scrip which became available. Within a few months yet another major outflow of institutional investment funds was triggered when a consortium of Anglo American, JCI and Liberty Life paid R337m (\$270m) to acquire Associated British Foods' controlling interest in Premier Group. And, it seemed, no sooner had the dust of the Premier deal settled than Old Mutual laid out R197m to buy Jardine Matheson's controlling stake in the Rennie's group.

Merger

Later in the year Metal Box took R67m out of the country when its South African operations were merged with the packaging interests of the Barlow Rand group and Prudential Assurance externalised R25m when it sold a share in its South African operation to local investors.

If anything, these transactions which effectively removed funds from the financial system, should have given the market pause. But after starting 1983 at 886.8 the JSE Actuaries index advanced to an all-time high of 1,004.6 on September 12 before reacting sharply to the R545m Sasol rights issue in December and in line with the October-November drop in the gold price.

The reaction lopped a sharp 20 per cent off the overall index. Subsequent recovery has taken the index above the 900 mark, not because fundamentals have necessarily improved but, according to a number of stockbrokers, because the underlying scrip shortage will, if anything, become more critical in 1984.

Institutional cash flows continue their advance and could reach last year's 20 per cent odd increase while the Sasol rights issue will clearly not be repeated and disinvest-

ment transactions are unlikely to be on the same scale as in 1983.

While the readiness with which South Africans bought back their own companies was indicative of a hunger for equities, the same hunger was underlined by the response to last year's spate of rights issues. Sasol (R545m) and Barlow Rand (R150m) had no difficulty in raising equity funds, but the responses to their offers tended to be shadowed by responses to three smaller offerings. Prudential Assurance, which offered the South African public R25m of shares, found its offer almost 40 times over-subscribed. Standard Property, which came with a new issue, attracted applications for almost 50 times as much scrip as it had to issue, while the Durban-based property company, Umdoni, was 25 times over-subscribed when it came to the market.

These three, and the Barlow Rand subsidiary Rotor, were the only new names to be listed on the JSE. Another trend was disclosed by the fact that nine names disappeared through mergers or acquisitions, four through a restructuring and three through bankruptcy or liquidation.

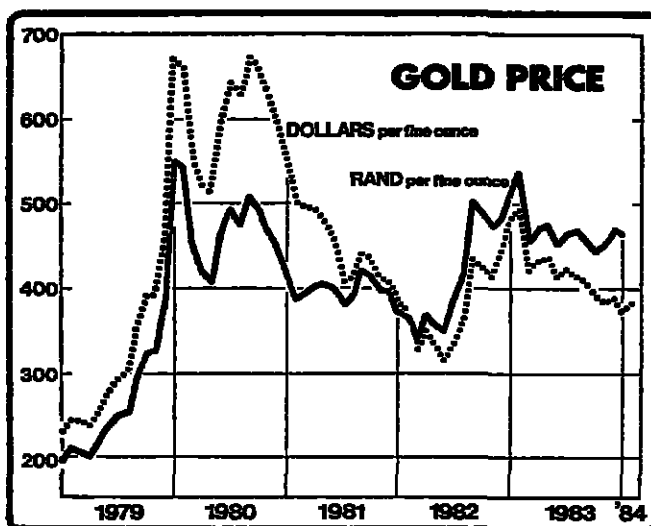
Ignoring the important mining sector, 1983 saw Johannesburg following the lead of most of the world's major stock exchanges. As 1983 progressed and gave way to 1984 it might have been expected that interest rate pressures would have affected ordinary shares. Prime rate, for example, rose from 16 per cent to 20 per cent in the space of one year and yet the average yield available from equities shaded to about 5.5 per cent.

29% higher

In the event the JSE actuaries industrial index closed 1983 at 910.2, almost 29 per cent higher than the 707.5 at which it started the year and more than 90 per cent higher than its 1982 low of 472.8. And this was in a year in which corporate earnings fell by an average of 15 per cent and dividends by 5 per cent.

Nevertheless, gold remains central to the JSE's performance. And as the metal's price teetered precariously below \$370 an ounce in the first few weeks of this year, so the JSE Actuaries. All Gold index slipped 10 per cent below the \$21.4 at which it started 1984 and well down on the \$20.0 at which it began 1983. Precious few Johannesburg stockbrokers are prepared to predict a realistic gold price advance during 1984 and their pessimism extends to the outlook for the economy as a whole.

Scrip shortages notwithstanding, the JSE has started 1984 in a cautious frame of mind. Sooner or later, investors are warned, the fundamentalists' day will arrive.



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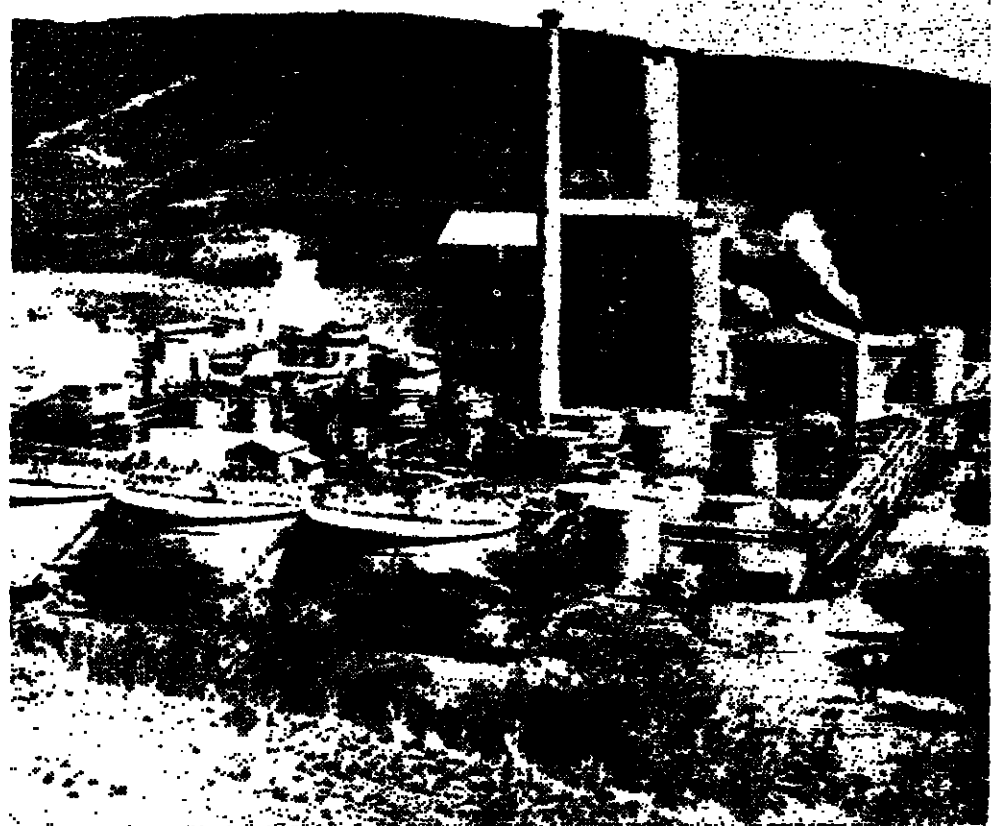
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SOUTH AFRICAN AIRWAYS - Fifty years' flying experience



Above: De Beers' Premier mine, near Pretoria in the Transvaal, which produced the Cullinan Diamond; and (right) stage one of Saapi's new \$1bn pulp and paper mill at Ngodwana. The mining sector continues to be a cornerstone



Corporate structure in the control of a few

Where the six giants hold sway

CORPORATE SOUTH AFRICA may boast a wide range of management skills and technology, but the ownership and control of the nation's productive assets are vested in a surprisingly small group of people and companies. The trend is towards an even greater concentration.

There is not, as one might expect, a rapid devolution of wealth through the ownership of corporate South Africa with the country's economic advance. Of course, there are a great many small companies which do not have formal links with corporate giants, but they are largely irrelevant in the overall structure of control of things.

Essentially, South Africa's private sector is controlled by six corporate giants—mining houses Anglo American Corporation and Anglovaal; insurance groups Old Mutual and Sanlam; the industrial conglomerate Barlow Rand; and the tobacco and liquor groups Rembrandt. Their interests interlock to some extent but essentially they are all involved in an increasingly acrimonious scramble to tie up as much of the country's private sector as possible.

Major sectors of South Africa's economy are controlled most of the country's infrastructure by the big six groups. And when this is seen in conjunction with the state's ownership of the electricity distribution, railways, national airline and steel production — the concentration of economic power is further underlined.

This structure of ownership, which contrasts sharply with the private sectors of comparable countries such as Australia and Canada, has deep roots. Cecil Rhodes, for example, found it necessary to consolidate the myriad small diamond workings at Kimberley before the diamond industry could be built into the cartel it now is. Some years later as the deep level gold mines of the Witwatersrand came into production, centralisation became necessary both to facilitate the raising of capital and to prevent competition which might drive up the wages of black employees.

Now, however, it is easy to gain the impression that South Africa's corporate leaders are motivated to attain growth by acquisition rather than from the establishment of greenfield projects which would be of greater benefit to the country. And

unlike some of the oil majors, which have learned the hard way that diversification by acquisition into new fields is not necessarily easy, South Africa's main groups rationalise failures by talking about long-term strategies.

Decline

A case in point was Anglo American's creation of the Sigma motor manufacturing group. Anglo bought up small manufacturers such as Peugeot/Citroen, centralised production facilities at the other end of the country and suffered a seemingly incurable decline in product quality. Having proved to lack the competence to plan motor car production operations, Anglo American has been forced to absorb losses approaching R50m (\$40m) a year and since the start of this year has laid off one fifth of Sigma's employees.

Not only has merger and acquisition led to operating losses, but it has also led to the destruction of jobs.

The point is made frequently that growth by acquisition has become a South African syndrome as a result of the country's strict exchange control regulations. Because they can-

not invest abroad, the life insurance companies, for example, are obliged to find domestic investment opportunities for the estimated daily R10m cash inflow they attract.

On another tack, it is argued that concentration of economic power is necessary in South Africa's relatively small economy to protect local industries from the competition of larger foreign companies.

In point of fact, Anglo American and Rembrandt have already spread widely outside South Africa. They are being followed by Sanlam's mining arm, Gencor, which is starting to find the South African mining environment a little too restricted. And the second-rank life insurer, Liberty Life, is fast extending its non-South African insurance and property interests despite the country's exchange controls.

The corollary of this rising attention to overseas opportunities is the reduction in foreign control of South African companies. Last February's merger of the commercial and financial funds gave foreign investors in South Africa a unique opportunity for capital gains. It was quickly followed by the sale of portfolio investments held by out-

siders but it also encouraged overseas parents such as Associated British Foods, Jardine Matheson and Metal Box to sell all or part of their South African subsidiaries to local groups.

The resultant scramble for assets by the major South African groups provided a rare insight into the acrimony which lies just below the corporate surface.

It appears unlikely that the drive for acquisitive growth will die down quickly — far too much is at stake in an environment in which reputations are more easily established by buying existing assets than by establishing new enterprises.

Unlike the United States where anti-trust legislation can be implemented to break up large corporate groups, South Africa's Competition Board is a broken reed. In the clubby atmosphere of South Africa's business and government society, the private sector has few worries about legislation aimed at stimulating competition and dismantling unnecessarily restrictive trade practices. Monopolies and cartels remain an integral part of the country's economic life.

J.J.

A tough year for foreign investment

MR OWEN HORWOOD, Finance Minister, could not have known what lay in store a year ago when he boldly lifted exchange controls on foreigners. The decision seemed to be taken at the best possible time, with the gold price high and an economic revival apparently just around the corner.

Although the move meant the abolition of South Africa's attractive investment currency, the financial rand, there was good reason to hope that foreign investors would not take their money and run.

Mr Horwood's decision has turned out to be even braver than it appeared last February. The gold price has dropped by about a quarter since then and, instead of improving prospects for the stock market and the economy as a whole have deteriorated.

Under such circumstances, it did not require much astuteness on the part of corporate treasurers and stock market punters to foresee a weaker Rand and thus to conclude that, if disinvestment from South Africa was under consideration, 1983 was the best time to act.

The past year has seen the biggest ever disinvestments (total and partial) from South Africa. Among them:

- The disposal by Associated British Foods of its 52 per cent interest in the diversified food producer, Premier Group, for R337m (\$270m).

- Jardine Matheson, the troubled Hong Kong trading house, sold its controlling stake in the transport and hotel company Rennie's Consolidated for roughly R205m.

- Prudential Assurance of Britain spun off a third of its local subsidiary in a highly-successful stock market listing. The parent company received about R25m.

- Metal Box, the British packaging group, reduced its in-

terest in its local operation from 52 per cent to 25 per cent by selling control to Barlow Rand's packaging arm Nampak. The amount involved was close to R70m.

Other companies which have lowered their exposure to South Africa since the lifting of exchange controls include Nashua (photocopiers), DRG (packaging), Fenner Group (conveyor systems), Vickers (Engineering), Stewart Wrigton (insurance broking) and Lucas Industries (batteries).

The outflow reached a peak in the third quarter of 1983 when R880m of long-term, private capital left the country. In the first nine months of the year foreigners sold shares valued at over R1bn on the Johannesburg Stock Exchange and, according to estimates by stockbrokers Davis, Borkum, Hare Inc., foreign ownership of South African gold mines had fallen to 37 per cent by mid-1981, from a peak of 42 per cent at the end of 1979.

Uncertainties

Political uncertainties have contributed to some of the decisions to withdraw. For example, Premier's local management was encouraged to look for a South African buyer by ABF's reluctance to increase its exposure to South Africa by injecting more capital into the operation.

But the importance of politics in investment decisions has probably receded in the past year or two. The spate of withdrawals recently has been promoted primarily by the removal of the financial rand discount (which has lowered the dividend yield from South African investments, since dividends could be repatriated at the commercial exchange rate, very attractive prices offered by local buyers and expectations of

tough trading conditions and a depreciation of the rand).

Indeed, there are signs that the country's short-term risk rating has improved, particularly among bankers and some European businessmen. South Africa has undoubtedly benefited from the debt problems of other African and Latin American countries, and the terms of its foreign borrowings have slowly improved in the past few years. Several British and U.S. banks have quietly expanded their links with South Africa. The government recently floated two bond issues with the support of its staunchest banking friends in West Germany and Switzerland, and more are planned for 1984.

Foreign investment continues to play a key role in the economy. Direct investment from abroad totalled R14.9bn at the end of 1981. Though that equals only about one-tenth of the country's capital stock, foreign companies dominate several important sectors of the economy—including motor vehicles, oil, pharmaceuticals, computers and instrumentation—as well as being invaluable suppliers of technology.

According to estimates by British officials, UK companies account for 34 per cent of foreign investment in South Africa, concentrated in the financial, engineering and oil sectors. West German and U.S. groups are estimated to make up about a quarter each of the total.

Forecasts of strong, long-term growth in consumer markets have encouraged some major expansions of foreign-owned operations, despite the recent temptations to withdraw. BMW last year completed a R100m investment at its assembly line north of Pretoria, while Daimler-Benz has raised its shareholding in its local sub-

sidary. Rediff and Oshman, the British consumer products group, is spending R40m on two new factories to manufacture pharmaceuticals and household products.

So proud is BMW of its new facilities that it invited Mr P. W. Botha, the Prime Minister, to perform the opening ceremony and flew the Bavarian premier, Mr Franz Josef Strauss to South Africa for the occasion. Most other foreign investors still prefer, however, to keep a lower profile for fear of drawing the unwelcome attention of trade union, student, church and other anti-apartheid groups abroad.

Sensitive

U.S. companies have become especially sensitive in the wake of moves in Congress and various state legislatures to tighten curbs on investment in South Africa. One measure being strongly fought by U.S. business is a proposal before Congress to compel investors to sign and adhere to the principles of fair employment practice drawn up seven years ago by the Rev Leon Sullivan, the Philadelphia churchman and civil rights activist.

The Sullivan principles—and similar "codes of conduct" for EEC companies and some South African groups — are widely credited with creating a greater awareness among businessmen of the working living and social conditions of their black employees. Sullivan signatories spent some \$3.3m on training facilities in 1982 and \$10.5m on projects to help disadvantaged black communities, such as clinics, schools and housing schemes.

Nonetheless, businessmen and critics of investment in South Africa are increasingly critical

of the Sullivan code. Even the most enthusiastic signatories are concerned at the steady broadening of the code to include monitoring of companies' assistance to black businesses and their efforts to overcome influx controls. Mr Sullivan has yet to persuade British and South African companies to subscribe formally to the principles.

On the other side of the coin, signatories are accused of giving too much attention to projects with high publicity potential rather than to long-term, low-profile issues, notably the advancement of black workers into more senior jobs. Parties to the principles as well as those responsible for monitoring them are presently involved in a wide-ranging review of their effectiveness and ways of improving their implementation.

The heavy outflow of funds since last February raises the question whether Pretoria will reimpose exchange controls if the gold price remains weak and the trade account of the balance of payments does not improve soon. At the height of last year's withdrawals, the Reserve Bank asked large divestors such as ABF and Jardine Matheson to stagger the repatriation of their funds over several months but there is no sign so far that it has the thoughts of placing formal restrictions on the movement of funds.

Some curbs on South African residents were recently relaxed. The fact that the authorities have allowed the rand to plunge from 93 U.S. cents to 78 cents in the past year is further evidence that they are willing to try other tactics to retain the drain of capital before resorting to direct controls again.

Bernard Simon

Relaxed controls benefit banking

WHILE COMPETITION is being squeezed out of some sectors of the South African economy, it is flourishing in banking and financial services—to the obvious benefit of consumers.

The easing of official controls on financial institutions, which began with the abolition of deposit rate ceilings in 1980, continues. In the past year, the authorities have relaxed banks' onerous liquid asset reserve requirements several times. They have raised (though not yet scrapped) the limits on retail finance charges.

With some reluctance, they have allowed banks' prime lending rate to shoot from 14 per cent to 20 per cent (it had earlier risen to 20 per cent in early 1982). Building societies have pushed up maximum mortgage rates from 15.5 per cent to 18.75 per cent.

In the field of foreign exchange, dealt with more fully in the article on foreign investment, the Reserve Bank has taken a back seat in determining the value of the Rand. The currency now moves by as much as two U.S. cents a day, and in less than four months tumbled from almost 91 cents at the end of September to its record low of 77.90 cents last February. The central bank's dominance of the forward market for the Rand is gradually being phased out.

More controls will be swept away later this year when the government hopes to introduce legislation dismantling some of the concessions granted to building societies which presently insulate them from head-on competition with the banks. The societies' ability to offer tax-free investments will probably disappear and their reserve and capital requirements are likely to be brought into line with those for banks.

When the gold price eventually recovers, there is little doubt that exchange controls will be relaxed, allowing banks and other institutions (especially the large insurance companies) to participate more actively in international financial markets.

Free-for-all

Competition has been spurred by the fact that the abolition almost a year ago of banks' price-fixing cartel has spawned a bewildering free-for-all in the charging of commissions, service fees and the payment of interest on current accounts.

"Commitment fees" for the unused portions of overdraft facilities have virtually disappeared and even small, indi-

vidual customers can twist their bank managers' arms to reduce handling fees by threatening to move their account elsewhere. Besides customers, the main beneficiaries of the battle for market share have been the media: advertising budgets have been pumped up significantly.

Surprisingly, the stiffer competition (and the overall downturn in the economy) has not deterred bank profits to any great extent. Standard Bank Investment Corporation, Standard Chartered's local subsidiary, warned a year ago that the introduction of interest payments on current accounts would have a significant impact on earnings growth. Nonetheless, its taxed profits advanced by 47 per cent last year to R121.6m. Barclays National, the country's largest bank and a subsidiary of Barclays Bank of Britain, lifted its earnings by 24 per cent during 1983 to R125.6m.

To some extent, the banks have made up on the volume what they lost on the roundabouts. Barclays, for example, has launched a new "status" current account offering double the interest on normal cheque accounts. What the bank does not say in its advertisements is that service fees are also double the normal rate.

More important, the banks are rapidly spreading their wings into other financial services where the margins are wider than traditional banking. They have featured in some of the major takeovers and mergers of the past year. Barclays has become a 30 per cent shareholder in the country's third biggest insurance company, formed by the merger of Anglo-American Life and Southern Life Association. Standard has raised its stake in Liberty Life, now the fourth biggest insurance group, from 25 per cent to 50 per cent.

On the lower plane, Barclays has bought a half interest in a leading full-maintenance vehicle leasing company. Several banks have participated with manufacturers and distributors in joint ventures to sell products complete with comprehensive financing packages. A Standard subsidiary teamed up with IBM's local operation during 1983.

The drive to diversify and a fear of being left out of the mainstream have inevitably drawn financial institutions into each other's arms. Parity in the charging of commissions, service fees and the payment of interest on current accounts.

"Commitment fees" for the unused portions of overdraft facilities have virtually disappeared and even small, indi-

vidual customers can twist their bank managers' arms to reduce handling fees by threatening to move their account elsewhere.

Barclays appeared to be out in the cold before its link-up with Southern Life and Anglo-American, which is the biggest shareholder in Barclays National after the British group. Barnat also has a substantial stake in Bowring, Barclays, South Africa's largest insurance brokerage.

Nedbank's main shareholder is Old Mutual, the Cape Town-based insurance giant. The bank sprang a surprise in January 1984 by announcing an "agreement of co-operation" with the third biggest building society, Allied. The co-operation will cover a wide range of services, including automated tellers, use of each other's branches and preferential treatment for each other's customers.

Standard is the centre of an alliance which includes Liberty Life and the largest building society, United. Standard raised its stake in Liberty last year from 25 per cent to 50 per cent. The three groups share economic research facilities and have begun offering each other's non-competitive services.

Trust Bank is part of Bank Holding Corporation, which is directly controlled by the African insurance giant Sanlam. Like other insurance groups, Sanlam also has extensive investments in commerce and industry, including a controlling stake in General Mining Union Corporation.

Volskas has a 30 per cent interest in Legal and General's insurance subsidiary in South Africa, as well as a sizable minority shareholding in Price Waterhouse's local insurance broking business. Volskas's attractions as a partner to some other groups may be dulled by its image as a bank catering exclusively to conservative Afrikaners, though it has recently been trying hard to create a broader appeal.

The agglomeration will almost certainly continue during 1984. Several other building societies are likely to look for partners as the winds of competition blow colder. Likewise, banks are eager to expand their activities further.

With the hunt for new opportunities and the possibility of some big corporate crises as the recession and high interest rates drag on, it is not surprising that Barclays' managing director-designate, Mr Chris Ball, complains that "There isn't enough time for golf."

Bernard Simon



Soweto, a city of about 2m, in which trading remains seriously handicapped by the strict rules of the Urban Areas Act, which were relaxed in the 1970s. It is likely that 90 per cent of Soweto's consumer spending is done elsewhere.

Restrictions block growth of black business

IN THEORY, South Africa should have a thriving black business community. The black population is six of the 17 major consumer goods categories—groceries, footwear, television, radios, men's clothing and alcoholic beverages. And, in the latter category, blacks account for 70 per cent of the total market. In 1982, according to the University of South Africa's Bureau of Market Research, blacks accounted for 46 per cent of all retail purchases while whites accounted for only 40 per cent of the market.

To further quantify the black consumer market, it is estimated that the country's black population spends about R5bn (\$4bn) a year at present and that the country's major black urban area, Soweto, has an annual income of about R1.5bn. However, despite the lip service regularly paid by government and the business community to free enterprise, South Africa boasts no black business community of great significance.

And, in the view of most black entrepreneurs, the dice are heavily loaded against black business both through legislation and through access to the basic requirements of a normal business undertaking.

Ridiculous though it might appear to the outsider, until restrictions imposed by the Urban Areas Act were relaxed in 1976 no trading was officially

allowed in Soweto except on a small scale in day-to-day basics. Soweto is a city of up to 2m people. As a result, though there are now about 2,500 small retailers and one supermarket operating in Soweto, its people prefer to shop in the Johannesburg central business district—which each carry a dozen or so passengers from door to door in comparative comfort and safety.

Figures are obviously subject to some inaccuracy, but a fair estimate might be that about 90 per cent of Soweto's consumer spending is done outside Soweto itself. The same patterns apply to the non-white townships near Cape Town and, to a lesser extent, Durban.

Quite clearly black entrepreneurs are in no position to take on, say, the country's two liquor monopolists, South African Breweries and Cape Wine & Distillers. Nevertheless, there is a growing trend among urban blacks to break into the service industry sector, mainly in retailing and public transport.

No one observing central Johannesburg's rush hour can fail to notice the most obvious

manifestation of black business. Black commuters, who have grown tired of the overcrowded and often dangerous facilities provided by the monopoly railway and bus services, have taken to patronising the growing number of mini-buses which each carry a dozen or so passengers from door to door in comparative comfort and safety.

Draft Bill

In round figures, some 20,000 black operators run taxi services using mini-buses and provide a much-needed transport service in the interstices left by the bus and rail systems serving the major black urban areas.

This service is under threat. Putco, the near-monopoly bus operator serving the black townships around Johannesburg, is using its political clout to limit black taxis and strongly backs the draft Road Transport Amendment Bill which is scheduled for debate in the current parliamentary session and which has as its main provisions the elimination of mini-buses and their replacement by four-passenger sedans. Mean-

time, black mini-bus operators are subject to official harassment on a grand scale.

This underlines a major problem faced by blacks who want to go into business. It has been argued by, among others, Dr Joop de Loor, Director General of Finance, that the country's informal sector needs to be freed from the welter of laws which stunt its growth. Some estimates have put the number of people in Soweto engaged in backyard activities as high as one in four of the population.

Whatever the true figure, it is obvious that these small-time-time entrepreneurs cannot provide facilities for employees to comply with legislation aimed at regulating larger and better-capitalised businesses. These sort of restrictions can be evaded and the majority of informal sector businesses do just that. But there are other constraints which are more difficult or impossible to avoid.

Again using the example of Soweto, would-be businessmen who wish to establish a business in the township are faced with a complicated rigmarole to obtain permits involving the West Rand Administration Board (Wrab), the official body which regulates virtually every part of the townships' existence, local community councils and a swathe of other control bodies. Once this performance has been completed there are other, less formal, constraints to contend with.

Freehold property ownership does not exist in Soweto or other black townships. As a result it is virtually impossible for, say, a prospective supermarket operator to persuade property investors to establish shopping complexes, which are common in the white urban areas. Without freehold security, no insurance company or property investor will put up a building for lease-back, so the would-be supermarket operator has to provide the capital himself.

In any normal free enterprise society the answer would be to shift to areas where restrictions are less onerous. In South Africa that option does not exist for blacks. They are not, in terms of existing legislation, allowed to establish businesses in the central business districts of the major cities to compete with white traders. Nigel Mandy, chairman of Johannesburg's Central Business District Association, reckons that half of the Johannesburg CBD's income comes from black customers. His association's policy is to let all races trade in the CBD and, by extension, to allow white traders to operate in Soweto.

Precious few blacks in business support this latter proposi-

tion, however. The prohibition on their operating in the CBD is absolute, so why, it is argued, should whites be allowed to trade in the black townships?

Mr Sam Mutsenyane, the chairman of The African Bank, put the situation in perspective in his 1983 statement to shareholders: "The bank still finds itself faced with unyielding attitudes towards its wishes to open offices in the central business districts in the metropolitan areas. Every effort is still being made to have these stumbling blocks removed."

A far more pragmatic approach needs to be followed by the local authorities if they wish to retain the good will of black business persons and also for us to feel free about allowing white businesses entry into our townships."

Stern

Mr Mutsenyane states his views more sternly through Nafoc (the National African Chamber of Commerce). It has called for a boycott of Afrimet, the cash-and-carry wholesale operation established last year in Soweto and the East Rand black township of Thokoza. Afrimet, in terms of existing legislation, is 51 per cent owned by black businessmen and 49 per cent by the white company Metro Cash and Carry. Businesses such as Afrimet are described bluntly by Nafoc as front organisations to allow whites to circumvent the law.

The argument extends, of course, beyond simple trading operations. Mr Moses Maubane, managing director of African Bank, estimates that about R80m of black savings have been siphoned off into white financial institutions and goes on to point out that blacks, who are generally poorer credit risks than whites, have disproportionately greater difficulty borrowing to establish or finance businesses. Maubane is eager to gain as large a part of the black savings cake as possible for his bank but believes that he is hamstringing by restrictions on the localities of his branches. He says that customers are not prepared to open accounts if they cannot have the convenience of branches in the white areas in which they work.

Jim Jones

Profits have been buoyed up by generally rising interest rates

Insurance groups merging to maximise growth

WHEN Prudential Assurance offered the public a one-third participation in its South African operations last May the offer was almost 40 times oversubscribed. It was an eloquent comment on the growth prospects of the life offices in particular and financial institutions in general. Nevertheless, South Africa's insurance industry is on the defensive.

On the one hand, short-term insurers continue to be plagued by the continuation of one of the industry's most bitterly fought rates wars, while on the other the life offices are under attack from outside because of the consequences of their business success.

The country's 42 life offices, which as a group attract about R4bn (\$3.2bn) in annual premium income, are under the spotlight for the control they exercise over large parts of corporate South Africa and for the way in which the major groups are locked in a struggle to increase their size and influence.

Merger and association have become the rules of the life insurance industry's game as size is seen to be the prime ingredient for maximising growth potential. By way of contrast, poorer relatives on the short-term side of the fence are contemplating mergers as a means of establishing the basic strength needed for survival.

Over the past three years the short-term industry has been characterised by losses or miserably low profits on underwriting activity. The overall profits of the various firms themselves have been buoyed by the generally rising pattern of interest rates which has helped lift investment incomes and allowed the competing companies to finance their rates war.

Periodically, of course, there have been calls from within the industry for an end to uneconomic rate setting. And some companies, such as Guardian National which is linked to the Liberty Life group, have publicly opted for realistic rates rather than for market share won at the cost of unrealistically low rates.

It appeared for a time in the first half of last year that the calls for a return to higher rates was being heeded. Short-term underwriting profits, in fact, seemed to improve. The fallacy of this showed up almost immediately in the second half of the year when a series of large flood and fire claims threw the industry as a whole back into underwriting losses. Preliminary estimates are that insurers and re-insurers as a whole lost R45m on underwriting last year.

The upshot has been a series of treaty reinsurance problems. Foreign and local reinsurers have grown increasingly nervous of the fact that rates are being pitched too finely. They are not prepared to underwrite a rates war and believe that by cutting back on their treaty reinsurance commitments they will contribute to forcing the short-term companies to raise rates to more realistic levels.

Lapses

Recession has hardly affected the life offices. There has been a slight increase in the number of policy lapses, especially by drought-hit farmers, but this has not slowed the strong growth in the life sector's income. The past year has, however, seen the firm establishment of the alliances which will affect the development of the industry for the remainder of this century as life offices, banks and building societies move closer together to form diversified financial conglomerates.

South Africa's fourth largest banking group, Volskas, has held an important equity stake in Legal and General for three years, while in the opposite direction South Africa's largest life office, the Old Mutual, has been the largest shareholder in the country's third largest banking group, Nedbank for more than a decade. Six years ago Sanlam, the second largest life office, stepped in to take indirect control of Trust Bank which at that stage was in imminent dangers of collapsing.

Last year, however, the final links were forged in the chains binding the major banks to the major life offices. Despite strong opposition from the Old Mutual

Standard Bank Investment Corporation acquired a half share in LibLife Controlling, which owns 52 per cent of Liberty Holdings which, in its turn, has 81 per cent of what was then the country's third largest life office Liberty Life. This development paid to a merger many industry observers had expected—that of Liberty Life and Anglo American Life. Liberty had played a crucial role in the acquisition last June of Associated British Food's controlling stake in Premier Group by Anglo American and its close associate JCI.

Anglo American, which has a major interest in Barclays National Bank, decided that its best interests would be served by a merger of Anglo American Life with the Cape Town-based mutual life office Southern Life. The merged company is to become a proprietary life office and will emerge as South Africa's third largest life insurer with assets of about R3bn and an expected attributable profit of R40m this year. Barclays is paying R130m for 50 per cent of the merged group's equity, Anglo American will hold another 40 per cent, and the public the remaining equity.

The reasons for the acquisitions and mergers are obvious. They provide opportunities for developing flexible financial packages which are increasingly necessary as a means of attracting clients. The advantages become available to the bank as well as its associated life office. However, the Southern merger seems to have been partly motivated by the need to create a life insurance group large enough to challenge Old Mutual and Sanlam.

The latter is increasingly gaining absolute control in local mining and industrial groups and is not worried about putting other shareholders' backs up when it is determined to exercise effective control. Last year's row with Rembrandt over the appointment of director of Federale Mymbou showed this clearly.

On the other hand, the acquisition by Anglo American and its friends of control of Premier and the simultaneous injection of 34 per cent of SA

Breweries into Premier put Old Mutual's nose completely out of joint. It was not consulted on the deal even though its chairman, Mr Jan van der Horst, was an Anglo American board member.

Mr van der Horst subsequently quit the Anglo American board in a huff and indicated in a later and costly purchase of 74 per cent of the Remmies group that Old Mutual would not stand idly by while control of large parts of the country's industrial infrastructure were absorbed by others.

Greater stake


As it is, Old Mutual much prefers to have interests in the top company of any group than subsidiary operations. Its ready acquiescence to the acquisition of control of Tiger Out by a Barlow Rand subsidiary was just such a move as it gave the insurer a greater stake in Barlow Rand itself.

As long as effective exchange controls remain in force, South Africa's life offices will almost certainly remain locked in competition for local equities. This year, government's need to finance its growing budget deficit will probably provide the institutions with an adequate supply of prescribed investments and it is hard to see any shortage of property development opportunities.

However, Johannesburg's equity market is simply too small to provide the life insurers with an adequate supply of quality ordinary shares and it seems inevitable that pressures will mount to permit institutional funds to be invested abroad.

This is already happening to some extent. Liberty Life already owns 24 per cent of Britain's Sun Life through its 66 per cent-owned subsidiary TransAtlantic Insurance Holdings and the group is actively seeking new foreign investments which complement its domestic insurance operations. The rest are likely to follow suit if only because they are outgrowing their domestic market.


J. J.



FINANCIAL STATEMENT

Group Turnover	R10 618 million
Group profit before taxation	R 1 269 million
Group profit after taxation	R 745 million
Total assets	R 7 657 million
Exports, excluding gold	R 514 million
Capital expenditure (1979-1983)	R 2 289 million
Number of shareholders	21 218
Number of employees:	
— subsidiaries	139 361
— associates and managed companies	87 587

Salient features taken from 1983 Annual Report




SOCIAL STATEMENT

A company's first duty is to its shareholders. But a company also has another responsibility. To the 227 148 people who work for us. That's why we've made a commitment —

- ★ To work for changes in laws and attitudes that result in discrimination against employees in the work situation.
- ★ To appoint and promote people according to ability and achievement.
- ★ To remunerate employees on a non-discriminatory basis. Experience, performance, and the nature of the job being the determining factors.
- ★ To continue our comprehensive training and development programmes. Not only to ensure our progress, but to equip our employees for a better future with better opportunities.
- ★ To continue to finance the development of education and training institutions through the C.S. Barlow Foundation.
- ★ To improve the quality of the life of our people. All these commitments — and others — are embodied in our Code of Employment Practice which we adopted in 1978. It's a living document. And we regularly monitor the progress our companies are making in its implementation.

Ranked 69 (1982/81) in Fortune magazine's 1983 survey of companies outside the U.S.A.



BARLOW RAND LIMITED

SOUTH AFRICA VI

World recession has severely affected the mineral industries but improved techniques are creating opportunities, as Jim Jones reports

New strategies to sell platinum and diamonds

RECESSION HAS become something of a learning process for South Africa's major platinum and diamond producers. Not only have they reacted to market deterioration by doing as expected and reducing production, but they have adopted new and relatively radical marketing strategies.

De Beers, which through its marketing arm the Central Selling Organisation (CSO) controls more than 80 per cent of the world market for uncut diamonds, came to the conclusion that it could not continue dictating to diamond cutters the types of diamonds they should buy. And Rustenburg, the largest platinum producer, decided that its interests were best served by largely abandoning the producer pricing system in favour of a pricing policy which follows the open market more closely.

Both strategies appear to be working, though slowly. De Beers, Rustenburg and Impala, the second largest platinum producer, do not expect fully to overcome the effects of the world recession this year nor well into next.

The magnitude of De Beers' problem is apparent from the sales figures of the CSO. In 1980, due in part to a first-half scramble by investors into diamonds, sales rose to a record \$2.72bn. The rest set in 1981 as total sales slumped to \$1.47bn to be followed by a further drop to \$1.26bn in 1982. A recovery did get under way last year. The CSO's sales increased to \$1.6bn but this, of course, is well below the levels reached in the late 1970s and does not in itself disclose the major diamond market problems De Beers has had to address.

According to De Beers itself, the stockpiles which were built up in the major diamond cutting centres ahead of the 1981 market fall have largely been cleared. De Beers, as is its normal practice, sharply reduced the volume of rough stones offered for sale at its selling sights in London and Amsterdam in 1980.

At the same time it mobilised its own substantial cash reserves to finance a large increase in its own stocks of uncut gems. This was accompanied in 1982 by a halving of the dividend as the diamond group signalled its intention both to the trade and its bankers that it was determined to maintain the cartel which has dominated the world diamond trade for 50 years or more.

Though diamond sales are rising and, again according to De Beers, retail demand was buoyant throughout 1983, interest largely centres on the relatively cheap small commercial gem grades. There are some signs of growing interest in the larger stones, but demand for investment-grade

stones (or certificate diamonds as they are known in the U.S.) is virtually non-existent. Investors believe that alternative investments are more attractive. These, however, are the grades of stones which provide De Beers with most of its profits during boom years.

The clearing of cutting centre stockpiles and the improving demand for diamond jewellery is reflected in South Africa's own export figures. During the first nine months of 1983 average export prices were \$47.25 per carat which is 17 per cent higher than the \$40.25 per carat average of 1982. The average price increase was due partly to an overall price increase of 3.5 per cent implemented by De Beers in April. Nevertheless, the main impetus for the higher average price in the first three quarters of 1983 came from a higher ratio of gem exports to industrial diamond exports and an increase in the average size of rough stones exported.

Stocks

De Beers has emerged from the diamond industry's worst recession since the 1930s if not stronger than ever, then at least still fully in command of the market. Increased demand at the retail level has largely been met this past two years by reducing stocks held in cutters rather than from any material advance in sales by the CSO. This situation, however, is expected to change in the near future as the CSO's sales start to match retail activity more closely.

The diamond group's next step is to do what it can to strengthen demand at the upper end of the gem market.

Rustenburg and Impala have less close relationships with major platinum users than does De Beers with the diamond trade. As a result they are in a quandary about the correct response to an apparent improvement in demand. Though the main producers have emphasised platinum's merits as a noble metal for use in jewellery and as an investment medium, its fortunes remain largely tied to its industrial applications.

Rustenburg has indirectly conceded this by its decision to cease promoting platinum jewellery in the UK though it does, of course, maintain a jewellery marketing effort in wealthier markets such as America, Japan and West Germany.

Platinum's decline two years ago was due to the combination of lower industrial demand and sharply rising interest rates which militated against maintenance of inventories by industrial users. Both Rustenburg and Impala responded in 1982 by cutting output by about one third, Rustenburg to about 0.8m ounces a year and Impala to about 0.6m ounces. The cutbacks put paid to expansion pro-

grammes being undertaken by both mines in response to the speculative demand increases triggered by the 1979-1980 scramble into hedge investments.

The demand setback prompted Rustenburg largely to abandon its production pricing system and to replace it with more frequent price adjustments which, so the company says, more closely reflect open-market price trends. Impala, on the other hand, has adhered firmly to its producer price—currently \$475 an ounce against free-market platinum price of about \$100 less—claiming that its major customers are more interested in price stability and security of supply than in short-term advantages of lower prices.

Both companies provide shareholders with the bare minimum of information but it does appear from Rustenburg's interim results for the half-year to December 31 1983 that its output matched demand.

Sales from stock were negligible and during the first half of 1983 there was a slight increase in production to an annual 0.85m oz of platinum. However, the company is chary of increasing production still further: it is not sure whether the perceived improvement in demand is due to greater consumption or to major industrial users deciding to increase inventories from artificially depressed levels. In the meantime, capital expenditure at both the Rustenburg and Impala mines is at a minimum.

Because of the companies' reluctance to disclose precise operating details, evaluation of the industry's state has to be relatively subjective. With this caveat in mind it would appear that Impala has a significant stock of platinum on hand. In January 1984 it fired the entire 1,400-strong black staff of its refinery at Springs when they refused to end a spontaneous strike and return to work. The company confidently predicted that this would not affect supplies of platinum group metals to contractual purchasers, which implies that adequate stocks remain despite the reduced production levels.

Both platinum producers are confident of the longer-term demand prospects for the metal. The advent of motor exhaust emission control regulations in Europe is expected substantially to increase demand for platinum catalysts towards the end of this decade.

Nevertheless, executives of both platinum companies hedge their immediate expectations with caution. Demand for jewellery remains sound in Japan but platinum has still to gain widespread acceptance as a jewellery metal in other major markets. Industrial demand centres on the metal's use as a catalyst in the oil refining and chemicals industries.

Weak demand for base metals

THE WORLD economic downturn has presented the South African Government with a dilemma. Low base mineral prices and weak demand have pushed several of the country's smaller producers into losses, meaning that mine closures have become the order of the day.

While this makes economic sense, the political implications tend to be unpalatable because the mines are generally in remote or border areas where the authorities are determined to slow the tide of depopulation.

The Messina copper mine, on South Africa's border with Zimbabwe, is perhaps the most obvious example of this development. It has been kept afloat with Government money for some years and now wants more to avoid final closure. The mine has already closed its smelter and two shafts, thereby halving output.

In the remote northern Cape, copper producer O'okiep has shut production facilities and stopped development programmes to conserve its remaining cash in an effort to remain solvent until copper prices improve. The pattern repeats itself in various mineral sectors. Mine executives are not slow to approach government for help, particularly if they believe that political considerations are likely to outweigh economic ones.

Opportunities

There have been opportunities in this recession, of course. In one sector, asbestos, the product's problems have resulted in virtually the entire industry falling into the hands of a single mining group, Gencor. The second largest mining house, it has virtually complete control of the blue asbestos industry and, as a result, has been able to close marginally profitable mines and concentrate production at its most profitable properties.

Again, though, this has led to a large number of jobs being lost.

Kuruman, which is the centre of the blue asbestos mining industry, is also the centre of the hard-pressed manganese mining sector. Manganese exports have slumped in line with the world steel industry recession and the general decline in spending on major capital projects.

The problems of manganese, however, did not deter Gencor from arranging a secret deal with the state-owned steel producer Iscor to grab effective control of the important manganese and ferro-alloys producer Samcor last year from under the nose of the politically less-favoured mining group Anglo American.

Chromium mining, for example, had been badly hit by slack demand from domestic and foreign steel and ferro-alloys producers. Mines had been closed the length and breadth of the Bushveld igneous complex, the mineral-rich zone which contains anything up to 50 per cent of the world's chromium ore reserves.

Aim
The consumer-led economic recovery started to change this during the second half of 1983. Virtually all of the domestic ferro-chrome producers have resumed full-capacity operations to satisfy burgeoning demand from foreign steelmakers.

For the present it appears that South Africa has achieved its aim in the ferro-chrome market. Economic logic dictated that ferro-chrome plants should be built in South Africa near the raw materials source and to take advantage of the country's relatively cheap power.

The problem was that ferro-chrome producers elsewhere were not prepared simply to close their less-efficient plants just because South African producers had arrived on the world market. It has taken recession to force closures elsewhere in the world.

Mine closures elsewhere have, in a similar way, helped the antimony producer, Consolidated Marchion, recover from unacceptably weak market conditions. While the past two years have seen mine closures in another major antimony producing country, Bolivia, South Africa's only antimony mine, which provides about one-fifth of the world's total output, has managed to reduce its steadily accumulated stockpile of antimony concentrates.

Currency shifts help gold

AS A PROPORTION of South Africa's overall economic activity gold's role is steadily declining. The reason is immediately obvious—gold production is inevitably locked into a steady decline while the rest of the economy is, in general terms, growing robustly. Nonetheless, gold remains a pivot of the economy.

In the third quarter of last year—the last period for which complete figures are currently available—the value of gold production was equivalent to 11.9 per cent of the country's gross domestic product. Back in 1980, by way of contrast, when the gold price averaged a record \$817 an ounce, gold revenue was equivalent to 17.6 per cent of GDP.

Looked at another way, gold accounts for about 60 per cent of South Africa's mineral exports and about 40 per cent of its foreign exchange.

This, though, leads to another and perhaps more disturbing aspect. The pivot of South Africa's economy depends to a large extent on currency turmoil for its own strength. In 1980 when the dollar was under extreme pressure and the dollar-denominated gold price briefly touched a record \$850 an ounce, South Africa's gold mining industry had its best year and laid plans for several major expansion and development projects.

Paradoxically now that gold is floundering in the \$370 an ounce region, the gold mining industry is again benefiting from currency shifts. This time around, though, it is the rand's decline which is helping the gold mines. To a large extent the South African mines are indifferent to the dollar-denominated gold price—they are far more concerned with their Rand receipts.

During the past year while the dollar price of gold has generally been indifferent or in a decline, the deterioration of the rand's exchange rate against the dollar has resulted in an acceptable stability in the Rand price of gold. In 1983 the price of 1 kg of gold remained sufficiently close to R15,000 to allow the mines to plan confidently their capital spending projects.

Obliged

Until two years ago the gold mining industry's freedom to manoeuvre was severely limited. The mines are obliged to deliver their gold to the Reserve Bank and they were paid for their gold in Rand at currently prevailing Rand:dollar exchange rates.

There was a slight relaxation of this rule in 1982 when the mines were given permission to enter into forward sales contracts as a means of bringing some certainty to their dollar-denominated receipts. Essentially, the mines were allowed to use Comex (the New York Commodity Exchange to lock

into a fixed dollar gold price. The relaxation did not extend to allowing the individual mines to close out hedging contracts by delivering physical gold—that still has to be delivered to the Reserve Bank.

In the event, futures trading proved to be unpopular. The mines managed by Gold Fields of South Africa simply did not get involved and most other mines rapidly lost interest when they realised that hedging had its own particular costs. In any case there was little point in being tied to a dollar-denominated futures contract when what was important was what would be received in Rand.

Futures

The picture changed in the final quarter of 1983 when, as a means of unprofitable South Africa's foreign exchange market, the authorities decided to pay the mines in dollars and to allow them to operate in the currency futures markets as a means of locking into fixed Rand prices for gold.

It is most unlikely that any reverse taxation designed to keep afloat specific mines experiencing financial constraints during periods of temporary gold price weakness. Abolition or modification of the State Assistance scheme has still to be decided upon by the authorities and the industry as a whole is uncertain what is in store.

Of course, capital spending and expansion projects have not been brought to a halt by gold's price decline or the major escalation in costs with which the mines have had to contend this past three or four years. This year alone, for example, the gold mines managed by Anglo American are slated to spend almost R700m on capital account. And expenditure is likely to rise in the next financial year. The mining houses which in the final analysis are responsible for bringing new productive capacity on stream have become increasingly innovative in their financing strategies.

The upshot has been that the major new mines will be brought into production independently again. In today's terms a relatively small mine capable, say, of processing 1.5m tonnes of ore a year would cost about R500m to bring into production.

The entire capital cost has to be incurred before the first ounce of gold is produced and the first Rand is earned, and establishment lead times can be as much as five years for a relatively modestly-sized mine. Under these circumstances returns on capital investment can be most unattractive.

The innovation introduced by the mining houses makes use of one of the more generous and progressive aspects of South Africa's gold mining tax regime. The gold mines are allowed to offset their full capital expenditure against current profits for tax purposes.

By establishing new mining projects under the corporate umbrella of a profitably operating mine, significant immediate tax savings are possible. In effect the tax man picks up the bill for about 60 per cent of a

new project's capital cost. Examples of this are numerous. In the Orange Free State, the Western Holdings, Welkom and Free State Sol-plas mines were merged and the enlarged corporate entity is being used to establish a new mine on the farm, Entel which borders on the Free State Sol-plas property. Mining house Gencon has used the tax concession twice to advantage. It incorporated the Belsa uranium mine into St Helena and the new Belsa gold mine, which is in the southern part of the Orange Free State goldfields, into the Buffelsfontein mine which is in the Klerksdorp area.

Standard
Financial innovation has been accompanied by technical innovation. The carbon-in-leach (CIL) and carbon-in-pulp (CIP) gold recovery processes are becoming standard throughout the industry. They rely on the fact that small quantities of gold which would otherwise be lost in the conventional recovery process can be recovered economically by occlusion on activated carbon.

The improvement in recovery promises to make useful additions to gold production and profit statistics. In addition, the CIL process would lead to an increase in the number of re-treatment projects being established.

Technical and financial innovation are all very well, but the main problem area to be faced by mine managers over the next few years will almost certainly be in the field of human relations. Apart from anything else the gold mining industry is increasingly hamstrung by legislation which excludes blacks from responsible positions.

The definition of a "scheduled person"—that is, someone who is allowed to work directly with explosives and to be in charge of groups of workers underground—to exclude blacks is the cornerstone of apartheid in the mining industry. Effectively it establishes a sort of closed shop in which white miners are assured of the industry's best-paying jobs.

Government has taken the soft option. It has declined to amend the relevant sections of the Mines and Works Act to remove racial barriers unless the mining industry and white-organised labour themselves agree on a new arrangement. In the meantime, previously unorganised black labour is becoming increasingly unionised. The new National Union of Mineworkers (NUM) led by Cyril Ramaphosa is gradually recruiting members throughout the industry and expects to have more than one-tenth of the industry's total 450,000 black workforce.

For the present, the NUM is adopting a moderate line. It has been firm in the various wage negotiations it has had with management and has yet to bring its members out on strike.

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Coal: struggle to find outlets

FOUR YEARS ago during the heady days of the second oil crisis in South Africa doubted that the country's coal industry's future was absolutely secure. Not only was there an increasingly energy-starved world out there ready and willing to buy every ton of coal that could be exported, but South Africa's world lead in the oil-from-coal business was likely to be extended with the establishment of a series of private sector ventures to produce synthetic liquid fuels.

All of which shows just how wrong forecasts can be, particularly in the near term. The energy crisis has disappeared, both because oil supply problems disappeared and because considerably larger tonnages of coal started moving to world markets from traditional and new exporters.

In South Africa itself, the state-owned electricity utility Eskom, which burns about 60 per cent of the nation's domestic coal, has reduced its earlier estimates of electricity demand growth and by extension its demand for thermal coal. And, for the present, government has put the cap on any private sector plans for developing syn-fuels projects.

These are, of course, essentially short-term considerations. In the longer term coal's proportional contribution to South Africa's overall energy equation will almost certainly increase and over the next 10 years or so the country's coal reserves in the ground of which, on a highly conservative basis, some 57bn tonnes were considered to be economically recoverable. At present, annual domestic coal consumption is about 110m tonnes with metallurgical coal demand depressed as steel production at the state-owned Iscor steelplants remains cut back and consumption by the Sasol oil-from-coal facility

steadily building up to full capacity of 30m tonnes by 1985. The annual rate of exports is currently running at something over 30m tonnes and is due to rise to 44m tonnes in 1987 when phase three of the Richards Bay export harbour project is fully on stream.

Taking the various coal market sectors individually, it is plain that South Africa has become something of a victim of its own enthusiasm. On the synfuels front there was a time only two years ago when it appeared that a series of new projects would be inaugurated. Sasol Three was nearing completion in parastatal corporate form and the next logical development, so it appeared, was for the private sector to weigh in with projects to produce liquid fuels such as methanol from coal.

Hopes
The country's largest chemicals group, AECI, made plans with Shell for just such a project; the mining house, Gencon, and the second largest chemicals group, Sentrachem, proposed a similar venture; and mining house Anglovaal planned part of its hopes for a return to the coal industry on a methanol project with Caltech.

Everyone conceded that none of these projects would be economic without help from the government both in the form of development capital and protection from competition from oil derivatives. Last year, the government made it clear

that it was not prepared, at present at any rate, to play ball. Oil supplies are more than adequate and government sees little point in increasing the percentage of liquid fuels derived expensively from coal.

On the export front it is widely conceded that the South Africans are their own worst enemy. Phase three of the Richards Bay project is slated to result in an annual rate of exports of 44m tonnes, but this is already a year behind schedule and the target is not likely to be met until 1987.

In the meantime, the several companies which were granted phase three export allocations are largely cutting each others' throats in the scramble to find outlets in the increasingly competitive European and Far Eastern markets. The pressure to sell at almost any price is particularly great on those companies which established new mines to serve the export market which have large overheads to cover.

Far from being the solid earnings prop originally expected, export sales are now being made at prices which reflect the return of Poland to world markets, increased U.S. sales, growing Australian participation and the commissioning of a series of new export coal projects world-wide.

In January this year representatives of the Parastatal Coal Owners' Association returned from Japan with sales contracts for Witbank coking coal for the 1984-85 fiscal year (which ends on March 31, 1985) priced at

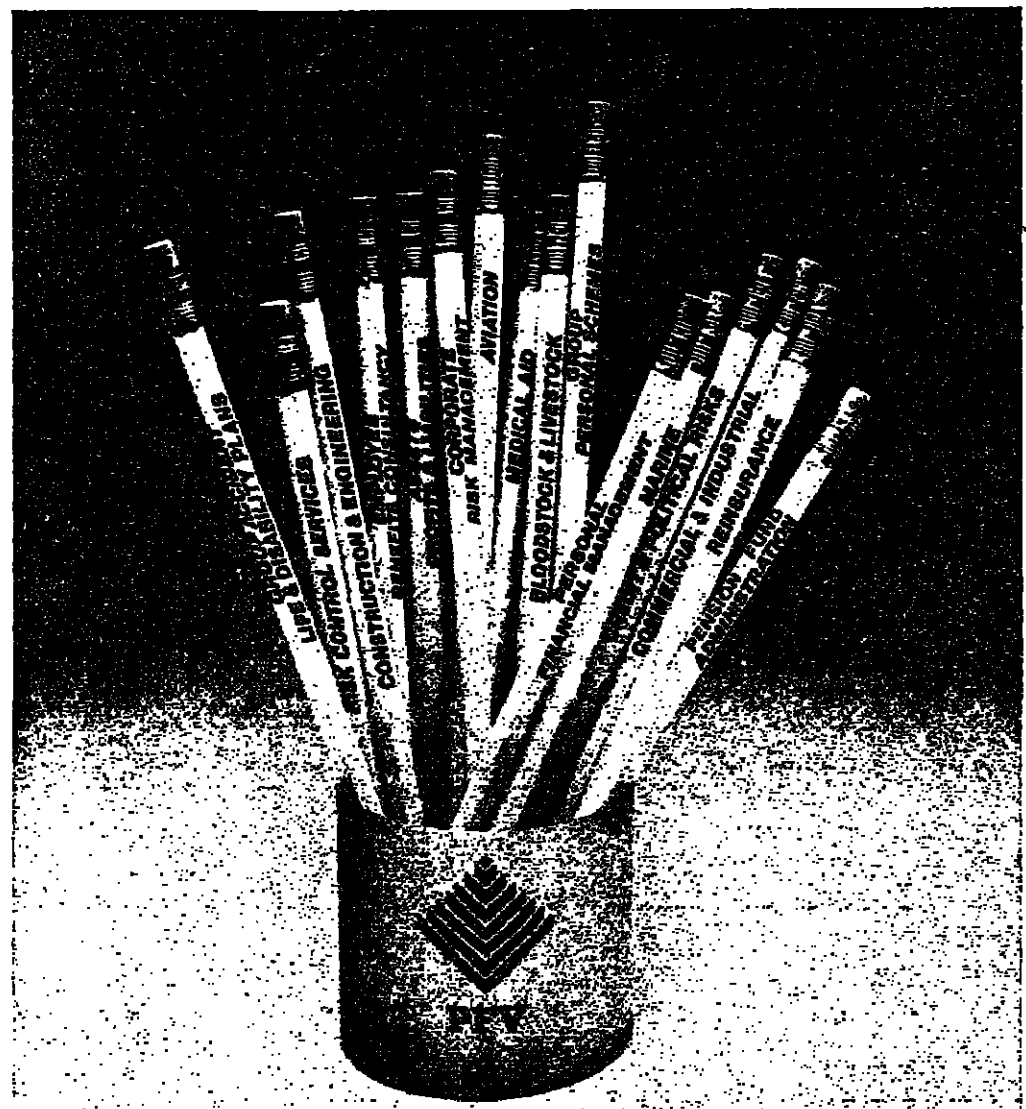
U.S.\$41.50 per tonne for Richards Bay. In fiscal 1983-84 the price was \$44.5 per tonne and in the previous year it was \$57 per tonne. Similar price reductions appear to be on the cards when individual steam coal producers start talking to Japan's Electricity Power Development Corp. over the next few months.

The next major development in the export market will be the completion of phase four of the Richards Bay export project. It is designed to raise the country's total annual capacity to an annual 50m tonnes of which 4m tonnes will continue to be shipped through Durban and Maputo by relatively small producers.

The timing of this is necessarily open to question though a date in the mid-1980s is being targeted. Costs, too, are opened and, rather than establish completely new collieries, the major coal groups which have been granted phase four allocations by government hope to fill their quotas by increasing production at existing mines.

The favourite plan is to reach agreement with Eskom allowing collieries which are dedicated to specific power stations to expand production, to produce top-quality coal for export and to deliver poorer qualities to the power station. This should present few problems as most of Eskom's new generation of thermal power stations are designed to burn relatively high-ash coal grades.

Despite the coal industry's current gloom over export prices and lower-than-expected domestic consumption growth rates, by the turn of the century total annual sales should reach 360m tonnes. According to Steve Ellis, Gencon's chief executive, coal will supply 90 per cent of South Africa's primary energy requirements in the year 2,000 with forecasts to continue an increase in energy self-dependency. In addition the country's chemical sector will continue to rely largely on coal as its major organic feedstock.



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SOUTH AFRICA VII

BERNARD SIMON LOOKS AT INDUSTRY

Relaxation of import controls will expose manufacturers to foreign competition

Pretoria is moving boldly to expose South African industry to a greater measure of foreign competition.

Import controls on a wide range of products were abolished early this year and the government has given notice that quota restrictions on several other important items—textiles, clothing and textiles—will be removed once new customs tariffs are in place. And judging by recent policy statements and the disappointment of local chemical

producers at the level of new duties on imported plastics, the tariff will be set low enough to raise the market share of many foreign suppliers.

The government is expected to publish a white paper on industrial policy later this year, but its actions in recent months give strong clues to the White Paper's likely contents. Competition from imports is clearly seen as one way of containing domestic price increases and of weakening the grip of the country's many monopolies and cartels on their markets. As industries

Minister Dr Dawie de Villiers told the Financial Times recently: import control "tends to limit competition and leads to inflexible prices."

If Dr de Villiers sticks to his guns, the policy switch will be one of the most far-reaching challenges to South African business during the 1980s. For the past three decades, Pretoria has lavished protection on any sector with the remotest claim to being a "strategic" industry. Without import controls, tender preferences for local suppliers, cheap loans and

numerous other incentives, many of South Africa's biggest manufacturing projects would barely have got off the ground. They range from the Sasol oil-from-coal plants and the Atlantis diesel engine factory, large sections of the textile and paper industries, and motor vehicles.

The common thread running through most of these ventures was the government's drive to lessen South Africa's dependence on foreign supplies in the event of trade sanctions. The cost of supplying a small market, the

difficulty of keeping up with advanced technology and the fact that many of the sanctions busting projects themselves relied on imported components, machinery and raw materials were lost in the determination to create fortress South Africa.

It has taken persistent double-figure inflation and mounting criticism of some domestic producers' high-handed treatment of their customers to persuade the authorities that the cost of import replacement often matches its benefits. According to Dr de Villiers: "The

encouragement and long-term support of uncompetitive industries would be difficult to contemplate and could not be in the country's interest."

It is by no means certain, however, that these lofty ideals will all be put into practice. Local industry is alarmed at losing a growing share of its market to foreign competition, especially in the depths of a recession. Mr George Butlerman, chairman of PPC, the country's largest cement producer, said in his last annual review that "sight should

not be lost of the consequences of the under-utilisation of local productive capacity which must inevitably result in increased unemployment". Cement is one of the products recently freed from import controls.

Similar protests, accompanied by warnings that new investment will dry up, have come from the chemical, electric motor and textile industries.

The Government insists that it has no intention of allowing a free-for-all in which torrents of imports would put local producers

out of business. Through formula duties, stricter anti-dumping surveillance and speedier consideration of customs duty applications, it hopes to draw a line between healthy competition and disruption.

But industry—pointing to staff shortages in the civil service, inevitable red tape and the threat already posed by imports in some sectors—contends that Pretoria will eventually have to water down its recent enthusiasm for free enterprise if large sections of South African industry are not to go to the wall.



Above: Worker in a jute mill in the Transkei. Right: BMW's new facilities at Rosslyn, north of Pretoria, which were opened by the Prime Minister



Manufacturers brace themselves after lay-offs

Car makers recovering

SOUTH AFRICA'S over-traded motor industry has so far survived the recession remarkably well. Car sales reached almost 273,000 vehicles last year, only 3.7 per cent lower than in 1982, the second best year on record. Even commercial vehicle sales, knocked by the drought's squeeze on farmers' incomes and the tightening of corporate belts, were down by a relatively modest 7.3 per cent to 132,300 vehicles.

Although demand improved towards the end of 1983, there were signs in January that at least some of the 11 manufacturers are bracing themselves for a tough time over the next few months. Sigma, Ford and Nissan between them laid off more than 2,000 workers during January. In Sigma's case, the lay-offs represented 16 per cent of its workforce.

The rise in general sales tax from 6 per cent to 7 per cent, high finance charges and the generally poor state of individual and corporate finances are among the factors which are likely to depress sales, at least in the first half of the year. Within a month, Ford scaled down its forecast of 1984 car sales from 300,000 to less than last year's figure.

Other manufacturers believe that an upturn in the second half of the year will rescue the industry. The average forecast

PERCENTAGE SHARE OF CAR MARKET

	1982	1983
Toyota	18.2	20.5
Ford	14.5	14.2
Volkswagen	13.7	12.3
Sigma	11.8	12.2
Nissan	10.1	10.2
UCDD (Mercedes and Honda)	5.9	8.7
General Motors	5.2	7.5
BMW	3.3	4.5
Alfa Romeo	2.9	4.1
Renault	2.5	3.9
Leyland	2.2	1.5
Other	0.2	—

of members of the National Association of Automobile Manufacturers (NAAMSA) is sales of 288,000 cars in 1984, with commercial vehicle sales also rising slightly.

Toyota, the leading assembler of both passenger and commercial vehicles, is putting its money where its mouth is, planning to expand production from 425 to 455 cars a day during the year. Besides stronger overall demand, it is banking on making further inroads into its competitors' market share.

Share

Toyota's phenomenal success in recent years (its share of the car market has climbed from 8.8 per cent to 20.5 per cent in the past five years) reflects the rapidly changing fortunes of

South Africa's vehicle makers. For most of them, the past five years have been either boom or bust, with little in between.

Besides Toyota, the two most successful companies have been the local subsidiaries of Daimler-Benz and BMW, despite the high price tag on their models.

Daimler-Benz has increased its shareholding in its local operation, United Car and Diesel Distributors (UCDD), from 36.7 per cent to 50.1 per cent, while BMW recently completed a R100m (\$80m) expansion programme at its factory near Pretoria. In both cases, the South African manufacturing capacity is the biggest outside West Germany.

Heading the loser's league is Sigma, the Anglo-American subsidiary (in which Chrysler stake) which makes Peugeot, Mazda and Mitsubishi vehicles. Sigma lost R55m in 1982 and a similar amount last year.

A new chief executive has spent the past year restructuring the company from top to bottom, but towards the end of 1983, Sigma was still losing market share as a result of a slipping reputation for quality, its inadequate dealer network and supply problems.

General Motors has also slid back in the market, and is understood to be looking for a local partner or a buyer for its Port Elizabeth assembly plant.

Textiles sector loses tariff walls

THE CLOTHING and textile industries vividly illustrate Pretoria's industrial policy dilemmas.

Thanks to high tariff walls and quota restrictions, South Africa has become virtually self-sufficient in run-of-the-mill garments and fabrics, and in some specialised lines too. Domestic textile producers now supply 90 per cent of the market for knitted fabrics and 88 per cent of cotton fabrics. Recent advances have included stretched and striped denim, and a plant is currently being set up to manufacture nylon carpet yarns. Garments still imported consist mainly of infants' clothing, knitted articles and exclusive, high-fashion items.

The clothing and textile industries make a substantial contribution to overall economic activity. Sales by the former reached R1.4bn in 1982, while the value of textiles sales was

about R1.1bn, more than half of it woven fabrics. The two sectors are also among the most labour-intensive in the economy, contributing greatly in black employment.

But local producers cannot compete on cost with other countries, especially in the Far East. It takes an average of 38 minutes to make a man's shirt in South Africa, compared to six minutes in Hong Kong. According to recent calculations, local synthetic fabric prices are between 50 and 250 per cent higher than those in most other countries.

Demands

The recent history of the textile and clothing industries has been one of mutual muddling concerning the ability of textile producers to meet the demands of clothing manufacturers, and the textile sector's complaints of inadequate protection against imports.

The controversy culminated in the appointment of a commission of inquiry in late 1981, headed by a former trade official and academic, Prof Willem Steenkamp. The commission's report, published late last year, has by no means satisfied business interests, especially now that the Government is pressing ahead with moves to lower import barriers.

The Steenkamp report confirmed that "South Africa appears to have over-protected certain sectors of its yarn, fabric and garment industries.... While the over-protected sectors cannot now be sacrificed by exposing them to the full blast of foreign competition, the time has come that they justify their continued existence." The commission proposed that import quotas be dismantled.

Pretoria indicated during December 1983 that it will phase-out controls on clothing

and textile imports as soon as they can be replaced by tariff protection. Local manufacturers have been asked to submit applications for new customs duties by June 1984.

The industries are not optimistic that they will receive the protection they think they need against cheap imports. Mr Stanley Shagman, director of the textile federation, says: "Some of our policy makers are imbued with a missionary zeal to make us the most free-enterprise economy in the world. Whether we like it or not, the world of textiles and clothing is highly protectionist." The increase in import prices caused by the recent drop in the Rand has been offset by formula duties which are less onerous of higher-priced articles.

Manufacturers hope that red tape will delay the removal of import controls until the economy picks up. Output of

worsted fabrics for men's wear plummeted by 40 per cent last year, while the clothing industry has had to reduce its workforce from almost 130,000 to 110,000.

But economic recovery will almost certainly revive the back-biting. As one clothing expert puts it: "What we're afraid of is that when things pick up, the retailers will want deliveries yesterday. We'll squeal to import fabrics and the retailers will squeal to import garments."

Electronics in difficulties

FOR THE first time in a decade, many sectors of South Africa's electronics market are in the doldrums, deflating one of the country's fastest-growing markets for foreign suppliers and contributing to a sweeping rationalisation of its electronics industry.

The recession and fierce competition have pared profits in the computer trade, whose revenues soared by 30-40 per cent a year in the late 1970s and early 1980s to reach almost R1bn (\$80m) in 1983. One well-known software house and a hardware supplier have gone to the wall, and the chief executive of Barlow Rand's computer subsidiary was recently reported as saying that, with the steep downturn in capital investment, his other sectors of the electronics and allied industries, Barlow

Rand's electronics and general engineering division suffered a profit decline of almost one-third in the year to September 1983, and forecast that it "will be hard pressed (this year) to achieve a significant increase in sales in real terms in its traditional business areas."

One exception is telecommunications. The Post Office is expanding the installation of electronic telephone exchanges and developing its Belitel view-data service, while many companies and public corporations have bought sophisticated RABEX systems in the past year or two. Allied Technologies (Altech) ascribed the 31 per cent jump in its net profits in the six months to June 1983 largely to strong sales of telecommunications equipment and components.

Barlow Rand and Altech have emerged as the undisputed giants of the South African electronics industry. Barlows recently brought its electronics, power and industrial engineer-

ing interests under the single umbrella of Reunert, a listed company which has been transformed in the past four years from a stodgy family business into a diverse group with annual sales of about R900m.

Restructured

Reunert's offshoots include GEC South Africa, in which GEC of Britain has a 50 per cent stake and which itself has been extensively restructured, and AEI Henley, manufacturers of PABEX telephone systems. During January 1984, Reunert bought a 25 per cent stake in ATC, the country's largest supplier of telecommunications cables.

Cables have also featured prominently in the reorganisation of Altech which, ironically, had its eye on the original Reunert group before Barlow Rand took control in 1980. Altech, through its sister company Powertech, last year bought a substantial interest in

ASEA Electric, the cablemaker in which ASEA AB of Sweden owns 24.9 per cent. As part of that transaction, Anglo-American Industrial (AMIC) gained an entry into the electronics business by becoming a minority shareholder in the Altech group.

A further restructuring is presently taking place to bring the group's telecommunications and electronics activities together under the Altech umbrella, with power, electrical and energy industries to be concentrated in Powertech. The market capitalisation of the entire group, which has ballooned since its reverse takeover of SIC's local subsidiary in 1977, is more than R1bn.

Both Altech and Reunert are actively looking for further acquisitions, both in South Africa and abroad. One area which appears to be a high priority for both companies is the gradually expanding market for industrial robots in South Africa.

Long-term view on power

The future for suppliers of power station equipment to the Electricity Supply Commission (Eskom) looks much less rosy now than it did a year or two ago.

Eskom is pressing ahead with an ambitious expansion programme, aimed at doubling the country's electricity generating capacity to about 40,000 Mw. What worries suppliers, however, is that to reach this target will take considerably longer than was planned.

Mr "Rik" Rieher, chief executive of NEI Africa, Northern Engineering Industries' local subsidiary, observes that "our concern is not the immediate future, but 1985-86 and beyond that."

NEI subsidiaries have contracts to supply pressure components for two of the country's six new power stations. The stations were hurriedly planned during the 1979-81 boom when Eskom feared that rapid economic growth—especially of power-hungry gold mines—would leave

South Africa short of electricity towards the end of the decade. Disruption of power flows from the Cabora Bassa dam in Mozambique, which was expected to provide about 8 per cent of South Africa's electricity needs, further increased the pressure to rush new capacity into service.

Purchases

Eskom has been one of the world's biggest customers for power station equipment in recent years. Its boiler purchases are estimated to have totalled a quarter of the world market. The commission is careful not to put all its eggs in one basket and contracts have been awarded to British, French, West German, U.S. and Japanese companies.

Turbine contracts have been shared between GEC, MAN, Alstom Atlantique and Kraftwerk-Union, while L. and C. Steinmuller, Babcock Engineering and Combustion Engineering are the

main boiler contractors.

Things began to get more difficult about 18 months ago when it became clear that the recession would be longer and deeper than most economists had forecast. Eskom's construction programme is based on a 6.7 per cent annual growth rate in electricity demand, but consumption rose by only 2.5 per cent in 1982 and hardly at all last year. Sales are likely to stagnate again in 1984.

The impact on Eskom's finances of the slump in demand is compounded by the drought and the commission's inability to raise tariffs sufficiently to cover rising costs. Water shortages have forced it to reduce operations at some of its most cost-efficient power stations and large investments have been needed to ensure the continuity of water supplies to the biggest stations in the eastern Transvaal.

Eskom won plaudits for raising its tariffs by only 6 per cent this year—but this

increase assumed a 7 per cent growth in demand, which is clearly unrealistic.

Not surprisingly, the commission has announced delays in its expansion plans. Work on one power station has been slowed by a year, while construction of the sixth station, known as Lekwa, will now begin in 1986, two years behind schedule.

One of the two 920 Mw units of South Africa's first nuclear power station, at Koeberg, north of Cape Town, will be commissioned in mid-1984. The other is due to be connected to the national grid late this year. Start-up was delayed a year after extensive damage by saboteurs in 1982.

The vulnerability of a nuclear installation to sabotage and the controversy over nuclear power are unlikely, however, to discourage construction of a second, and perhaps a third, nuclear station along the southern Cape coast over the next two or three decades.

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SOUTH AFRICA VIII

Homelands face unequal struggle

THE CREATION of ten "homelands" for blacks of different tribal origins, four of which are now independent "national states," is one of the most contested aspects of South Africa's ideology of separate development.

The policy, which its supporters claim is intended to end white domination over blacks and allow the latter to manage their own affairs in their own traditional regions, has been found wanting by its critics at home, and particularly abroad, on every conceivable level.

The objections range from the purely human one of abhorrence at the mass resettlement of people in areas where they do not want to live—some 3m are estimated to have been moved to the homelands from other areas of the republic since 1960—to criticism of the amount and quality of the land blacks have been allocated.

Though numbering more than 22m out of a total South African population of 30m, blacks have been given no more than 13.7 per cent of the country's total land area for their homelands, some of which are broken up into small non-contiguous parcels of territory.

The continued economic and financial dependence of the homelands on South Africa, the need for 70 to 80 per cent of their male population to find work in the republic and the extreme poverty of the remaining inhabitants, has provoked a spate of criticisms which Pretoria has found difficult to answer.

Fears

South Africa has been accused of creating small, non-viable states incapable of independent development—in short, balkanisation—for the sole purpose of safeguarding white rule in the country.

The virulence of the criticism levelled at South Africa often fails to take into account the very real fears and concerns of a long-established white population of 4.5m, which is already outnumbered almost six to one by other races in the country and which will see this ratio increase even more to its disadvantage as the years go by.

Nor can it be denied that there is a growing body of young South African civil servants and academics who, without too much hope and many misgivings, are anxious to try to make the homelands experiment work because it at least

offers a theoretical opportunity for black development.

The idealism and devotion of the few, however, does not invalidate the general criticism made of the homelands project: that it is based much more on the urgent concern of the white population to perpetuate its dominance than the needs and aspirations of the blacks.

The basis for today's separate development policy was laid as long ago as 1913, only three years after the foundation of the Union of South Africa, when the Native Land Act provided for "scheduled areas" reserved for black ownership and occupation. At the same time, blacks were prohibited from buying land beyond their borders.

It was not until 1959, however, that Dr Hendrik Verwoerd, "the architect of apartheid" as he is known, though he was by no means first in the field, revealed his vision for separate development in the form of the homelands.

He envisaged that the white man would rule over his own powerful nation, though somewhat reduced geographically, while the blacks would be in control of their particular areas. In one of the most revealing statements ever made on the subject, Dr Verwoerd said that the choice was between "an assured white state in South Africa" and an integrated state "in which the Bantu must eventually dominate."

The creation of independent black states within the borders of South Africa was not the end of the vision, however. Verwoerd also saw the homelands as an opportunity to build what his successor, Mr B. J. Vorster, subsequently described as a "constellation" of southern African states, with close political, economic and even military ties.

That ambitious project, which was later expanded by Mr P. W. Botha, the present Foreign Minister, to embrace 40m people "south of the Kunene and Zambezi rivers" has already become no more than a pipe dream, partly for the very reason that it includes the homelands.

The four homelands which, since 1976, have become independent nation states within the South African republic—Transkei, Bophuthatswana, Venda and Ciskei—have failed to win international diplomatic recognition because of hostility to the whole policy of separate development.

Moreover, the outspoken and

respected leader of another self-governing homeland, Chief Gatsha Buthelesi of Kwazulu, has made it clear that he does not want his state to become fully independent because that would mean abandoning any hope of an integrated South Africa.

However, it is on the economic plane that the failure to realise Verwoerd's scheme for genuine separate white and black development based on separate territories has been most striking. Economic independence is out of the question for most homelands, which, with the possible exception of Bophuthatswana which has an



Chief Gatsha Buthelesi of Kwazulu: outspoken leader

important mining industry within its borders, still have essentially rural economies and primitive ones at that.

For some semblance of economic independence to be achieved, the economic growth rates of the homelands would have to be sufficiently high to absorb not only the increase in their own populations but some of the Africans working in the cities of the common areas of the country as well.

That has not been the case for most of the period since the mid-1950s, during which the proportions of output generated by the homelands and the common areas of South Africa have remained essentially the same.

According to recent estimates by U.S. economists, and in the absence of any really up to date figures, the GNP of the homelands was still less than 5 per cent of the South African total at the beginning of the present decade.

A survey of black development published by the South

African Economic Research Bureau, Benoni, in 1982 shows that, on average, the per capita output of the republic was 16 times greater than that of the black states within its borders. Taking a typical example, output per head of the republic, not including the homelands, was R3,284 (\$2,630) in 1980, compared with R234 in the Transkei, R440 in Bophuthatswana and R124 in the self-governing but non-independent state of Kwazulu.

It is true that a comparison of gross national income statistics shows a much smaller gap between the two sets of figures, with the republic-black states ratio dropping to 8 to 1 in the case of Transkei and even to 4 to 1 in the case of Bophuthatswana. But this is entirely due to the remittances of migrant workers in the common regions of Africa and merely underlines the great dependence of the black states' economies on that of the South African republic.

That dependence, far from becoming smaller, is in fact increasing. The proportion of the homelands' GNP generated by workers employed outside their boundaries has risen from 54 per cent in 1980 to 69 per cent in 1970 and 92 per cent some six or seven years later.

Indeed, the shortage of employment opportunities is such that only 20 per cent of the population classified as economically active actually worked there in 1980, according to the Benoni survey. Of the remaining four-fifths, a third was unemployed and two-thirds commuted to work in adjoining white regions.

The absolute number of migrant workers is nothing less than staggering. The number of male workers employed outside the homeland boundaries in the common areas of South Africa has risen from 500,000 or so in 1950 to more than 1.5m—some estimates even put the total as high as 2m—in 1980.

To this figure must be added, for the purpose of comparing the economic situation of the homelands with that of the republic, the growing number of daily commuters from the homelands to adjacent common areas, which has risen by leaps and bounds over the past few years to 740,000 in 1981.

These labour statistics are eloquent enough. When they are seen in conjunction with the fact that South Africa provides, through budgetary transfers, more than half of

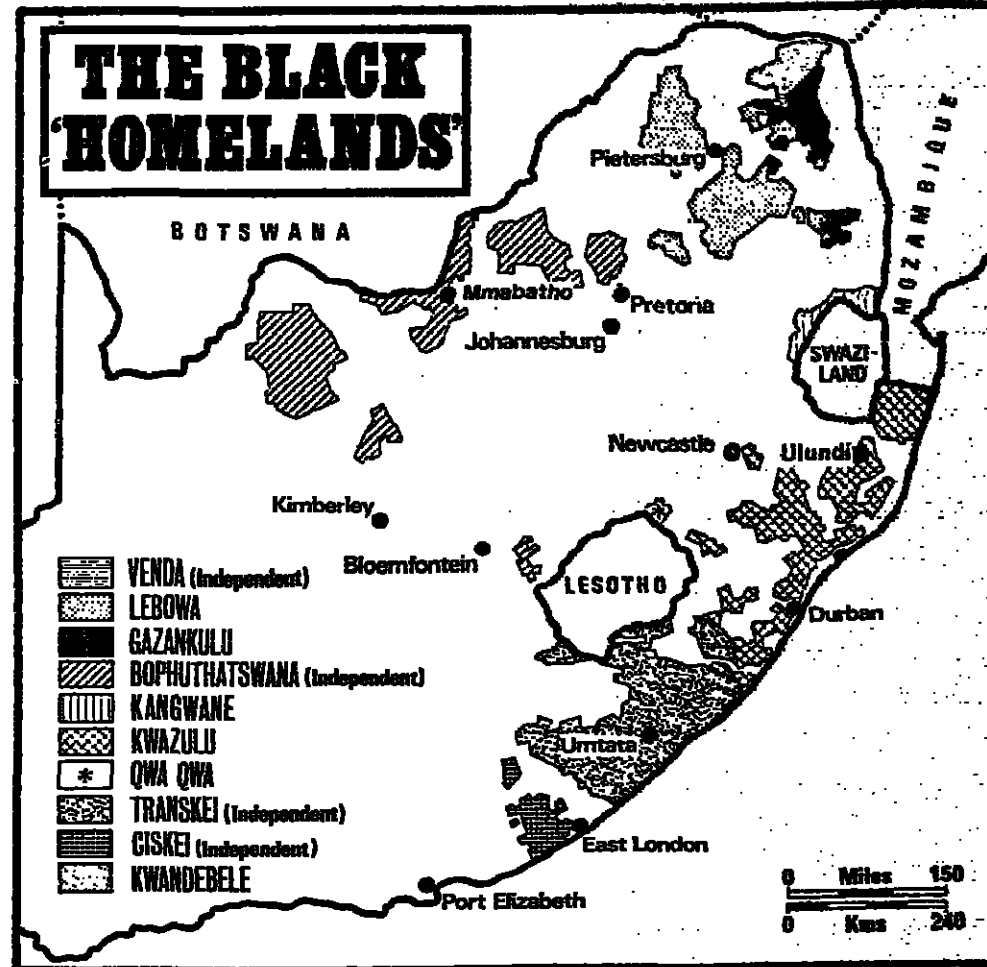
total homeland revenues, the extent of the black states' economic dependence on Pretoria assumes its full significance.

Little wonder that it is now widely accepted, even within ruling National Party circles, that separate development can never work the way it was originally intended. A new approach adopted by some experts has as its objective the extension of homeland borders closer to economic growth points in the white areas, the transfer of some white towns to the homelands and the incorporation of some urban black areas in the homelands.

Yet such developments would go no more than a very little way to solving the crucial problem of the urban black resident, who strongly contests the homelands policy and feels no affinity for the supposedly historic ethnic region to which he has been, or will be, attached one day, against his will.

If anything will give the final blow to a policy which has been internationally discredited and has been found to work very inadequately in practice, it will be the growing demands by the urban blacks for political and economic rights in the place where they live and work.

Robert Mauthner



Doubts about role for Development Bank

THE DEVELOPMENT Bank of Southern Africa, which was set up last year with an initial authorised share capital of R2bn, is destined to become the main vehicle through which South Africa will channel development aid to the poorer states of southern Africa in the form of soft loans.

There can be no doubt that the original intention behind the bank's creation was that it should become an institution for development aid and economic co-operation for the whole of the region.

The Pretoria government would have liked to see its membership extended to countries like Botswana, Lesotho, Swaziland and even Mozambique, as well as the "homeland" states of southern Africa. This would have been in line with its vision of a "constellation" of southern African states, which would co-operate closely in the political and economic fields.

As in other areas, however, South Africa has had to reduce its ambitions when faced with suspicious about its poli-

tical motives on the part of most of the southern African states outside its borders. It has thus had to be content with only a five-nation membership of the bank, made up apart from itself, of the independent homeland states of Transkei, Bophuthatswana, Venda and Ciskei.

The other self-governing but non-independent states within South Africa will participate in the bank's operations and will be eligible for loans, though they are not shareholders and therefore have no voting rights.

Dr Simon Brand, the bank's chief executive, emphasises that the bank will be involved only in capital expenditure in areas previously the responsibility of government departments and government agencies, such as the development corporations of the independent homeland states.

Though the South African Government will continue to make some grants in aid to the independent states within its borders, the loans previously channelled through the Departments of Foreign

Affairs and Information and of Co-operation and Development to the various states will henceforth be handled by the Development Bank.

The loans from the bank will be strictly tied to specific projects or programmes. Most of them will be infrastructure projects on which the direct financial returns are not normally high enough to service loans granted on commercial terms.

Contribution

The banks will not be lending directly to the private sector, though it is prepared to give loans to development corporations to on-lend to private industrialists.

The financial resources of the bank will be its share capital, loans raised in the domestic and foreign capital markets and contributions made to a development fund by its members.

Of the initial authorised share capital of R2bn (\$1.6bn), only R200m will be taken up by the five members in the first five years. This

leaves the remaining R1.8bn as a liability of the member governments against which loans can be raised in the capital markets.

Since the projects for which the bank will give loans to participating governments will, in general, not yield market interest rates or offer market redemption conditions, Pretoria has offered to contribute R300m per year to the bank over the first five years of its existence. This total sum of R1.5bn will be paid into a development fund to be administered by the bank.

Dr Brand said the bank had already approached banks in Europe, mainly in the UK, West Germany and Switzerland, with a view to an eventual bond issue. The initial response from the European banks had been encouraging but the Development Bank was not quite ready to go to the market and would wait until later this year at the earliest.

R. M.

Black unions seeking redress for inflation-eroded wages

A SPATE OF strikes at the beginning of this year affecting mainly the motor, transport and mining industries—at a time when the economic recession was generally expected to put a damper on industrial unrest—has set off alarm bells in a number of boardrooms and government departments.

The spectre of revolution is ever-present in the South African psyche, and nowhere is its looming shadow perceived to be more menacing than in the industries almost entirely dependent on black labour—force—which has recently seen the recognition of its trade union rights.

The coming-of-age of black trade unionism has been regarded with such trepidation because it is considered inevitable that, sooner or later, these unions will give priority to political rather than economic objectives.

While this fear in the white political and industrial establishment may well prove to be justified in the longer run, there is little evidence that Armageddon is just around the corner.

Certainly, some unions put a higher priority on political action than others and a number came out strongly against the Government's proposals for a new constitution last year. Several are also conducting a systematic campaign against recent Government plans to put blacks on the same tax footing as whites, without giving them democratic representation in parliament.

Pressures

Yet all the indications are that the main reason for most of the present industrial disputes is the result of economic pressures rather than a sudden desire of the new black unions to flex their political muscles.

Faced with an estimated decline in their living standards of some 4 per cent in the year to May 1983, the black population has become particularly vulnerable to double-figure inflation. With economic experts predicting an early recovery in the economy, the unions consider that the time is opportune to press for compensation of their inflation-eroded wages.

Wage claims, however, are not the main reason for most of the present industrial disputes. The recession has been responsible for big lay-offs, particularly in the motor industry. The "retrenchment" as it is called in South Africa, of some 500 workers at Ford's Sierra plant in Port Elizabeth, leading to the downing of tools by its workforce, is a case in point.

Prof. Roux van der Merwe, Professor of Industrial

Relations at the University of Port Elizabeth and one of the leading experts on labour in this field, has pointed out that black trade unions in South Africa have developed in a cyclical way.

They started off by concentrating on economic issues, but when they were rejected by the white trade unions and the state, they became frustrated and politicised, only to become victims of repressive action which led to their demise.

The pattern began in the 1920s when the industrial and commercial workers' union (ICWU), with a nationwide membership of 100,000, first made such fundamental demands as black worker representation, job mobility and an improvement in wages. When the union subsequently applied to become a member of the white trade union and labour council it was turned down, only to disappear from the scene during the 1930s depression.

During the 1970s, the black trade unions, though still not recognised legally, became more powerful because of the great dependence of South Africa's industrial and business structure on black labour.

It was not until the 1981 Labour Relations Act, which adopted some of the most important recommendations of a commission presided over by Prof. Nic Wiehahn, that black trade unions were officially brought into the industrial relations system.

The implementation of some of the more important recommendations of the Wiehahn Commission has certainly brought a much-needed breath of fresh air into the industrial relations climate, but much remains to be done.

Above all, the new legislation has not affected the stringent controls on the mobility of black labour, specifically the regulations restricting black workers' rights to work and reside in white urban areas.

A sharp wedge was hammered into those regulations last year when the South African Appeal Court ruled that an employee of a company in the East Rand, for which he had worked for more than ten years, had the right to the notorious Section 10(1) (B) stamp in his passport, in spite of the fact that he had to return to his homeland every year to renew his one-year contract.

This qualification gave Mr Mphahlele Rikhotso the right to stay in a town without returning to a rural area every year, to buy or rent a house, to change his job and, under certain conditions, to bring his family to live with him in town. But the possibility remains that the Government might introduce

new legislation which would validate the Appeal Court's ruling.

The progressive lifting of these controls over mobility and housing might well become an objective of black union action in the future, but for the moment the rights of many of the bigger "emerging" unions appear to be set on more immediately attainable economic objectives.

Active

In this respect, the attitude of Fosatu (the Federation of South African Trade Unions), which embraces such important unions as the National Automobile and Allied Workers' Union (NAAWU), the Metal and Allied Workers Union and the National Union of Textile Workers, is significant.

Fosatu, a non-racial but black-led union federation with an overwhelmingly black membership, is probably the most active union grouping in the country and has been involved in more strikes than all the others put together. Hitherto, it has tended to eschew alliances with political groups.

Critical of the tactics of the black union federations in the immediate post-Second World War period, which established close ties with black nationalist movements, Fosatu's view is that such alliances tend to be dominated by a political elite who do not necessarily have the workers' interests at heart.

While that does not mean that it is apolitical, individuals in member unions have increasingly taken up so-called "community" and political issues—it does demonstrate Fosatu's concern with strictly labour and industrial issues.

Fosatu has taken a pragmatic stand on the two main issues which have been a subject of dispute between the emerging unions. Many of the latter initially refused to register with the Government or join the industrial councils which are the centre-piece of the Government's bargaining system. Their reasons were that registration subjected them to unacceptable controls of their finances and membership and that industrial councils obliged them to operate within the system.

Fosatu, on the other hand, finally decided that provided that plant-based bargaining and recognition rights were not sacrificed, affiliates could join industrial councils if that appeared to be of advantage to the union concerned.

The second-biggest grouping among the emerging trade unions is the Council of Unions of South Africa (CUSA), which groups such unions as the National Union of Mine-workers, the Food, Beverage

and Allied Workers Union, the Chemical Workers Union, the Transport and Allied Workers Union.

Cusa, once seen as the conservative wing of the emerging trade union movement, has undergone something of a sea change since its foundation in 1980. At least some of its members have.

The militant National Mine-workers' Union, for instance, has taken an increasingly active part in community issues and on such sensitive and explosive matters as index control—the body of regulations covering blacks' mobility and residence rights.

Cusa has also committed itself to black leadership of the trade unions and, though its leaders pay lip service to the independence of trade unions from political movements, the organisation has become a member of the radical United Democratic Front and the National Forum Committee.

Fosatu, Cusa and the General Workers' Union, which represents the dockers among others, already existed before the Wiehahn reforms were put into effect. But there is a second group of emerging unions, the so-called "community" unions, who are post-Wiehahn creations and much more radical than the first group.

Identify

This large group of militant unions, including notably the South African Allied Workers Union (SAAWU) and the Motor Assemblers' and Components Workers Union of South Africa (Macwusa), has not hesitated to identify itself with black political movements. The community unions have even argued that it is their duty to support the black liberation struggle, thus attracting a great deal of police attention.

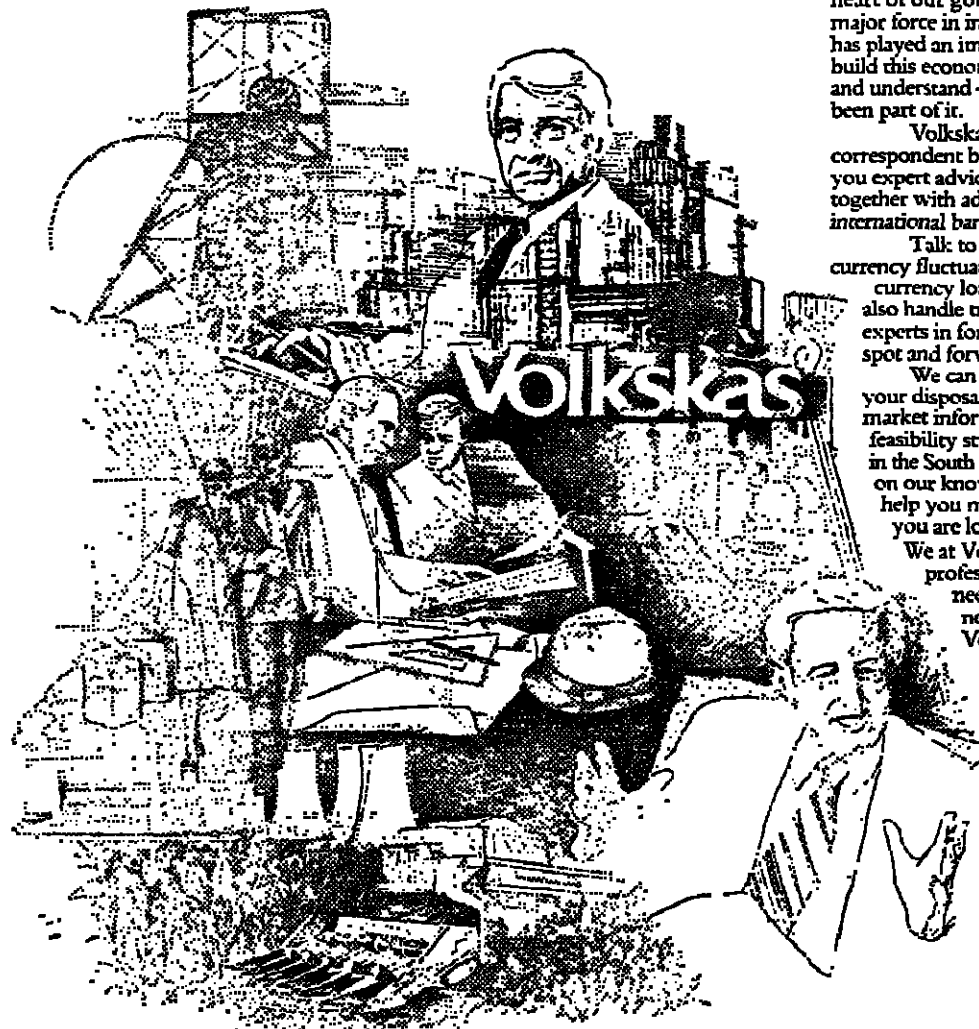
However, with some exceptions they do not have anything like the power on the factory floor that the Fosatu and Cusa unions have and are therefore less representative of typical black trade union attitudes.

Summing up the current trade union picture in South Africa, Prof. Roux van der Merwe wrote recently: "By and large, most black trade unions are not socialist movements; they tend to be locality or plant-based and concerned primarily with bread and butter issues. While some may not readily admit it, black unions at present are far more reformist than revolutionary."

That at least is the situation today. The Government will have to ensure that it does not mislead itself for this judgment to hold good in the years ahead.

R. M.

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